

STATE OF CALIFORNIA - THE RESOURCES AGENCY
BEFORE THE
CALIFORNIA ENERGY COMMISSION (CEC)

In the matter of,)
) Docket No. 12-EBP-1
Comprehensive Energy Efficiency)
Program for Existing Buildings)
(AB 758 Program)

**Staff Workshop on
Comprehensive Energy Efficiency Program
For Existing Buildings (AB 758)
Scoping Report**

California Energy Commission
Hearing Room A
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P R O C E E D I N G S

1
2 OCTOBER 8, 2012

9:04 A.M.

3 MR. ASHUCKIAN: Good morning. I want to thank
4 everyone for coming today to our AB 758 workshop. We
5 have two very comprehensive-filled days, so I want to
6 thank everybody for getting here bright and early.

7 And at this point we expect the day to pretty
8 much go all day long, so I want to get right into it.

9 My name is Dave Ashuckian, I'm the Deputy
10 Director for the Division of Energy Efficiency and
11 Renewable Energy here, at the Energy Commission.

12 And we have our team with us. You'll get to
13 meet them throughout the day so I won't -- we won't do
14 that right now.

15 Well, I'll start with a little introduction,
16 talk about where we are to date, a little bit about the
17 program and mostly get into today's workshop, what the
18 subjects will be, how we'll actually manage the process,
19 and a little bit of housekeeping issues.

20 So, let's talk about AB 758. We've been
21 doing -- the Energy Commission has been doing some work
22 over the last few years with the American ARRA funding,
23 primarily looking at financing programs, some whole
24 house programs targeted residential and nonresidential
25 programs.

1 And so we have kind of gotten some kick-starting
2 with the Federal Stimulus Funds.

3 We've divided the program into three phases.
4 The first phase is basically where we are now,
5 developing the program and the action plan, which we
6 expect to be kind of the result of these workshops and
7 some next-step workshops.

8 The second phase will be actual market
9 development and partnerships. This is where we'll be
10 developing the programs, getting all the infrastructure
11 in place.

12 And then the last phase will be wide-spread
13 deployment upgrade requirements and, potentially,
14 regulations as things move along.

15 Right now, as I mentioned, phase one is the
16 scoping report, which was published prior to this
17 workshop and will be a major point of discussion in this
18 workshop.

19 From here we'll do the action plan. This will
20 basically be our roadmap of where the program will be
21 headed, and we expect that to be developed with the
22 comments received from this workshop, as well as
23 subsequent workshops on the draft action plan.

24 Right now the plan is to have that action plan
25 go to the Commission sometime in probably December, with

1 adoption in early spring.

2 One of the major activities of the action plan
3 will be to help inform the investor-owned utilities'
4 next energy efficiency portfolios, primarily for the
5 2015 through 2017 time frame.

6 We're hoping that based on some of the
7 activities that are happening throughout the State that
8 there may be additional funds that come into the
9 program, as some of the initiatives and bills get
10 further developed.

11 So, we're looking for, you know, a pretty
12 comprehensive program. Here at the Energy Commission
13 we're going to be devoting a significant amount of staff
14 to this program for the foreseeable future, so it's
15 going to be a pretty major activity for us.

16 Let's just talk about today's situation here,
17 this workshop. We have written comments that we'd like
18 to have by -- in basically two weeks, by October 23rd.

19 And as I mentioned before, the draft action plan
20 by the end of the year. We will have the action --
21 we'll have at least two action plan workshops on the
22 draft action plan, one probably in Northern California
23 and one either in Central or Southern California.

24 And again, we plan to have the plan adopted in
25 early March, early spring, late winter.

1 And one of the things about AB 758 is that it
2 takes major coordination and planning. We're working
3 very cooperatively with the Public Utilities Commission
4 and we're hoping to work cooperatively with the public
5 utilities, as well.

6 A little bit about today's workshop. Today and
7 tomorrow, basically, we're going to start off today with
8 a summary. Bill Pennington, the Assistant Deputy of the
9 Division will be giving an overview of the scoping
10 report.

11 And then we'll be jumping right into panels.
12 We'll have three panels each day. Today we'll focus on
13 residential panels, we'll talk about rating systems,
14 we'll talk about upgrades. And we'll have questions and
15 comments.

16 We'll start the day -- we'll start at the end of
17 each panel by questions from the Commissioners, followed
18 by comments and questions from the public.

19 We are doing what we're calling question mapping
20 for the panelists. We have -- we have just about 40
21 questions on the agenda that we'd like answered from
22 both the panelists, as well as you participants and
23 stakeholders.

24 That is way too many questions for each panelist
25 to address, so what we've done is what we're calling

1 question mapping. We have taken questions that we think
2 the expertise of a specific panelist has, and asking
3 them those specific questions, so that each panelist
4 does not have to answer every question as part of their
5 panel.

6 Certainly, we welcome comments and so anybody
7 can comment and have answers, but we don't want to have,
8 you know, basically the day dialed up where every person
9 has to answer every question.

10 There's also some additional questions at the
11 end of the agenda. We felt that those particular
12 questions didn't fit specifically into any one panel,
13 but we would like comments on those as well, both either
14 today or written.

15 And so those are available for anybody to
16 address as well.

17 Tomorrow we'll be focused on market -- there
18 will be an opening presentation tomorrow on data needs
19 and kind of the market characterization and looking
20 program targets, and program goals.

21 The panels will focus on data collection and
22 nonresidential -- basically, it's the nonresidential
23 sector, and, again, followed by questions and comments.

24 We're asking the panelists to be brief. We
25 basically asked them to have about a seven-minute

1 maximum opening presentation. We're asking all comments
2 to be three minutes or less by the participants. And
3 we're asking the panelists to respond to those questions
4 within three minutes or less.

5 We're going to use a blue card system today.
6 There will be blue cards in the back and then blue cards
7 up here. Justin will have blue cards. And the blue
8 cards, all we need is your name and -- the blue cards
9 look like this. Basically, we just need your name. You
10 don't need to fill in the top part that says date and
11 all that.

12 But we'd like to have what panel you have
13 questions about. If you have questions you know you're
14 going to have right now, feel free to go ahead and fill
15 out the card now.

16 We'll have the panel number. If you have a
17 specific topic you'd like to address, if you could
18 actually add the actual question that would help us in
19 determining how much duplication there might be.

20 We will actually allow you to read the question,
21 your question directly, but by getting these blue cards,
22 they'll be coming to me, and we'll be assessing how much
23 questions we have and try to maybe organize them and
24 minimize some duplication.

25 So, you'll be asking the questions, but we'd

1 like you to submit a blue card before you ask that
2 question so we can coordinate that process.

3 For folks on WebEx, the same situation, if you
4 would ask your question and then our WebEx coordinators
5 will actually fill out a blue card for you and then
6 we'll coordinate that as part of the program.

7 A little bit of housekeeping, restrooms are
8 right across the hall. There's a snack bar upstairs on
9 the second floor. And the emergency exits are on the,
10 as I say, both sides of the wall you came in, and also
11 on the left here as you leave the room.

12 If there is a fire drill, we are asked to all
13 congregate at the park, which is kiddie-corner across
14 the street. I shouldn't say a fire drill. I should say
15 a fire, or a fire drill, actually, so either way.

16 One thing to note, if you do leave those doors,
17 you actually have to have a key card to leave the doors
18 to the left, so don't exit without -- you have to use
19 the front door or the main door to exit. If not, the
20 actual alarm goes off.

21 And once you do exit those doors, if you happen
22 to walk out with somebody else, you cannot come back in
23 those doors, you have to enter the front door.

24 So, with that I'll let Commissioner McAllister,
25 our Lead Commissioner for Energy Efficiency, say a few

1 words.

2 COMMISSIONER MC ALLISTER: Thanks David. I'll
3 try to be brief here, as I will through most of the
4 door. I know some of you who know me know that that's a
5 challenge for me, but I'm going to do my best.

6 And I really wanted to thank you all for coming.
7 I know it's a lot to ask for you to be in here one day,
8 if not two days, and take it out of your busy schedules.
9 And you're all here for a reason, because you're
10 interested in this topic and you already know a lot
11 about this topic.

12 And you have many, many things you could be
13 doing so I really, personally, very much appreciate your
14 all being in the room, and those of you on the web, as
15 well.

16 On the dais with me here today are David
17 Hungerford, who's my adviser, to my right. And to his
18 right Grant Mack, who is advisor to Chair Weisenmiller,
19 who is the Associate Member on the Committee that is on
20 all things energy efficiency, including AB 758.

21 So, I very much appreciate his participation as
22 well. He's actually on vacation, so I'm glad he's
23 actually not here because he's having fun and getting
24 refreshed.

25 Let's see, I want to acknowledge staff first and

1 foremost. They have -- Christine Collopy and her team,
2 under David -- Dave Ashuckian's leadership and with Bill
3 Pennington's advice, I think you've really done a bang-
4 up job getting things moving on AB 758, particularly
5 pulling together these workshops and getting the ball
6 rolling forward.

7 So, I acknowledge that and I really, really
8 appreciate all of that. I look forward to working with
9 the team, I'm really glad they're on the case.

10 And also, in particular, I wanted to acknowledge
11 our sister agency, the California Public Utilities
12 Commission, especially Commissioner Ferron who's the
13 lead on energy efficiency over there.

14 And the energy efficiency staff, led by Simon
15 Baker who's here today, and all of his great staff.
16 They know so much about this topic and we're really
17 looking forward to continuing the collaboration. It's
18 very positive and I think it's an opportunity, really,
19 for us to have even -- even better coordination and even
20 more really productive dialogue between the two
21 agencies.

22 So, I want to thank them for all their efforts
23 here, too, on the scoping plan and moving forward.

24 And then, finally, although she was not able to
25 be here, I want to acknowledge Assembly Member Nancy

1 Skinner, who was the author of the bill, and managed to
2 get it passed, and it was really a gargantuan effort.

3 And the legislation really does reflect her bold
4 vision and commitment to energy efficiency and
5 sustainability. And not the only thing she's done in
6 this area but maybe, arguably, perhaps even the biggest
7 thing she's done in this area. So, thank you to her on
8 that.

9 We're obviously in very good coordination and
10 communication with her office on the bill.

11 Also wanted to acknowledge Global Green who is
12 here today, Mary and Gina who did a lot of yeoman's work
13 getting it past, as well.

14 So, a lot of team building going on here and it
15 will continue in going forward.

16 So, what we are doing here is vitally important
17 to our State. It's hard to over-state, really. Proper
18 implementation of this bill could have a major positive
19 impact on our State's environmental and economic health
20 for generations. It's just a fact. If we do it right,
21 it's going to be a big, big deal.

22 It gives the Commission broad authority to
23 direct activity and funding to support the upgrade
24 marketplace, which is greatly needed.

25 And I, and the other Commissioners, are really

1 committed to a process that enables broad participation
2 and really figuring out what works. I, personally, am
3 committed to that.

4 Our organizing principles, really my organizing
5 principles are really -- I'll just sort of name them
6 quickly. I want to just give some context for where I
7 would like to take this and broadly how I'm trying to
8 approach this.

9 We want to encourage approaches that will most
10 effectively support the marketplace, okay. What will
11 best enable a contractor and his or her potential
12 customer to come to agreement and do an upgrade project
13 on an existing building?

14 Okay, they are the folks that are going to be
15 out there installing, doing upgrades. You know, nobody
16 at either Commission is going to be out there with white
17 trucks doing installations, right. We need to help the
18 marketplace succeed.

19 We want to encourage an element of new
20 approaches and that's project pathways; that's business
21 models through the leveraging of available data and
22 expertise.

23 Innovation's not going to come from us, like I
24 said it's going to come from the entrepreneurial spirit
25 of Californians and the folks that are in this

1 marketplace trying to make it work.

2 So, we need to figure out how to support them.

3 Okay, you know, we put the lines on the field, but we're
4 not the players. And no replacement ref jokes, please.

5 We want to ensure in the most efficient and
6 transparent manner possible contractor accountability
7 and consumer protection. So, we can't just let the
8 marketplace go forward and do what it's going to do
9 without any monitoring at all. We need accountability
10 and we need quality, so we're committed to that.

11 And, finally, we want to focus on long-term
12 development of this marketplace, not just for the
13 mainstream market, but also for low- and moderate-
14 income. We can't leave those folks behind and it's a
15 different problem, it's a complementary problem and we
16 have to think about it all globally and together.

17 So, that's kind of my hope for these two
18 workshops, for the action plan going forward, for the
19 comments that we're very much looking forward to
20 receiving after today's and tomorrow's workshops.

21 We really want to encourage you all to put your
22 best thinking caps on and get that in your comments and
23 put it on the record. The record is our life blood; we
24 make decisions based on it.

25 And so everything today is going on the record,

1 tomorrow and in the comments, and we really want the
2 broadest participation possible.

3 So, I'll be drilling into these issues during
4 the panels and subsequently, as sort of strategically as
5 I can and look forward and invite members of the public
6 who have specific questions to try to get in the queue,
7 as well, to ask your questions.

8 Also, the CEC's Public Adviser, I'm not sure if
9 she's in the room, Jennifer -- Jenny Jenkins. But if
10 she's not, you can contact the Public Adviser. For
11 those of you on the web, in particular, anybody
12 unfamiliar with the process, the Public Adviser can help
13 you participate and get your comments on the record.

14 So, one additional housekeeping, if you're
15 trying to get on the web, I know you wouldn't do that to
16 do anything but really be present here today.

17 But if you want to get on the web, the password
18 is "Meg@watt1", but the "a" is an "@" symbol, so,
19 Meg@watt1, so it's capital M.

20 Again, thank you all for coming. I'll wrap up
21 my comments there.

22 And without further ado, I think it's
23 Commissioner Ferron next on our agenda. So,
24 Commissioner Ferron for the PUC is kind enough to talk
25 to us over the web connection, so Commissioner Ferron.

1 MR. ASHUCKIAN: I just want to add one more
2 comment before we go to Commissioner Ferron and that is
3 we are setting up Hearing Room B as an alternate
4 location. Obviously, we've just about run out of chairs
5 in this room.

6 So, if folks know of others coming, or if you
7 happen to lose your place, you might want to make sure
8 that -- we're playing musical chairs here today.

9 Hearing Room B which is, again, right straight
10 across the hall, will also have the feed.

11 So, Commissioner Ferron are you on the line?

12 CPUC COMMISSIONER FERRON: Yes, I'm here. Can
13 you hear me, everyone?

14 MR. ASHUCKIAN: Yes.

15 CPUC COMMISSIONER FERRON: Great. Okay. Well,
16 thank you very much, Andrew, for introductory remarks.
17 As said, I'm Mark Ferron and I'm the assigned
18 Commissioner for Energy Efficiency at the Public
19 Utilities Commission.

20 I'm very sorry I'm not able to join you all in
21 person today, but I am grateful to Commissioner
22 McAllister for giving me the chance to say a few words
23 at the start of the workshop.

24 So, I'd like to take three or four minutes to
25 set the context for today's meeting from the stand point

1 of the Public Utilities Commission.

2 As most you know, the CPUC is currently
3 deliberating on the investor-owned utilities' energy
4 efficiency portfolios for 2013-14. We're working to
5 have these portfolios ready for the Commission to vote
6 on, hopefully ready in the next couple of days, although
7 the vote will be in a little while, which is one of the
8 reasons why I'm not able to be there today.

9 But by way of background, we are giving guidance
10 to the utilities on their energy efficiency programs and
11 we wanted to create a transition portfolio which speaks
12 to, one, retain the elements of the existing programs
13 that are working well; two, eliminate the elements that
14 do not work as well and, crucially, lay the groundwork
15 for broader changes starting in 2015.

16 A major goal for us is to transition away from
17 energy efficiency measures that have a relatively short
18 lifespan and move towards more comprehensive measures
19 that give us deeper, longer-lasting savings, like the
20 whole building retrofit, the subject of this workshop.

21 As we all know, existing buildings represents
22 the biggest source of untapped savings, but they are
23 more expensive to get at and will require diverse
24 strategies to mine the savings.

25 Can you all still hear me?

1 MR. ASHUCKIAN: Yes.

2 CPUC COMMISSIONER FERRON: Okay, great. I'm
3 just getting a bit of feedback.

4 Just to continue, we're placing a greater
5 emphasis on local governments and third-party contracts
6 in this decision.

7 We're giving greater powers to what we're
8 calling regional energy networks, which are expansions
9 of local governments.

10 And I anticipate we're going to see a deeper
11 partnership between local governments and the utilities
12 moving forward.

13 At the same time I believe that by placing a
14 greater emphasis on third-party providers this will help
15 encourage innovation and more cost-effective delivery
16 channels.

17 We've given guidance to the utilities to develop
18 the portfolio financing options, targeting both
19 residential and nonresidential customers.

20 And although we're still finalizing the
21 decision, it's likely that the approved portfolios will
22 comprise roughly \$200 million per year in financing,
23 including the fully funding of ongoing finance and the
24 continuation of the ARRA pilot programs, and the
25 development of new pilot approaches on the basis of the

1 work that we're doing with our consultants, Harcourt,
2 Carey & Brown, after we hold further workshops later
3 this month.

4 As Commissioner McAllister mentioned, I can
5 assure you that we at the CPUC are absolutely committed
6 to collaborating with the California Energy Commission
7 on AB 785, both in program design and implementation to
8 ensure that we're minimizing the duplication of effort
9 and ensure that we have the wisest use of ratepayer
10 resources.

11 As you know, in the current 2010-12 investor
12 portfolio, the CPUC is committed to spend approximately
13 \$2 billion directed at the existing building sector.

14 But it's clear that continuation and expansion
15 of our residential efforts under the title "Energy
16 Upgrade California" will be significant.

17 We're trying to make this not only a
18 programmatic effort, but also create a brand that
19 communicates to customers a whole suite of different
20 energy-related programs, while still encouraging a
21 single touch point.

22 Still, I believe that further actions needed to
23 refine the program to make it more cost effective, more
24 attractive to more consumers, and more flexible, yet at
25 the same time more systematized to facilitate scaling

1 up.

2 And all the while we need to maintain our
3 quality assurance and the integrity of the savings.

4 Accordingly, over the next couple of days at
5 this workshop, as we dig into these issues, I strongly
6 encourage that we all try to keep the end-use customer
7 in mind and, in particular, the complex relationship
8 between the customer and the suppliers.

9 As Commissioner McAllister pointed out, the
10 contractors and the energy service professionals are the
11 ones on the ground selling products and delivering
12 energy efficiency every day to the consumers. So, we
13 need to recognize that and we need to take input from
14 contractors in adapting our program strategies
15 accordingly.

16 Specifically, we must ensure that our regulatory
17 and administrative functions are transparent to
18 suppliers and invisible to customers.

19 And so with that, again, I offer my regrets for
20 not being able to attend in person, but I am looking
21 forward to working with all of you on the next steps.
22 Thanks very much.

23 COMMISSIONER MC ALLISTER: Thank you very much,
24 Commissioner Ferron, I appreciate that.

25 Okay, Bill.

1 MR. PENNINGTON: Good morning. My name is Bill
2 Pennington, I'm the Deputy Division Chief for Energy
3 Efficiency and Renewable Energy at the Energy
4 Commission.

5 And to my right is Simon Baker, who is the
6 Branch Manager for Energy Efficiency Programs at the PUC
7 Energy Division.

8 I'm going to be going through, today, a short
9 discussion of kind of the high points of the scoping
10 plan, the scoping report, looking at primarily the
11 executive summary and the background sections of the
12 scoping report.

13 Before I get started, I want to recognize the
14 really strong contribution of Becky Menton in putting
15 this scoping report together. Becky has recently left
16 the Energy Commission to take a job at the Marin Energy
17 Authority. But while she was here, she did -- she was
18 the project manager for developing the scoping report
19 and was a primary author, and also did a lot of editing
20 on the report.

21 So, it was a great job and kudos to her. We
22 miss her.

23 Let's see, let's get going here. Sorry. Oops.

24 MR. ASHUCKIAN: If you like, Bill, I can advance
25 the slides for you.

1 MR. PENNINGTON: You want to do that for me?

2 Sure, that will help me. Thank you.

3 MR. ASHUCKIAN: Is that where you want to be?

4 MR. PENNINGTON: I want to be, yeah, right
5 there.

6 MR. ASHUCKIAN: Okay.

7 MR. PENNINGTON: Thank you.

8 Where's the escape here? You want to get the
9 escape there? Thank you.

10 So, California has long been a leader in energy
11 efficiency programs. The combination of California's
12 Building Appliance Standards and the long history of
13 utility programs has helped California's per capita
14 electricity use stay constant for a very long period,
15 while the nation has doubled since 1975.

16 California's standards have saved an estimated
17 \$65 billion in customer electricity bills. And, you
18 know, it's a major foundation.

19 However, there are energy efficiency savings
20 that have been left on the table here as a result of
21 these programs that are further available to pursue,
22 particularly in existing buildings.

23 The Building Standards impact energy efficiency
24 improvements in newly constructed buildings, but also in
25 additions and alterations to existing buildings.

1 And the Appliance Standards impact appliances
2 and equipment that is sold not only in new buildings,
3 but in existing buildings.

4 So, those are important contributions but we
5 need to do more.

6 Utility programs focus on single measure
7 rebates, or have in the past focused primarily on single
8 measure rebates.

9 And as Commissioner Ferron was saying, there's
10 an opportunity for moving forward into more whole
11 building savings opportunities.

12 So, the Legislature actually has been interested
13 in this issue of additional savings being available,
14 particularly in the existing buildings, for a very long
15 time, and that was really their origin of developing the
16 AB 758 legislation.

17 The next slide, please. So, under AB 758 the
18 Legislature directed the development of a comprehensive
19 multi-faceted program that would address energy
20 efficiency in existing buildings statewide.

21 The legislation establishes many program
22 components that are named in the legislation and are
23 directed to be integrated as a whole to pursue the
24 savings beyond what standards and utility programs have
25 thus far saved.

1 Basically, the -- this program is a market
2 transformation program. With all of the elements that
3 are identified, the expectation is to change the market
4 and make lasting, sustainable changes.

5 This definition, here at the bottom of the
6 slide, that's partially covered, is the PUC's definition
7 where market transformation would pursue long-lasting
8 sustainable changes in the structure or functioning of a
9 market by reducing its barriers over time.

10 And that is really what AB 758 is trying to
11 accomplish.

12 The next slide, please. The next slide. Can
13 you back up? This thing doesn't back up very well.

14 Okay, the scoping report concludes that
15 effective program design will result when the
16 relationship of the program's benefits to the cost is
17 compelling to motivate a property owner to action.

18 The value proposition here is a comparison of
19 the energy -- of the benefits, the energy benefits, but
20 also the non-energy benefits, such as improved comfort
21 and more healthy living environments, to the costs.

22 And, basically, the action is expected to occur
23 when the cost -- when the benefits are worth the cost.

24 And those costs include not only the cost of the
25 measures, installing them and so forth, but also the

1 transaction cost in delivering the improvements.

2 The program must also focus on customer
3 confidence by ensuring installation quality and
4 contractor accountability, and for providing program
5 evaluation and improvement.

6 The next slide. The Energy Commission, and the
7 PUC, and the POUs were called out in AB 758 for specific
8 actions. The Energy Commission is the key developer and
9 implementer of the program and is responsible for all of
10 the Bill's many facets, including actively coordinating
11 with stakeholders.

12 The PUC is expressly directed to investigate the
13 potential for IOUs providing energy efficiency financing
14 options for the purpose of supporting the AB 758
15 program. And it is also directed, in its three-year
16 report to the Legislature, to report on each IOU's
17 activities that relate to AB 758.

18 In terms of the POUs, the mandate is for the
19 POUs, in their decision making and program development,
20 to recognize the intent of the legislature to encourage
21 energy efficiency in existing buildings. And to
22 identify, in its reports to the Energy Commission,
23 activities that it's pursuing related to that.

24 The next slide. The scoping report concludes
25 that, as has been said by both Commissioners this

1 morning that contractors play a pivotal role in getting
2 the energy efficiency upgrades to happen. The
3 contractors are typically the agents that must make the
4 case to the building owners to get action to be made.

5 There also are many other actors, as named here,
6 who have a role to play in our work under this program.

7 For the program to be successful in the long
8 term, it's highly important for successful partnerships
9 to be developed. And the legislation called that out in
10 coordination, expectations, and public communication,
11 and also in our plan that Dave Ashuckian presented
12 earlier, our phase two activity, in particular, is to
13 extend the partnerships that were developed under phase
14 one as we move forward in this program.

15 The next slide. So, I'm going to go through a
16 series of slides here that talk about the different
17 program components that are identified in the
18 legislation.

19 First, in terms of investing energy efficiency,
20 the scoping report concludes that financing is very
21 important to achieve the deeper investments that we're
22 trying to accomplish in energy efficiency upgrades.

23 Financial products are needed to increase access
24 to capital by providing lower interest rates and
25 increasing the length of financing terms to match the

1 expected life of the upgrades.

2 A key factor in achieving scale is to enable
3 loans to be sold into secondary capital markets. To
4 enable that, data is needed to be collected and shared
5 to demonstrate that energy efficiency loans perform well
6 in terms of repayment without excessive default.

7 And another key factor here is that in
8 mainstreaming of energy efficiency loans it will be
9 important to achieve a consideration of energy upgrades
10 in the property valuation process.

11 The next slide. The scoping report also
12 concludes the workforce development is a very important
13 part of the program, again named in the legislation.
14 Well-qualified workers and experienced workers are
15 essential to providing quality installations.

16 Customer confidence is dependent on this quality
17 and in the lasting savings that would come from
18 upgrades.

19 Workforce efforts need to match the marketplace
20 needs for scale, content, location, accessibility and
21 cost, and must be aligned with local and regional
22 markets.

23 To make sure that training is focused on
24 bridging skill gaps, it's important for the contracting
25 industry and other key market actors to participate in

1 the assessment of workforce needs.

2 Apprenticeship is also a possible strong tool
3 that can help in this program, particularly in the
4 nonresidential sector.

5 The next slide, please. The scoping report
6 concludes that energy assessments consistent with BPI
7 standards are critical to successful home performance
8 projects, creating the project scope, conducting test-in
9 diagnostics, and combustion safety testing, and setting
10 up the test out diagnostics.

11 Energy assessments are a major opportunity for
12 educating the customer, making the case for the customer
13 to take action.

14 Conducting HERS ratings also can be important in
15 the marketplace. Widespread availability of HERS
16 ratings could create the potential for energy efficiency
17 to be consistently considered in property valuation.

18 However, ratings may or may not be useful to
19 customers considering an upgrade project. If the
20 customer is basically thinking about how are they going
21 to invest their own money in an upgrade that, you know,
22 where they're in a situation where they're not leaving
23 the house for a considerable period, not planning to
24 sell the house, the rating may not be particularly
25 useful.

1 And so in planning for how ratings would be used
2 in the future, that's a consideration that the
3 Commission needs to make.

4 Also, energy assessment software must be able to
5 make recommendations to customers who are making those
6 investments of their own money. That software needs to
7 be calibrated to actual energy use, and that's an
8 improvement that needs to be made beyond what was
9 happening in the ARRA program.

10 Related to nonresidential assessments and
11 ratings, the scoping report finds that this is quite a
12 different ballgame than for residential. Doing energy
13 assessments in nonresidential buildings can be a much
14 more time consuming and labor-intensive process than
15 residential assessments.

16 The industry standard ASHRAE's Energy Audit
17 Protocols provide for a progressive approach where level
18 three audits are only suitable, perhaps, to large
19 buildings with complex systems, where opportunities for
20 improvement have already been identified by level one
21 and two audits.

22 Also, building commissioning is a very important
23 tool to be considered in developing a comprehensive way
24 of approaching the assessment process in nonresidential
25 buildings.

1 There's been quite a bit of effort in the rest
2 of the U.S. and in other countries related to the
3 disclosure of ratings, particularly related to
4 nonresidential buildings.

5 And most frequently in the U.S. those ratings
6 have been energy use ratings.

7 In the European Union and in other countries
8 there also have been -- there also is disclosure of
9 asset ratings, which are focusing not only on the energy
10 use and building owner practices, but also the physical
11 assets of the building and basing ratings on those.

12 Programs that provide the disclosure of ratings
13 in the U.S. have looked at that disclosure at different
14 points in time, not just at the time of some transaction
15 for the building, point of sale, or lease, or financing,
16 but also have explored approaches for periodically doing
17 disclosures of ratings for buildings.

18 And so under AB 758 disclosure considerations
19 need to look at a variety of ways to time the
20 disclosure.

21 The next slide. Related to energy upgrade
22 programs, the scoping report concludes that there's been
23 a lot of success with the EUC during the ARRA period,
24 but there also have been several challenges.

25 Clearly, there were tradeoffs intentioned

1 between endeavoring to provide quality assurance, while
2 conducting a streamlined program that avoids bogging
3 down the upgrade process or discouraging the customer
4 from taking action.

5 There also were concerns that contractors made
6 that the assessment software should be calibrated to
7 bills and should be designed to help get the customer to
8 act, and that improvement of the whole situation related
9 to software is an important activity.

10 There's a major concern that threatens,
11 actually, the viability of doing market transformation
12 and expansion of upgrade programs to achieve strategic
13 planning goals in that the program is far from cost
14 effective.

15 And a substantial issue is that, for example,
16 non-energy benefits, which can be a major factor in the
17 decision for a building owner to make upgrades, is not
18 factored into their cost effectiveness at this point.

19 In the nonresidential sector there's been a lot
20 of prior activity on individual measure kinds of
21 improvements, but fairly strong lacking in having whole
22 building programs conducted by the IOUs that would aim
23 for deeper retrofits.

24 So, related to Energy Upgrade California
25 programs and, you know, in the collaboration that's

1 happened there, that really establishes a strong basis
2 for us to build on, major success in integrating the
3 work of local governments and regional areas with the
4 IOUs, and with SMUD, and it establishes a very strong
5 place for us to expand from.

6 The next slide. So, the State's Building
7 Standards and Appliance Standards are also an important
8 part of the tools that are available for AB 758.

9 The Building Standards requirements for
10 alterations to existing buildings and the Appliance
11 Standards that apply equally to equipment that's
12 installed in newly constructed buildings, or existing
13 buildings can save a major amount of energy and should
14 be thought of as, you know, strategically as a way of
15 getting after the AB 758 expectations.

16 However, compliance levels are difficult to
17 determine and particularly the issue with HVAC change
18 outs needs to be continued to be pursued.

19 This was an original strategic plan Big Bold
20 Initiative to try to make improvements here. And even
21 though there's been substantial effort to date, there's
22 a continued need to keep focusing on that and we need to
23 be making a breakthrough in that issue.

24 The next slide. So, the scoping report
25 concludes that market education and outreach is a

1 critical part of the AB 758's program effort to motivate
2 behavioral change.

3 The Energy Upgrade California Program has worked
4 hard to establish relevant targeted marketing messages,
5 outreach activities to motivate action.

6 And under -- the EUC originally came together to
7 minimize the market confusing by establishing one brand.

8 In extending the Energy Upgrade California into
9 the future, the PUC has decided to extend the brand to
10 cover small commercial, as well as residential and
11 that's important.

12 This effort, again, establishes a strong
13 platform for continued collaboration between the two
14 Commissions and between the many parties that have been
15 engaged during the ARRA time period.

16 The next slide. A major conclusion of the
17 scoping report is that there is a need for centralized
18 data resources. Project data is needed to inform
19 program design and information, to provide information
20 for market actors to make business decisions on an
21 ongoing basis, and to provide information to assess risk
22 for financing programs to enable loans to be purchased
23 into the secondary market.

24 Over the long history of energy efficiency
25 programs in California the PUC, IOUs, and the CEC have

1 collected valuable data, but often that data has been
2 made available -- has been collected for a single
3 purpose and has not been managed in a consolidated
4 location and has not been commonly available for public
5 use.

6 As a result, market decision makers don't have
7 access to this data to enable them to come to scale and
8 for market transformation to be achieved.

9 So, this is an area that is of special emphasis
10 in the scoping report, and along with many of the other
11 pieces that I've been covering this morning, we'll be
12 having panels that are talking about this, including one
13 tomorrow morning on data.

14 So, that concludes my presentation of the
15 summary of the conclusions of the scoping report.

16 And we'll now going to hear from Simon Baker
17 regarding the PUC's policies and programs supporting AB
18 758 implementation.

19 MR. ASHUCKIAN: Simon, if you could just hold
20 one minute. We have a few people in the back that are
21 standing and there's a couple of empty chairs. If
22 you're not using the chair next to you, if you wouldn't
23 mind clearing it so that people who are standing could
24 have a seat?

25 Okay, Simon. And I can advance the slides for

1 you, too.

2 MR. BAKER: Okay, thanks. Good morning
3 everyone. I'm pleased to be sitting here, side-by-side
4 with my colleague, Bill. We've been spending a lot of
5 time together, the two Commissions since -- well, it
6 really started back in 2010, March of 2010, a workshop
7 here. We gave a presentation at the time and pretty
8 much since that time we've been working together really
9 closely.

10 We've been really busy at the PUC. We've had
11 portfolio implementation on the 2010-12 portfolio and
12 now we're considering the 2013-14 transmission
13 portfolios as well.

14 But amidst that very busy and hectic work life
15 we've managed to find time to work together with our
16 Energy Commission colleagues, and I consider that a good
17 thing.

18 So, the next slide. So, I just want to just hit
19 on a few points. A lot has been said about PUC
20 activities and I don't want to belabor the points, but
21 just to highlight a few things.

22 So, 758 directs the PUC to do two things, and
23 Bill actually reminded me of a third, which is that
24 we're to collaborate with the Energy Commission on the
25 development of the program to avoid duplication of

1 programs administered by the IOUs.

2 And so it's kind of interesting, you look at
3 that and say, well, okay, avoid duplication. Well, that
4 would happen if, you know, there were new sources of
5 funding that were being brought to bear and we wanted to
6 ensure that those new sources of funding were not
7 duplicating the efforts of ratepayer dollars.

8 But for the 70 or 80 percent of the State that
9 is served investor-owned utilities, I guess the way we
10 see this is, really, let's make sure that the program
11 that the Energy Commission develops is aligned with the
12 PUC's own policies and priorities so that when it comes
13 time for the PUC to exercise its jurisdiction to
14 authorize ratepayer resources, to pursue all cost-
15 effective energy efficiency, that's being done aligned
16 with the priorities as they're emerging out of the AB
17 758 process.

18 And so that's really the work that we're doing
19 with the Energy Commission is to make that happen, to
20 make that come to fruition.

21 And the PUC also has a very specific role
22 related to the investigation of financing options, as
23 well, and we've been making some considerable progress
24 on that front, which I'll speak to in a little bit.

25 So, we've been having regular meetings with the

1 Energy Commission staff, both at the staff level and at
2 the Commissioner level, and that's been a healthy and
3 good process, and we're looking forward to that
4 continuing.

5 So, Bill reminded me, again, that there is a
6 third role that we do have to report to the Legislature,
7 and we actually did issue that first report in July.
8 And a lot of it has to do with the work that's already
9 been done in the current utility portfolios.

10 So, the next slide. So, as everybody knows,
11 existing buildings represent the biggest source of
12 potential untapped savings left in California and it's
13 critical to achieving our ambitious climate goals.

14 But we also know that they're more expensive to
15 get. There's a reason why they're the last source of
16 untapped savings. And so it's going to require more
17 diverse, more long-term strategies to mine these
18 savings.

19 And the PUC recognized this -- recognized this
20 back in 2008, when we passed the strategic plan. And
21 the strategic plan was motivated, basically, by looking
22 at the past history of utility program efforts,
23 recognizing that there was too much of a focus on single
24 measures, not enough of a focus on deep retrofits, on
25 comprehensiveness, on the market transformation.

1 And, really, that's what the strategic plan is
2 it tried to move the Commission's efforts and the
3 utilities' efforts in this new direction.

4 So, the way our process works is we basically
5 administer the utilities' programs over multi-year
6 budget cycles and we provide policy guidance.

7 So, back in 2008 the strategic plan was a
8 significant component of the policy guidance which
9 informed the 2010 applications.

10 And those applications were then reviewed with
11 an eye towards the strategic plan guidance, but then
12 also kind of our foundational requirements to have cost-
13 effective portfolios.

14 And it's that -- you know, there's really --
15 there's a dance and there's an art to making those
16 things work together because our current cost
17 effectiveness methodologies do not yet capture all of
18 the benefits of market transformation activities. And
19 that's just because it's hard to do. It's really hard
20 to put numbers to a lot of these things.

21 And, you know, we welcome proposals from parties
22 for ways to get that done in the regulatory proceedings.

23 So, for the past three years we've been
24 overseeing the implementation of the 2010-12 portfolio.
25 There's been a lot going on in that portfolio that I

1 think moves us in the right direction and we're now kind
2 of on the eve of approving a new budget cycle for 2013-
3 14.

4 And the next full cycle will be in -- will be
5 the post-2014 cycle.

6 And so from a time perspective, as the 758
7 action plan is developed, we heard from Dave that that's
8 expected in winter or early spring to be adopted at the
9 Energy Commission, and then that's going to be coming
10 into our process at the PUC and we'll be back in that
11 policy guidance mode.

12 And one of the key components of the policy
13 guidance for the 758 -- I mean for the existing building
14 sector is going to be the 758 program.

15 So, there's going to be kind of a second step
16 here, though, where we're going to be considering what
17 emerges out of this process from the perspective of, you
18 know, what's appropriate to fund with ratepayer
19 resources.

20 And if we do our job well over the next few
21 months and working with the parties to make sure that
22 all of the relevant voices are heard, that should be a
23 seamless transition. So that what gets kind of brought
24 out of the 758 process is already primed to be
25 considered in our process. So, that's kind of our hope

1 for this process.

2 The next slide. Okay, so I just wanted to hit
3 on the -- just wanted to mention, too, that so in July
4 of this year we issued a consultant report, it was the
5 Harcourt, Brown and Carey report which identified
6 financing gaps and needs in California.

7 And that was a really good report for level
8 setting, I think, kind of what the needs are in
9 California. And we're pleased to see that the Harcourt,
10 Brown and Carey report featured prominently in the
11 scoping report.

12 And we recently had a workshop, just this past
13 week, at the PUC to review some of the recommendations
14 from the IOUs' consulting team, they've also selected
15 Harcourt, Brown and Carey to make recommendations for
16 new pilots for financing.

17 And they're expected to issue their final
18 recommendations on October the 19th. And so I just want
19 to flag that for parties as an important next step.

20 Commissioner Ferron also mentioned that in May
21 of this year the Commission passed a guidance decision
22 to basically shape the expectation for what the
23 utilities would file for 2013-14.

24 And that guidance decision really featured a
25 renewed commitment to deep retrofit strategies, to new

1 program delivery models and to maintaining the momentum
2 of ARRA-funded pilots.

3 So, a few examples, the Commission made a long-
4 term commitment to Energy Upgrade California and the
5 Whole House Program as a market transformation program.

6 Bill mentioned that that particular program, you
7 know, it's seen as the -- you know, kind of the flagship
8 program for the residential sector and, yet, we face
9 some challenges in terms of how to implement that
10 program most cost effectively, and also how to
11 appropriately value all the costs and benefits
12 associated with that program because right now it's not
13 penciling out as a cost-effective program in our current
14 methodologies.

15 But the Commission did make a long-term
16 commitment to that program, recognizing that there are
17 market effects that are as yet quantified, which
18 probably justify the ratepayer expense.

19 The guidance decision also provided increased
20 role for local governments and continuing the local
21 government partnerships and, in some cases, expanding
22 them when they pursue deep retrofit strategies.

23 There is a new invitation for regional energy
24 networks and those are basically intended to leverage
25 the strengths of local and regional governments to

1 diversify the portfolio of ratepayer-funded activities.
2 And the Commission is now considering proposals for
3 regional new networks.

4 The guidance decision also made a commitment to
5 continue funding ARRA pilots in 2012, and as
6 Commissioner Ferron mentioned, made a commitment to fund
7 financing for at least \$200 million over the next two
8 years.

9 The next slide, please. So, what have we done
10 lately at the PUC? Some of the recent developments are
11 that the utilities made selections, recently, to fund 16
12 ARRA -- continuing ARRA pilots at an amount of about
13 \$8.9 million. And so that's funding to continue through
14 2012. And that was important, I think, stop gap funding
15 because ARRA funding had started to dry up and the 2013-
16 14 cycle had yet to have been authorized.

17 So, there are also proposals to continue many of
18 those pilots into the 2013-14 period.

19 The guidance decision put forward a really fast
20 track for getting new pilots on the ground for financing
21 programs. And the schedule for that is to have those
22 launched by 2013 and to be scaled up by 2014, and so
23 that's a really aggressive schedule.

24 And we're counting on the utilities, their
25 consultants, and the parties and the Commission, itself,

1 to move quickly to continue to make significant progress
2 in that area.

3 The 2013-14 portfolios, as I mentioned, are
4 currently under review.

5 We've got two REN proposals. One is from the
6 Bay Area, the BayREN proposal and another is the
7 SoCalREN. Both of those are under consideration and
8 many of them continue -- feature continuing ARRA program
9 proposals.

10 So, the Commission, per the schedule of the
11 scoping memo, is planning to issue a proposed decision
12 tomorrow, so stay tuned for that.

13 And another thing to flag is that on October the
14 12th, I believe, I'll have to double check those dates,
15 but there is a data workshop that's happening in the
16 Smart Grid proceeding.

17 And so, since this is such an important aspect
18 of the recommendations that seem to be coming out of
19 this process, I just want to make sure that people are
20 aware of that data workshop.

21 Next steps for us, next slide, please. So,
22 we're going to be continuing our collaboration with the
23 Energy Commission on the action plan development in the
24 coming months.

25 And in that process we're going to be working,

1 as I said, to align the ratepayer components of that
2 plan with the Commission policies and -- or the PUC
3 policies and mandates.

4 And as I mentioned, cost effectiveness will
5 definitely be a challenge. It's one of our core
6 mandates; we can't authorize ratepayer funds unless
7 they're deemed cost effective on a portfolio basis.

8 And we invite the parties to help the Commission
9 to review the cost-effectiveness methodologies. Right
10 now there's a proceeding underway to look at the
11 standard practice manual, to look at our avoided cost
12 methodologies, and consider making changes to our cost-
13 effectiveness methodologies for the guidance proposed in
14 2014.

15 And there was an ALJ ruling that was released
16 recently and comments came in on that, and were
17 specifically addressing the questions of non-energy
18 benefits.

19 And so we invite robust comment, we invite
20 thoughtful proposals, concrete proposals, and
21 collaboration among the parties to come to some
22 consensus proposals for how to move this particular
23 issue forward.

24 We're looking to hear from stakeholders on what
25 elements of the plan that emerge out of this process are

1 appropriate to fund through ratepayers.

2 So, to the extent to which those questions can
3 already be thought about in this process here, at the
4 Energy Commission, as I said, it will help us when it
5 comes time for the PUC to be reviewing the plans in our
6 process.

7 And we'll be formally consent hearing the Energy
8 Commission adopted action plan in the guidance
9 proceeding for the post-2014 portfolio cycle.

10 So, before I close I just wanted to make sure
11 that I introduce George Tagnipes. George, could you
12 just raise your hand, please?

13 So, George is going to be -- he's newly assigned
14 as our liaison on the 758 effort.

15 Dave had mentioned that the Energy Commission is
16 staffing up this effort; we are, too. So, we have
17 Dave -- excuse me, we have George basically dedicated to
18 this effort.

19 And so, if folks want to be in touch with us at
20 the PUC to share your reflections, your thoughts, your
21 ideas, you can contact either myself or George, or Bruce
22 Tagnipes, who George reports to in the Energy
23 Division -- Bruce Kaneshiro, excuse me.

24 And that's all I have for today.

25 MR. ASHUCKIAN: Great.

1 MR. BAKER: Thank you.

2 MR. ASHUCKIAN: Thank you very much.

3 So, do we have blue cards? Okay, we have two
4 questions, blue cards. And if anybody else has blue
5 cards regarding this summary, opening presentation,
6 please get them to us right now.

7 We'll start with Gina Goodhill Rosen.

8 MS. GOODHILL ROSEN: Hi. Thank you, everyone so
9 much for having this hearing, especially for
10 Commissioner McAllister. We're so happy to be here.

11 And then I also, of course, want to mention
12 former Commissioners who are working on this issue,
13 Commissioner Douglas and Commissioner Eggert who have
14 played a really crucial role, I think, in getting us to
15 where we are today.

16 So, I'm with Global Green USA and we have been
17 following this process really closely for the past three
18 years, and really look forward to continuing to work
19 with I think all stakeholders, but specifically the
20 environmental community and the affordable housing
21 community as this process continues on.

22 This was a great presentation today. My
23 comments focus a little bit more on what was actually in
24 the scoping plan, not all of which was mentioned here
25 today, but that I wanted to bring up, briefly.

1 I think tomorrow is going to focus more on
2 programmatic goals, so I'll leave that part to tomorrow.

3 Is that correct? It looks like that's what the
4 agenda says.

5 COMMISSIONER MC ALLISTER: That's correct.

6 MS. GOODHILL ROSEN: Okay, so I'll focus that
7 part on tomorrow.

8 But two alternative questions that were
9 mentioned in the agenda were on trigger mechanisms and
10 then one on not-energy benefits. I just wanted to touch
11 on those because I think they play into what was talked
12 about today.

13 The scoping report and the agenda asked what the
14 various trigger mechanisms were that the scoping plan at
15 the Commission should look at in creating this program.
16 And they suggested three different types of triggers for
17 energy ratings. All of those are great suggestions.

18 I think that what's going to be key moving
19 forward is to make sure that whatever triggers we use
20 are not arbitrarily chosen, but connect directly to the
21 goal for the program.

22 So, I think all of these suggestions sound
23 great, but we need to make sure that in using these
24 suggestions we're actually able to get at our program
25 goals.

1 So, for example, if all these three triggers
2 combined are only going to touch 50 percent of the
3 population and we need to touch 75 percent, this is all
4 made up right now, but in the goal we need to be able to
5 change those triggers to really make sure we're hitting
6 that.

7 So, I think the question is less do these
8 triggers work as ideas and more do these triggers tie
9 into our goals.

10 So, I think that's going to be really key moving
11 forward and it's something that we would really love to
12 see the Commission look at.

13 And then, secondly, non-energy benefits were
14 mentioned as an alternative question and whether or not
15 they should be recognized in the cost-effectiveness
16 criteria.

17 We strongly support using that energy benefit in
18 the cost-effectiveness criteria for upgrade programs.
19 Our understanding of the goal of AB 758 and of upgrade
20 programs in general extend far beyond the cost
21 effectiveness. It includes health benefits, it includes
22 environmental benefits, it includes comfort for the
23 homeowner. All of these things need to be considered
24 when we're developing our program.

25 These -- and we also think that there shouldn't

1 be a distinction in ratepayer-funded programs and other
2 programs in using this. This should be considered in
3 all programs, these are just as important as the energy
4 benefits. And so, it's something we really want to have
5 the Commission continue to look at moving forward.

6 And so we'll talk about program goals tomorrow,
7 but I just wanted to bring those two things up.

8 And once again, we're thrilled to be here and
9 we'll continue to -- I'm sure I have many more comments.

10 COMMISSIONER MC ALLISTER: Thank you, Gina. You
11 know, I wanted to actually sort of see if Simon might
12 have occasion to comment a little bit.

13 Because one of our trickiest issues is the cost
14 effectiveness and there are -- there's actually some
15 really good work being done to think through which tools
16 to apply, when, and under what circumstances to evaluate
17 cost effectiveness.

18 I guess maybe you could just give us a flavor
19 for what's going on at the PUC with that, there have
20 been some workshops, et cetera, about cost
21 effectiveness, and so what kinds of questions the PUC is
22 asking and open to asking going forward.

23 MR. BAKER: Okay, yeah. Well, so the Commission
24 basically set off a phase of the cost effectiveness
25 review, basically the phase two of the cost

1 effectiveness review.

2 And the key components of that are kind of in
3 three parts. One is to look at avoided cost
4 methodologies, the other is to look at the standard
5 practice manual, which encompasses non-energy benefits,
6 and then third is to look at our methods for quantifying
7 energy savings.

8 So, when it comes to calculating cost effective
9 in the PUC processes, it's calculated on the basis of
10 net benefits after accounting for free ridership. And
11 that makes sense because, you know, we don't want to be
12 spending ratepayer resources on activities that would
13 have happened in the absence of the program. It makes
14 sense.

15 That said, however, the current Commission
16 methodologies for quantifying savings do subtract for
17 free ridership, but they do not yet take into account
18 other market effects, as many other states have.

19 And the Commission has acknowledged that and the
20 guidance decision welcomed proposals from the utilities
21 to quantify market effects and is right now considering,
22 in the 2013-14 budget applications, deciding the extent
23 to which market effects can be included in the energy
24 savings assessments.

25 What cost methodologies, those are kind of more

1 of a technical nature and they have to do with, you
2 know, are we properly valuing the energy and the
3 capacity benefits. And there's -- you know, that could
4 swing several different ways, I think.

5 Perhaps a little known fact about our current
6 avoided cost methodologies is that we're using gas
7 prices that are perhaps not the most up to date gas
8 prices. And so, that's actually, you know, a
9 countervailing pressure.

10 We're also using carbon prices that are at like
11 \$30 a ton and we're hearing a lot of voices from parties
12 in the proceeding that come time for 2013, when the cap
13 and trade mechanism goes into effect, we should be using
14 that price.

15 We're also hearing from other parties that, yes,
16 in the short term, but we also need to have a long-term
17 price trajectory for carbon.

18 So, those are the kinds of things that are being
19 looked at on the avoided cost side.

20 Now, as far as the standard practice manual,
21 there questions that we're looking at are like are we
22 using the right tests to evaluate our -- the utilities'
23 programs as a whole, or perhaps categories of programs
24 that are focused on market transformation.

25 We issued a white paper, recently, looking at

1 different approaches for addressing non-energy benefits,
2 either by attempting to quantify them on the benefits
3 side or attempting to make adjustments to the
4 participant cost by subtracting out the share of the
5 total costs that are attributable to the benefits, or
6 the energy benefits or the non-energy benefits.

7 And then the third alternative is to look at the
8 program administrator cost test in lieu of the total
9 resource cost test.

10 So, all of those options have kind of been put
11 on the table and we're hearing from parties about those.

12 Another dimension is should we be using a
13 different discount rate? Right now we use the weighted
14 average cost of capital. And some parties have, you
15 know, suggested that we use the societal discount rate,
16 much as the Energy Commission does.

17 And so the Commission's going to have to grapple
18 with these questions and, you know, it really kind of
19 comes down to what authority the Commission believes
20 that it has under legislation, the current mandate that
21 it has under legislation to use ratepayer resources cost
22 effectively.

23 And I think it's important to note for people
24 that I, personally, have searched the legislation and I
25 invite anybody to tell me if I've missed something, but

1 there's some things that aren't mentioned as kind of in-
2 scope for the PUC's use of ratepayer resources. And
3 some of those involve things like economic development
4 benefits, things like health benefits and things like
5 jobs. So, those three things are not prominent, they're
6 not mentioned in the legislation, really, when it comes
7 to ratepayer resources.

8 But that's not to say that the Commission, you
9 know, can't provide some leadership in those areas as
10 well.

11 So, it's going to be interesting to see how this
12 plays out, Commissioner.

13 COMMISSIONER MC ALLISTER: So, thanks very much.
14 I mean, clearly, you're very much in the weeds on this
15 and weighing all the different options.

16 And I think it just highlights one of the
17 challenges we have here is to -- during the 758
18 proceeding we need to -- there's sort of a chicken-and-
19 the-egg problem. You know, our goal -- if everything
20 that's funded by ratepayers has to be cost effective,
21 then that sort of constrains us in certain ways.

22 We also have policy goals that are out there,
23 that are very aggressive and we need to meet. And sort
24 of we've got to make sure that somehow we find pathways
25 that link those two up either within the PUC realm and,

1 you know, the ratepayer-funded programs, or we're
2 complementing that with some other, hopefully, you know,
3 more flexible programs that can maybe expand a little
4 bit and complement what the ratepayer funds are paying
5 for.

6 And so these are kind of some of the big issues
7 that we have to get into, in 758, that I think we all
8 have to bring our A game to like think through it and
9 sort of figure out what's doable and, you know, keep our
10 eyes on the long term.

11 And if we need to go, sort of argue to structure
12 the things differently, then sort of agree to do that
13 and then chart a path to do that.

14 So, I think there's a lot of, I think,
15 excitement about doing that, but we've got to be -- it's
16 already a fairly eclectic, you know, set of
17 circumstances here that we're going to have to contend
18 with in order to move this ball forward.

19 So, maybe I'm stating the obvious here, but I
20 think the -- you know, thanks a lot for being here and
21 we appreciate the difficulty of the challenges. So, all
22 right, thanks.

23 We have more questions, Dave?

24 MR. ASHUCKIAN: Yes, actually, we have about six
25 more people who want to make some comments and

1 questions, so I recommend everybody move as quickly as
2 possible.

3 MR. PENNINGTON: We have time for two more,
4 maybe, within the agenda?

5 MR. ASHUCKIAN: Well, we have about five
6 minutes, so we're still doing okay.

7 So, let's have Erin Niemela.

8 MS. NIEMELA: Thank you, Erin Niemela
9 representing the Efficiency Council, which is a trade
10 organization that has more than 78 companies providing
11 energy efficiency products and services.

12 And my comments are actually really general so
13 I'll keep them very brief.

14 Basically, just wanted to thank the Commission
15 and, particularly Commissioner McAllister, and the
16 staff, and also the PUC Commissioner Ferron, and the
17 staff there for all the work they've done to date.

18 I want to underscore something that Mr. Baker
19 just mentioned, which is the Efficiency Council
20 definitely supports some value attached to the jobs
21 created by what you'll be considering in this process.

22 A recent study by NexTen indicated that for
23 every \$100 million invested 9,000 jobs result, and an
24 extra \$50 million in additional tax revenue.

25 And then also just want to underscore the

1 benefits and opportunities, as have been touched on
2 today, of sending the right signal to the marketplace in
3 terms of ratings and disclosures.

4 And would encourage you to weigh those things
5 carefully, and we'll be weighing in. Thank you.

6 MR. ASHUCKIAN: Thank you.

7 Next, we have former Commissioner Jeff Byron.
8 And I want to acknowledge Commissioner Byron for
9 attending today. Thank you.

10 MR. BYRON: Thank you, Mr. Ashuckian. Jeff
11 Byron.

12 And I think the affiliation I'd like to
13 associate, Commissioner, with my being here today is the
14 National Board of the Clean Tech Open, which represents
15 start-up companies, that entrepreneurial spirit that
16 Commissioner Ferron referred to in his comments.

17 I just want to make three points, if I may,
18 first of all, the importance of this proceeding and AB
19 758, the enabling legislation. Commissioner Skinner was
20 very thoughtful and showed a great deal of, how can we
21 say it, foresight and innovation in her legislation, and
22 understanding the roles of the Energy Commission, and
23 the PUC, and the collaboration that I'm seeing I think
24 is just excellent.

25 It's so wonderful to have you engaged on this

1 and Commissioner Ferron, as well. And, again, I just
2 can't emphasize how important this is. And I think it's
3 the first workshop that's brought me back to Sacramento
4 since being a Commissioner.

5 But Mr. Pennington, let's get going a little bit
6 faster, Mr. Pennington.

7 MR. PENNINGTON: It's time.

8 MR. BYRON: Of course, I don't forget why this
9 is moving not as quickly as we wished and that is, of
10 course, all the additional workload that we put on yours
11 and Mr. Ashuckian's staff in implementing the ARRA
12 projects and many other efficiency projects.

13 But we certainly want to see the continued
14 collaboration and the movement on this because I think
15 addressing the existing building stock is so important.

16 Previous Commissioners were mentioned, but I
17 can't help thinking about former Commissioner Rosenfeld
18 and the influence that he's had on all of this,
19 including, probably, the Assembly Member herself.

20 And there's tremendous expertise that's in this
21 room and amongst the staff. I just can't emphasize
22 enough how important I think this is.

23 Second, as an informed citizen I decided, after
24 having been involved in approving Energy Upgrade
25 California which, again, I think is a tremendous

1 program, to try it out as an informed citizen. And I've
2 been through that process and we know there are
3 challenges with it.

4 As good as it is, it's a very expensive way to
5 implement a lot of the things that you're trying to do.
6 And no one knows that better than the staff, I'm sure.

7 So, I just wanted to suggest, my third point,
8 just a couple of key principles which I've already heard
9 from you, Commissioner McAllister, and Commissioner
10 Ferron.

11 But, please, go after this as cost effectively
12 as you can. It's extremely important that it be low
13 cost. And the second point is if it has to be consumer
14 or customer centric, it's got to be beneficial to
15 customers.

16 You need to always keep in mind their trust from
17 the get-go. I don't mean to imply, having been through
18 this, that I wasn't trusting but, you know, you do that
19 entry audit, the exit audit, the verification audit,
20 it's when does it end? As a consumer, the benefits that
21 I received from it were tremendous, but there must be a
22 way to engage customers more quickly early on and
23 cheaper.

24 So, emphasizing the customer benefits has to
25 always be foremost.

1 I guess I'd like to pick up on my fourth point,
2 my fourth principle would be what Commissioner Ferron
3 mentioned, that entrepreneurial spirit. I think you
4 know, as a former Commissioner I was always -- oh,
5 what's the best way to put it, interested in seeing the
6 investor-owned utilities releasing the data to
7 customers. And we're beginning to see that, now, by
8 recent orders from the PUC. We have been seeing it.

9 But I know, just recently some of the decisions
10 that the PUC's been making, I believe once you get that
11 data into the hands of customers and allowing customers
12 to let it get to third parties, you're going to see a
13 lot more innovation and access to new technologies.

14 And the fifth point, of course, the fifth
15 principle is the emphasis on the verification and the
16 credibility that creates for customers, as well.

17 Commissioner, thank you very much for allowing
18 me to speak. I think you are certainly on the right
19 track. It's great to see you engaged, as you are, on
20 this subject.

21 COMMISSIONER MC ALLISTER: Thank you very much,
22 Commissioner. And I want to acknowledge all your hard
23 work over the years here, and I've got some big shoes to
24 fill, both yours, and others, and Art's in particular.
25 His vibe is still through the building, absolutely.

1 But I agree this is a very, very big deal. And
2 we'll be talking about the data issue tomorrow morning,
3 at the first panel of the day, and I think there are a
4 lot of potential pathways there that can help the
5 marketplace. So, there are a number of them. So, I'm
6 really exciting to have that discussion.

7 MR. BYRON: Thank you very much.

8 COMMISSIONER MC ALLISTER: Thank you.

9 MR. ASHUCKIAN: Next, we have Sophia Hartkopf.

10 MS. HARTKOPF: Hi, Sophia Hartkopf with Heschong
11 Mahone Group. We're a mover with the Energy Upgrade
12 California Program in various locations in the State.

13 Thank you for this hearing. We've been looking
14 forward to hearing about the results of the scoping
15 plan. And as a result of hearing the results, and
16 reading through it myself, I have a comment and a
17 question.

18 The first question is could you, Bill, elaborate
19 a little bit more on the BPI emphasis? And the summary
20 that you gave earlier was that it was definitely going
21 to be a clear part of the program moving forward.

22 And then a comment, earlier this morning and
23 throughout the summary there was a lot of emphasis on
24 the word "contractor." And I'd like us to sit back and
25 really think about how there are multiple ways to

1 effectively deliver energy retrofits in the single-
2 family and multi-family sector.

3 And the contractor is absolutely one of those
4 pathways and has been very effective, but there are
5 other pathways as well and I would emphasize that we
6 need to really think about those multiple pathways and
7 address those multiple sectors.

8 Thank you.

9 MR. PENNINGTON: Just quickly related to your
10 question about BPI, particularly for single-family
11 upgrades the BPI standards are very important. We have
12 relied on them strongly during the ARRA time period in
13 program development and have been trying to align with
14 them wherever possible related to the Home Energy Rating
15 System Program.

16 Those standards continue to evolve, they're not
17 necessarily perfect. And, you know, we want to stay in
18 touch with their evolution.

19 In situations where they don't maybe fully cover
20 what we need, then we need to be addressing gaps related
21 to them.

22 There is not a lot of standard work related to
23 multi-family in the BPI program and that's an area where
24 we're going to need to develop approaches that go beyond
25 there, recognizing the evolution that they are trying to

1 get into that sector as well.

2 Thank you.

3 COMMISSIONER MC ALLISTER: And on the pathways I
4 totally agree with you and I think, you know, the more
5 expertise and insight you can bring to your comments and
6 get on the record and, you know, get discussion going
7 about, the better we'll all be. So, thanks.

8 MR. ASHUCKIAN: Do we have John Proctor?

9 MR. PROCTOR: Hello, I'm John Proctor from
10 Proctor Engineering Group.

11 Just a quick comment on what Mr. Pennington
12 mentioned about getting compliance with the existing
13 standards for replacements in the HVAC arena.

14 I looked at all the permits that were pulled in
15 Sacramento in 2011 and HVAC was 26 percent, by the way
16 the largest number of permits pulled. But looking at
17 the number compared to the lifetime of air conditioners,
18 there were 2,000 permits pulled and there should have
19 been at least 10,000.

20 So, that's an area that really does need our
21 attention. Thank you.

22 MR. PENNINGTON: Just a quick comment. We have
23 recognized the Sacramento area as probably being the
24 best performing area related to pulled permits as a
25 result of SMUD's work to require them in their programs,

1 and their active effect on the marketplace.

2 So, if SMUD is only at 25 percent, you can tell
3 that we have an issue. If Sacramento is only at 25
4 percent, we've got something to work on. Thank you.

5 MR. ASHUCKIAN: Okay, we have Bruce Ray, who is
6 on WebEx, although I think we're having a little bit of
7 a problem identifying which person it is there, so we
8 can unmute him.

9 But I have his question, so I'll just go ahead
10 and ask it and we'll see if we can get this figured out.

11 "Will the CEC be looking at new business models
12 to move our non-ratepayer and private sector capital
13 into energy efficiency?"

14 COMMISSIONER MC ALLISTER: I'm not sure who's on
15 the spot here but, yes. That's a pretty easy one,
16 actually. I think the PUC is working quite a bit on
17 that. I mean there's an ecosystem on financing that
18 sort of has arisen like a phoenix out of the PACE
19 experience to try to understand what other options would
20 enable this marketplace to tap into all the capital
21 that's on the sidelines, which is humungous, and put
22 together products that the capital markets actually feel
23 good about buying and investing in.

24 So, I think -- so, the project level business
25 will -- really has -- there are a lot of ways the

1 entrepreneurial spirit will -- ways that we can't even
2 anticipate here, which is why we want them to do it.
3 The regulators aren't going to talk about -- you know,
4 aren't going to dictate business models, absolutely.

5 But enabling the financial markets and bringing
6 new financial instruments, or providing the underlying
7 data tools to enable the analysis to be done by the
8 analysts in the capital sector, in the financing sector
9 to do the right analysis, get their understanding of
10 risk down so that they can actually finance this work is
11 really key to making it all take off.

12 And so I think we don't know the answers and we
13 may not be able to figure out the answers, but what we
14 want to do is set the stage.

15 So, I think, hopefully, that answers the
16 question.

17 MR. ASHUCKIAN: Okay, we have Matt Golden from
18 Efficiency.org.

19 MR. GOLDEN: Thank you. And thank you,
20 Commissioner, for having these couple of days to really
21 dig into some of these topics.

22 I want to just put on the table that I hope that
23 over the course of the next few days, and kind of in and
24 throughout this AB 758 proceeding that we can really
25 take a really strong look at where we're going to go.

1 And for California, over time, how much that's actually
2 going to cost to make sure we create a system that can
3 attract the kind of capital that's necessary, that
4 actually works for the companies in the space that
5 actually enables them to be profitable in delivering
6 these services and then, most importantly, works for
7 consumers.

8 And I think the underlying lesson that I've
9 learned, personally, is that probably, even though we
10 all have a lot of experience and different kind of
11 angles over this, that especially over the last few
12 years that I believe that it's probably not possible to
13 divine and design a system that's actually going to roll
14 out without really massive unintended consequences.

15 So, I encourage everybody here to think about
16 how to align interests in the marketplace in a way that
17 really makes it in the contractors' interest to do
18 quality work and, ultimately, in the homeowners'
19 interest to actually buy those services.

20 And we should be very careful, though phase
21 three of this AB 758 proceeding is talking about
22 regulatory implements, which I personally do actually
23 believe we will need to bring to bear at some point, but
24 we should make sure that we do that in a way that
25 doesn't turn energy efficiency into a tax, because I

1 think that will have really negative consequences.

2 And we probably, while we may have the
3 regulatory authority, we probably don't have the
4 political capital to turn this couple hundred -- this
5 effort that we all believe in, that will likely cost
6 well above \$100 billion, maybe even approaching \$200
7 billion of really homeowner consumer spending in the
8 marketplace.

9 And the beauty of energy efficiency, what
10 attracted me personally to this space is this multiple
11 benefits where we can do well by doing good; where we
12 can put this in the interest of homeowners to make these
13 changes because we're generating a cash flow.

14 And not have this turn into something where
15 we're basically forcing people to make very expensive
16 decisions that may or may not actually pay off.

17 And so I encourage us to look at the lessons
18 we've learned and I think we have learned some really
19 painful lessons over the last few years, and recognize
20 the elephant in the room which is we have an Energy
21 Upgrade California Program where we have learned a lot
22 and it's evolving, but has not worked well in the
23 marketplace.

24 We have companies that have been experiencing a
25 lot of pain and it hasn't had a lot of consumer uptake.

1 And I just hope that we can step back from some
2 of the policies that we've all been very invested in and
3 think what is this going to look like in ten years, when
4 we're actually doing a half-a-million of these darn
5 things a year; how much is that cost? Can we afford it?
6 How do we put this in everybody's interests.

7 So, I thank you very much and I look forward to
8 the next couple days.

9 COMMISSIONER MC ALLISTER: Great. Thanks Matt,
10 I appreciate it.

11 I mean one primary lesson we've learned from --
12 that you see in the ARRA-funded programs is that we need
13 to have greater flexibility. We've got to have ways
14 that we can change course along the way. And one big
15 question we need to be discussing here is how we can
16 build that into the system and where -- what things can
17 the Energy Commission or the PUC do, and what things
18 maybe we shouldn't do if we're going to compromise that
19 flexibility.

20 So, we need to be judicious, I think, about what
21 those big -- you know, the top 10 or 15, or however it's
22 going to be, initiatives we put into the action plan so
23 that they're the ones that really are going to work
24 leveraging our authority sort of properly.

25 So, thanks for that, Matt.

1 MR. ASHUCKIAN: Okay, we're going to have Mark
2 Berman and then after that we'll take a ten-minute
3 break.

4 MR. BERMAN: Thank you. I'm Mark Berman with
5 Davis Energy Group and we have been involved in
6 implementation of retrofit programs through Energy
7 Upgrade California and through a PIER Grant, as well,
8 across the State.

9 And I'd like to talk about cost effectiveness as
10 we've heard about quite a bit just now from Matt, from
11 Commissioner Byron earlier, about the multiple visits to
12 somebody's house that's participating in Energy Upgrade
13 California.

14 The PUC has had very low uptake; that is the
15 elephant in the room. We've learned a lot and one of
16 the things we've learned is we've got to improve the
17 value proposition.

18 And one of the reasons the value proposition is
19 not good right now is because of the high cost of home
20 energy assessments.

21 And, basically, when I talk about home energy
22 assessments, I'm not talking about it from the rating
23 viewpoint. The goal here is to get to a work scope, a
24 proposal that can be made to the homeowners.

25 And one of the things we've noticed in our work

1 across the State is that, for example, but it's a
2 critical example, when we would look at audits, or home
3 energy assessments and modeling work done on single-
4 story, L-shaped ranch houses, as one example, whether
5 they were in Santa Rosa, Palmdale, Los Angeles,
6 Stockton, or a variety of other places, after 8 hours or
7 12 hours of audit work -- I'm talking about work hours,
8 two people in a house for five, six hours or in total,
9 and another couple of hours of modeling, the results
10 were the same.

11 Insulate the attic, air seal, duct seal. If the
12 HVAC is 25 years old, replace it. Run a Model D and a
13 Model J and downsize it.

14 How many times do we have to audit, and assess,
15 and model the same style house and get the same answer
16 to know what to do?

17 So, my question is and, obviously, I feel a
18 little passionate about this, but my undergraduate,
19 pardon me, is in industrial engineering. When I see a
20 place where we can get efficiency I'm after it 4,000
21 percent.

22 And I see one and it's as big as all outdoors,
23 and it's in the assessment process.

24 So, my question is, as the Commission goes
25 forward, both Commissions, is there an openness to new

1 ideas, new approaches that might yield time savings,
2 money savings and enhancement of the value proposition,
3 but are a little different from what we've done in the
4 past and what we, in our heart of hearts, might prefer
5 to do which would be audit every house thoroughly, model
6 it thoroughly, et cetera?

7 COMMISSIONER MC ALLISTER: Thanks for that. And
8 I mean I'm passionate about this, I know all the staff
9 that's working on it is passionate. And so you can
10 definitely, you know, take that to the bank so to speak.

11 I mean the short answer is, yes, we're very open
12 to that. And I definitely are very open to that, you
13 know, with the caveats that we have to have
14 accountability at the project level, we have to have
15 consumer protections in place so that when somebody does
16 work it has to be -- there has to be some way to know
17 whether it meets a standard or not, right.

18 So, absolutely, there's good work going on in
19 different parts of the State trying -- you know, looking
20 at housing, like demographics, housing characteristics
21 and trying to sort of, you know, go to that place that,
22 okay, well, if you're a contractor and you really want
23 to go where the savings are here's a geography that you
24 can identify and go -- you know, at this point you're
25 kind of regulated to knocking on doors.

1 But I think that's one of the questions for
2 several panels. The design panel for sure, the data
3 panels. I think there are a lot of different ways we
4 can try to get at what you're describing. And I can't
5 promise exactly, obviously, what that's going to look
6 like because I don't know.

7 But I think that flexibility, you know, we want
8 to look for the places where there's really added value
9 in bringing those kind of more advanced tools to it, as
10 long as we don't sacrifice the accountability and the
11 quality aspects because those have to be there, too.

12 If we want to build an industry, we've got to
13 have contractors that have the faith of the customers in
14 there, that's essential. The contractors will thrive if
15 they can develop that and do it cost effectively.

16 So, I think, you know, we're roughly on the same
17 page, but there's a lot of unknowns here that we need to
18 talk through. So, thank you.

19 MR. BERMAN: Great, thank you.

20 MR. ASHUCKIAN: Okay, there was two folks who
21 submitted a blue card, George Nesbitt and Avery Kitner,
22 one on WebEx and one in the room.

23 George indicated that his was on panels, so I'd
24 like to encourage folks who didn't have a chance to say
25 their questions to go ahead and question or provide your

1 question or comment during the panels.

2 With that, let's take a ten-minute break. Let's
3 be back in the room at ten minutes to 11:00. We're
4 running a few minutes late but, hopefully, we'll be able
5 to catch up soon.

6 (Off the record at 10:41 a.m.)

7 (Resume at 10:53 a.m.)

8 MR. ASHUCKIAN: Okay, we're going to get started
9 here. Again, this is -- I want to thank everybody for
10 coming. This is the first panel and we're going to be
11 talking about residential ratings. I mean, I'm sorry,
12 the residential upgrade programs.

13 I want to introduce Christine Collopy; she's
14 sitting here at the table. She is our new Program
15 Manager for this program at the moment and so -- I guess
16 I shouldn't have said "at the moment."

17 MS. COLLOPY: That's awesome, at the moment.

18 COMMISSIONER MC ALLISTER: And, hopefully, for a
19 while longer we'll just say.

20 MR. ASHUCKIAN: Yes, yes. And she has been
21 responsible for kind of getting everything together for
22 this workshop. So, I want to give her a big thanks for
23 that.

24 So, Christine, I'll let you go ahead and
25 introduce your panel.

1 MS. COLLOPY: Thanks.

2 (Applause)

3 MS. COLLOPY: Well, thank you. I didn't do it
4 alone. Believe me, a lot of other folks are equally
5 responsible for making this happen today.

6 So, thank you all for coming. We have a lot of
7 folks here, we have equally amount of folks on the
8 WebEx, so we have great attendance today.

9 We are on Panel 1 and I just wanted to remind
10 you on the screens in front of you are all of the
11 questions that you see on your agenda.

12 As Dave mentioned earlier, we did a mapping sort
13 of process in order to get coverage of all of the
14 questions.

15 We asked our panelists to focus on specific
16 questions that we felt they really were experts in. So,
17 when they each provide their seven-minute presentation
18 they're going to be addressing questions that aren't
19 necessarily in the order on your screen, although they
20 will announce the questions that they're addressing.

21 So, those questions will be on the screen for
22 the duration of the panel.

23 So, today we are exploring how the design and
24 implementation of residential energy upgrade programs
25 can effectively serve consumers, provide cost-effective

1 upgrades and achieve scale.

2 The panel before you, these are folks that I
3 have worked with over the last two years on Energy
4 Upgrade California, with Energy Commission's ARRA funds.
5 I was the program manager for that program, as well.

6 So, we have a really talented group of folks
7 that are going to be able to represent the stakeholders
8 throughout the State today in a really great way.

9 So, we're going to go ahead and start off with
10 Devon today. I'm going to do a little bio about each
11 person before they go ahead and start their
12 presentation.

13 So, Devon is representing contractors of
14 the California Building Performance Contractors
15 Association -- the California Building and Performance
16 Contractors Association, otherwise known as CBPCA, and
17 Efficiency First California.

18 Devon works through Hartman Energy Strategies to
19 engage communities around the power of energy efficiency
20 in buildings.

21 Devon is the co-founder of Claremont Home Energy
22 Retrofit Project and the Pilgrim Place Energy Efficiency
23 Project.

24 He's also a developer of VGM Santa Barbara,
25 strategic consultant to home performance matters, and a

1 board member of CBPCA and Sustainable Claremont.

2 He has been working for the last four years with
3 COGS in various cities, in L.A. and Riverside Counties
4 to educate communities on energy efficiency and to
5 encourage participation in the Energy Upgrade California
6 Program.

7 So, I'm going to turn it over to Devon for his
8 comments.

9 MR. HARTMAN: Thank you very much. Well, based
10 on the overviews presented this morning, it seems like,
11 from our perspective, that we're really all on the same
12 page.

13 The overviews were comprehensive and, actually,
14 very exciting from our point of view to see that it
15 feels like all of the issues really are on the table.

16 The devil, of course, is in the details about
17 how we're all going to get there.

18 The good news, of course, is that knowing many
19 of you in the room there is a huge mass of intelligence
20 right here and on the web focused on this effort. So
21 that, to me, is very optimistic.

22 I'm representing contractors from CBPCA today
23 and so most of my comments will be really from the
24 contractor perspective to try and help focus our
25 perspective because if you think about it, the numbers

1 are staggering.

2 Depending on the number of homes that you're
3 using as targeted to be retrofitted in the State of
4 California, let's just say 11.5 million, in order to
5 retrofit 11.5 million homes in the next ten years we
6 would need 7,700 contractors doing three jobs a week,
7 average \$20,000 a job, netting about \$3 million a year,
8 employing somewhere around 20 people each.

9 And in order to do 11.5 million jobs in ten
10 years we would have to have those 7,700 contractors
11 start today and do 150 jobs each, per year for the next
12 ten years. That's a daunting number.

13 We also know that -- I personally know four HVAC
14 contractors who have dropped out of doing home
15 performance; it's too hard they say. They make way more
16 money changing out boxes than crawling in attics, and
17 doing assessments, and doing the hard work. It's more
18 profitable to switch out boxes, upgrade the tonnage and
19 move on.

20 So, I think a lot of us in this room are
21 concerned that we are going to have a party and get all
22 dressed up to retrofit all the homes in the State and
23 that the contractors may not show up.

24 The good news, of course, is that there are many
25 contractors who are achieving success. We have programs

1 all over the State that are working.

2 My first question is number one, what customers
3 are choosing building performance upgrades today?

4 To me that can be summed up in one sentence,
5 homeowners who are thoroughly educated in the many, many
6 benefits, up to 20 at least, in the power of energy
7 efficiency in retrofitting their buildings, and who have
8 contact with a reputable contractor are moving forward
9 doing retrofits.

10 We have three pilot programs working in
11 Claremont, California. One is the CHIRP program. They
12 set a goal of retrofitting 130 houses this year.
13 They're working on their 128th home in one city, as of
14 last week, so they're ahead of schedule.

15 The next goal that they're going to set is the
16 goal of retrofitting 1,300 homes in the city, which
17 would represent ten percent of the city.

18 The reason this can work and the reason the
19 Energy Champion Program in Claremont is working, it's
20 the number one energy champion in L.A. County by far, by
21 a factor of five or ten, is because we have a highly
22 educated community in the benefits of home performance
23 and we have set exciting goals around that project. And
24 we have contractors who are capable of doing that work
25 in a high quality way and expanding their businesses

1 along with the market, as it expands.

2 Where are the opportunities for scaling
3 upgrades? I think there are two opportunities. Number
4 one is marketing and the second one would be in
5 execution.

6 I would like to suggest that under the marketing
7 if we could focus on hyper-local activity, in other
8 words go into a single community and then go wide and
9 deep in our education in the benefits, and then work
10 with community organizations to partner in
11 public/private cooperation partnerships with contractors
12 who are capable of doing this work, and also continuing
13 the education process then we have a measure for
14 success.

15 I think we need to educate on the benefits of
16 energy efficiency, not advertise the program or rebates
17 as such.

18 I think the program of EUC can validate the fact
19 that this is an important thing to look at from a
20 community's point of view, but advertising the EUC or
21 advertising the rebates is not educating to the
22 benefits. And I think the education to the benefits
23 will spur activity.

24 I think we also need to make sure that all the
25 rebate and energy efficiency programs in the State are a

1 part of the deep energy whole house system. So, any
2 rebate, any particular piece, from appliances all the
3 way through all programs at the utilities need to be
4 pointing to the larger whole house system so that we
5 don't have confusion in the marketplace, and so that we
6 don't have an opportunity cost of homeowners thinking
7 that they have participated in energy efficiency, but
8 not having really been exposed to the whole house system
9 and leaving lots of efficiency on the table.

10 Energy efficiency is a pie we can continue to
11 take slices out of.

12 What does that bell mean?

13 MS. COLLOPY: Your seven minutes. So, Devin,
14 did you want to just touch on one of the other questions
15 for a few minutes.

16 MR. HARTMAN: That would be great. I think
17 we're talking about milestones and metrics. I think
18 these are really critical, milestones and metrics to
19 measure success.

20 I think in terms of the marketing programs, I
21 think if we take the classic measurements of any
22 marketing program and you compare the dollars spent on a
23 particular initiative to actual leads, and contracts
24 being sold. So, any program manager, if they could be
25 tied to actual leads and contracts being sold, I think

1 we would learn, we'd have an internal feedback mechanism
2 that would increase our flexibility and effectiveness
3 around marketing programs.

4 I think just counting, for example, the number
5 of engaged communities or engaged community
6 organizations who are paired with a respectable
7 contractor in their area, I think we might net out some
8 interesting metrics.

9 And that, in fact, is the successful metric.
10 So, the more we can duplicate the number of communities
11 that are engaged and educated, paired with a partner
12 contractor that is a level of success that I think would
13 net out some interesting results.

14 I think we need to measure speed of uptake. So,
15 for example, we need flexibility and speed in the
16 process, which will also drive down costs.

17 So, if we're measuring, in a community, the
18 increasing number of retrofits that are being
19 accomplished over a period of time and measure to that,
20 and figure out what is causing that or hindering that,
21 it would be a fantastic metric.

22 As well as measuring the number of retrofits
23 that contractors are capable of achieving over a
24 particular period of time, then we could back up and see
25 what program contingencies can be fixed in order to

1 speed up that number of retrofits per contractor that
2 are being done.

3 So, I think that's good.

4 MS. COLLOPY: Thanks Devon.

5 COMMISSIONER MC ALLISTER: So, I just want to
6 actually chime in really quickly and not ask a question
7 but say I know on number 6, the quality assurance piece,
8 I know CBPCA has a lot of great stuff to say about that,
9 so it would be really good to get that included in your
10 comments. And, you know, I know you're sensitive to the
11 quality and you're also sensitive to sort of the
12 requirement burden.

13 And so, you know, if you could help build the
14 record on what some of the solutions to that -- you
15 know, it's a tension that is kind of inherent. So, I'd
16 appreciate not only the comments you made but, you know,
17 additional focus particular on that issue. So, thank
18 you.

19 MR. HARTMAN: I think we could categorically
20 state that as contractors we do not see a conflict in
21 increasing the speed and number of retrofits, decreasing
22 friction in the process, with increasing quality as we
23 go forward.

24 Any professional business in a strategic plan
25 wants to increase revenue, wants to increase throughput,

1 but they will never do that at the expense of customer
2 satisfaction or quality of product.

3 We feel that very same thing. And as we're
4 talking about speed and efficiency just know that from
5 our perspective we are also extremely concerned with
6 increasing quality. Not even keeping it the same, but
7 increasing quality and customer experience at the same
8 time.

9 MS. COLLOPY: Great. Thank you, Devon.

10 Next up is Tiger Adolf.

11 Tiger is the Director of Program Design and
12 Market Development at the Building Performance
13 Institute.

14 Tiger specializes in the program design aspects
15 of developing robust contractor networks for residential
16 energy efficiency and advises on program development
17 nationwide for home performance contractors, with
18 verifiable results that satisfy customer needs while
19 achieving utility, State, local and community partner
20 goals.

21 She led BPI's efforts in assisting CEC, the PUC,
22 the investor-owned utilities and local governments in
23 rolling out ARRA-funded whole house retrofit programs.

24 Tiger.

25 MS. ADOLF: Thank you, Christine. Thank you,

1 Commissioner, for having us here today.

2 We have worked closely with the State for the
3 last two years in getting this stuff moving forward.
4 And let me start out by saying that this whole building
5 stuff is just a bunch of BS. It's all building science
6 and it's all the same building science whether you're in
7 a customer's home who's paying for it, whether they're
8 going to get a rebate, whether it's a low-income home, a
9 multi-family building it all revolves around building
10 science.

11 So, the training that goes with that for
12 workforce education and that kind of development is
13 important to make sure that everybody's on the same
14 platform and getting basically the same kinds of
15 instruction around the same kinds of things that they
16 need and making that broad-based.

17 So, the Commission has chosen to adopt BPI
18 standards in a lot of their efforts because we are
19 national standards that are recognized across the
20 country and have been around doing this for almost 20
21 years.

22 So, that gives a solid platform to train to. We
23 don't do training, but those that do training appreciate
24 that solid platform to build a curriculum around. And
25 it's the same building science across all of those

1 different things, which can help improve the customer
2 response, as Devon was saying, by educating the customer
3 about not just the benefits of energy efficiency, but
4 why the contractors that meet these particular standards
5 are better than the ones that are just out there
6 floating around maybe with license, maybe without,
7 pulling permits, maybe not. But this is an elite kind
8 of workforce that you're developing.

9 So, one of the things that I think the ARRA-
10 funded programs rather failed to do was to address
11 building science as a whole.

12 The programs focused by an large on building
13 analyst and not on a well-trained, well-rounded
14 workforce.

15 The things that are missing are the installer
16 level certifications. The people that actually crawl in
17 the attic and in the basement and do the work are not
18 the same people that do the diagnostics and data
19 collection in most instances. You need those people to
20 match up.

21 BPI standards are supervisor level for the
22 majority of them right now, although we do have the
23 entry level residential air leakage and insulation
24 installer, and that's the person that really needs that
25 training. Those are the people that are going to make

1 the difference in whether the blower door results match
2 up or don't, ultimately.

3 So, you know, you want to get down into that,
4 the same with HVAC techs. Let's just say Nate, for
5 example, has a great technical insulation certification
6 and those guys will do exactly what they're told to do
7 and they'll get it right every single time, if they're
8 told to do the right thing in the first place.

9 So, when you match them up with, for example, a
10 BPI air conditioning and heat pump professional
11 supervisor who understands the house is a system,
12 understand how that system is going to integrate then
13 you have a love match and you have a team that's going
14 to work together and get the results that you're after.

15 So, I hear a lot of back and forth between the
16 quality assurance inspectors, both for home performance
17 and weatherization, saying these guys just don't get it.
18 What they don't get is well-rounded training and a well-
19 rounded workforce that they can rely on coming in as
20 prepared.

21 One of the things that we are doing, with the
22 support of DOE and NREL, under contract, is to provide
23 four new certifications to the market, those being
24 energy auditor, crew leader, installer and quality
25 control inspector.

1 On the weatherization side, DOE expects that to
2 be a quality control inspector internally, on every
3 single crew, to be sure that when the job is done, it's
4 done right.

5 The other thing that we see will be applied for
6 this quality control inspector is a quality assurance
7 consistency across the board.

8 Regardless of who is doing QA, whether it's BPI
9 QA, RHA QA, somebody else doing QA, if you can have that
10 certified quality control inspector who knows how to do
11 quality assurance and apply the standards that they're
12 being required to follow, then you're going to have a
13 better product.

14 Quality assurance is not about dinging the
15 contractor. Quality assurance is about consistency and
16 making sure that you're getting the product that's paid
17 for, and also about helping the contractor have a
18 continuous improvement process.

19 So, when you're having a lot of fails, it's not
20 always about the contractor not wanting to do the right
21 job, very often it's about the quality assurance person
22 not being equally qualified with the contractor, not
23 having a consistent set of quality assurance standards
24 to follow, and not having that plan to be able to
25 deliver that into the market the same way the

1 contractors are delivering.

2 the other piece of that is when the standards
3 are in motion you're building on the standards. Every
4 jurisdiction is adding a little of this, a little of
5 that and the contractors have no consistent platform,
6 then you're not going to have good quality because
7 they're always playing this juggling game of trying to
8 remember which standard it is they're applying in that
9 particular jurisdiction. So, we want to make those all
10 consistent.

11 Let's see, another aspect that is really super
12 important is the marketing sales and business management
13 training. I'm not going to harp on that, I think you
14 all understand it.

15 But being able to deliver those pre-qualified
16 candidates that have work history, I think there is room
17 in this industry for an apprenticeship kind of program,
18 and I'll talk to Bill about that offline.

19 But I think it's something that I'm seeing
20 organized labor looking more at as they recognize that
21 they need to move into whole building performance if
22 they are going to stay involved in the industry.

23 I talked about quality control quite a bit but I
24 think it's really important to know that that
25 accountability as quality, as Devon mentioned, don't

1 need to be separated. You can speed up the process. We
2 have ways of doing that and BPI's being doing that for
3 ten years with the NYCERTA Program, with really good
4 results. We have a five percent inspection rate and
5 then there's a statistical over-sampling.

6 And what they have are really high quality
7 installs, very satisfied customers, and contractors that
8 can deal with that level of inspection.

9 In some of the EUC programs you've been having
10 four, five, six hundred percent inspection rate and
11 that's not tolerable for either the homeowner, whether
12 it's a former Commissioner, or just an average
13 homeowner, nor is it tolerable or cost effective for the
14 contractor. They won't play, they won't participate if
15 they can't make a profit doing this work. And when you
16 QA them to death, they will pull out.

17 They'll still do the work, guarantee you they'll
18 do the work because now they know they can't, in good
19 faith, go out and not do the right work for their
20 customers, but they'll do it outside the program.

21 So, build the program in a way that they can
22 stay in the program, and make money, and be effective
23 doing that.

24 And let's see, the last question I have is about
25 the value of the building assessments to the homeowner

1 and the contractor.

2 The whole building assessment is the roadmap.
3 You can't do without the assessment. You can do without
4 a lot of the over-the-top modeling. And if modeling is
5 required, it needs to be calibrated to the energy
6 utility bill so that people know, based on their usage,
7 exactly what they can expect.

8 It needs to be a sales tool for the contractor,
9 not just a burden or a hoop to jump through, but
10 something they can actually rely on and give to their
11 customer. And it needs to be something that they could
12 potentially use as a guarantee.

13 I was in Arizona this week and I saw great big
14 billboards, "Guarantee will address your comfort
15 issues." They didn't say anything about the energy
16 bill, but they're guaranteeing will fix your comfort
17 problems. And that, I think, is what it all comes down
18 to, giving people something to rely on, that guarantee
19 that they need to go forward.

20 MS. COLLOPY: Great, thanks Tiger.

21 The next up is Kate Meis. Kate is an Associate
22 Director at the Local Government Commission. Kate's
23 work focuses on assisting local governments to reduce
24 energy use and greenhouse gas emissions.

25 She leads the Statewide Energy Efficiency

1 Collaborative, LBC's Climate Change Program, and was the
2 lead on behalf of the Energy Commission for the
3 Statewide Energy Upgrade California contract.

4 Kate.

5 MS. MEIS: Thanks Christine. I'm going to dive
6 right in, starting with question number three, which is
7 the role of rebates.

8 We've talked this morning quite a bit already
9 about the high up-front cost of participation and that's
10 really made rebates instrumental in transforming the
11 marketplace, especially given the economic times that
12 this program rolled out in, the high cost of the --
13 especially the advance package, and also the lack of
14 desirable low-interest loans has made it impossible to
15 really start the program without, you know, high rebate
16 packages.

17 So, I think the rebates offered by the utilities
18 have been really instrumental in picking up some
19 momentum in the program.

20 Additionally, in areas where local governments
21 have been able to add additional rebates on top of the
22 utilities rebates have seen a lot of increased traction.

23 L.A. County was able to offer, through their
24 ARRA funds, an additional \$4,000 rebate on top of the
25 utility rebates. And over that time where they had the

1 summer special saw a six-fold increase in projects. So,
2 it really is able to move the market.

3 We also saw in the ABAG region the additional
4 rebates they were able to offer meant that they ended up
5 being over-subscribed by, I think, \$1.6 million in their
6 rebates. So, it makes a tremendous difference having
7 those rebates.

8 And not just for the projects, but for the
9 assessments as well. Tiger talked about the assessments
10 being the roadmap. It's an entry point for homeowners,
11 for building owners and so it's been important to be
12 able to subsidize those as well.

13 Sonoma subsidized their rebates -- or excuse me,
14 their assessments 80 percent and saw a high level of
15 conversion rate on those people that took advantage of
16 that offer.

17 Similarly, Santa Clara County also subsidized
18 their assessments and saw a 45 percent conversion rate
19 on those, so that's another key component.

20 Of course, we can't continue to fund rebates at
21 this level, you know, \$8,000 rebates for projects is
22 not, you know, really the long-term solution. So, of
23 course, financing is going to be a really key component
24 of this as well.

25 And we've heard a lot today about the commitment

1 from the CPUC, from -- we know local governments are
2 innovating in this area as well, and that's really going
3 to be a big piece of the long-term strategy.

4 We saw how desirable the CHF financing has been.
5 L.A. County offered 2 percent loans and saw a two and a
6 half percent -- or two and half times the amount of
7 applications coming in when they were able to deliver
8 that product.

9 Also, I think we're seeing innovations not just
10 in financing and in rebates, but also looking at the way
11 that the advanced and basic paths are set up. So, I
12 know that L.A. County has seen a tremendous amount of
13 uptake being able to offer the Flex Path.

14 So, there are different ways to think about how
15 to make these upgrade structures more accessible to a
16 larger group of people.

17 The other point I should make, before leaving
18 the financing piece, is under the financing pilots
19 through the statewide contract we've seen a big barrier
20 is not being able to market.

21 So, some of those funds that are -- they're able
22 to use for financing they can't use for marketing. So,
23 financing is only effective when people know that that
24 financing product is available.

25 So, segueing into marketing, just finishing up

1 the financing piece, marketing for those products is
2 going to be hugely important as well.

3 So, question number seven, marketing, education
4 and outreach. As part of the statewide team, you know,
5 I really think there's a strong infrastructure in place,
6 thanks to groups like Ecology Action, who work really
7 hard to do outreach, MIG on the marketing, the
8 utilities, the local government programs.

9 I think, you know, we have a long ways to go,
10 we've talked about some of the challenges, but we can do
11 a little bit of patting on the back for all the hard
12 work that's been put into place up until now.

13 I think we really do have a strong foundation
14 that we can build on and we do have many programs
15 already brought under one brand, which has really helped
16 with consumer confusion and brand recognition.

17 That said, we know that we can really build on
18 that and we have a long ways to go in terms of making
19 that more comprehensive. We can do a lot more in terms
20 of multi-family and commercial. There are other single-
21 measure appliances that can be folded in.

22 Water and energy, that's been a big focus
23 looking forward for 2013-2014 in the CPUC decision, so
24 better ways to integrate that. Better ways to offer a
25 fuller set of financing options and looking at

1 behavioral change, as well.

2 So, again, I think we've seen a lot of work
3 done. I liked the idea of the -- as Devon mentioned, of
4 the hyper-local messaging. I think we've seen a lot of
5 innovation at the local level in terms of how they're
6 connecting with homeowners, how they're marketing the
7 program using the statewide broader brand, but marketing
8 it to the needs of their homeowners, and their
9 constituents.

10 I think programs like Cooperative Marketing,
11 that we've seen in L.A. and the Bay Area, where they're
12 able to match funds with the contractors for marketing
13 materials is one approach.

14 And I think we've heard a lot about the regional
15 energy networks already this morning, and they're
16 continuing with a lot of their -- hopefully, with a lot
17 of their ARRA work in 2013-2014. I guess we'll find out
18 more about that tomorrow.

19 But that represents a big opportunity to
20 continue to innovate on the ground and I think the State
21 can learn a lot in working with them on testing some
22 different strategies.

23 Moving on to workforce development, again, I
24 think there's been significant strides in workforce
25 development thanks to, in large part, the hard work of

1 really everybody in this room committing to this
2 program.

3 But again, the work needs to continue, it needs
4 to continue to be maintained, especially as we're seeing
5 a lot of changes taking place, potentially, in this
6 program.

7 So, as the program becomes more comprehensive
8 and takes on different measures there's going to be a
9 need for ongoing communication with the contracting
10 community, with the real estate and lender community as
11 well.

12 So, just to wrap up that piece, there's a lot of
13 innovation that has been done, not just on certifying
14 and preparing the workforce, but also supporting them in
15 other ways.

16 Sonoma County's tool lending library is one
17 example to help with some of the entry barriers.

18 They also have a \$2 million line of credit.
19 They heard for small contractors it's really difficult
20 to float the cost of installations, so they're able to
21 pay out those costs in between billing cycles using this
22 revolving loan that they've set up.

23 So, just to wrap up, I think we have a really
24 strong infrastructure in place. We need support to
25 continue the statewide foundation that we have and we

1 also need to continue to support innovative local
2 programs that can really, at a small scale, test and
3 drive some of the innovation and the evolution that this
4 program needs. Thank you.

5 MS. COLLOPY: Thanks Kate.

6 Next up we have Siobhan Foley. Siobhan is the
7 Director of Education and Outreach at the California
8 Center for Sustainable Energy.

9 Siobhan provides strategic leadership to all
10 facets of CCSE's education, outreach, marketing and
11 communication initiatives in building performance,
12 renewable and distributed energy generation, and clean
13 transportation.

14 Siobhan.

15 MS. FOLEY: Thank you, Commissioner, and thank
16 you to the staff for doing this. It's really kind of
17 remarkable to look around and see all of you in this
18 room. Everyone's here. And as many people -- you all
19 have as much to say about this as we do, and we all have
20 pages of notes.

21 So, I'm going to try to organize my thoughts a
22 bit.

23 I was asked to really focus on questions one and
24 seven, although I quickly want to echo what Kate was
25 saying about the value of rebates for question three. I

1 think at this time we very much need both rebates and
2 financing in the market.

3 The early data, the PG&E study actually
4 indicates that people in the target market very much
5 respond to the idea of incentives and then, once people
6 have actually done the program, they're very keen on
7 comfort. But it doesn't translate as well to people who
8 don't -- haven't done it, yet, they can't see or feel
9 comfort. So, they can see and feel rebates now, and
10 they certainly do want to save money.

11 So, I think those three messages, you know, you
12 all know this, we all have talked about it, but it is
13 very much about saving money, the time-sensitive nature
14 of getting something to do it today and the comfort
15 aspect, and those really all have to be in every
16 message.

17 And I think to echo the workforce development
18 discussion, it's absolutely critical that contractors
19 really understand all of those messages equally.

20 We have a lot of -- not a lot, we have a few
21 anecdotal moments of customers actually having to
22 convince the contract that they did, in fact, need to do
23 the program. Because the contractor said, well, your
24 energy bills aren't high enough, you don't really needs
25 this.

1 And they said, no, actually, my room is cold, I
2 want this program.

3 So, that actually gets to number one which is
4 who is, in fact, doing the program?

5 And the answer to that is it's no one type of
6 customer, right. I mean I think that's another
7 important thing.

8 And the other part of that, frankly, is I don't
9 actually, entirely know -- you know, there is -- the
10 marketing has been very fractured and very local and
11 that has benefits, but also it hasn't been as data-
12 driven as really it needs to be to get to scale.

13 We really need to be targeting the customers
14 better.

15 We have been fortunate to work with SDG&E on
16 doing some direct outreach, where SDG&E actually does
17 mailers to their customers and is really targeting
18 folks.

19 And we've done a lot of direct work, as well,
20 with a whole neighborhood program we're doing with
21 Better Buildings, which is the DOE program.

22 And that hyper-local approach is good. We've
23 run about 720 people through our neighborhood approach
24 since the year started, but that's resulted in 30 jobs.
25 We've directly connected them, about 160 of them to

1 contractors, and then 30 of them have actually completed
2 upgrades.

3 That's good, it's tangible, it's not going to
4 get us to scale.

5 So, we need that hyper-local to be supported by
6 the transition to the umbrella brand of Energy Upgrade
7 California, and a true integration.

8 This program is part of an idea, some strategy,
9 it's not apart from it. It is one thing that consumers
10 can do on a spectrum of things they can do. And there
11 are certain consumers that this effort is exactly
12 perfect for.

13 And those consumers that we are seeing doing the
14 program tend to be -- you know, some segments that we're
15 seeing come forward are retirees wanting comfort and
16 certainty, higher income homeowners who have cash ready,
17 green-leaning consumers who get sold on the benefits
18 from that perspective.

19 Moderate income homeowners who get sold on the
20 program by their contractor, so we're definitely seeing
21 that there are certain contractors who get it, they've
22 mined their databases, they're finding people and
23 they're selling it to them, and those contractors have
24 been successful.

25 And then family-focused homeowners targeted by

1 programs or contractors with health messaging. The
2 health messaging, you know, Santa Clara is working hard
3 on trying to get some ability to claim health. I think
4 that that is very, very important and gets to some of
5 these non-energy benefits that need to be talked about.

6 But that is something that is actually going to
7 move people off the couch and to really sort of do it.

8 And I've got so many more notes I'm never going
9 to get to them all. I've got three minutes, though.

10 So, I talked about the demonstration houses.
11 You know, I think, ultimately, let me just -- the
12 scoping report is very -- very good in terms of the
13 marketing, really talking about the segmentation and the
14 work of doing segmentation to really target the right
15 customers with the right message.

16 And then I think that key there is, of course,
17 then training contractors in marketing and really
18 helping them sell the value proposition.

19 Customers don't know why they want this. And it
20 doesn't matter how passionate we are, they're just --
21 they're not on board. And we really do need to get them
22 on board.

23 We are finding that word of mouth is very
24 effective. And word of mouth was very effective with
25 solar, it's very effective with most things and we

1 really need to amplify that word of mouth.

2 And that gets to question seven, which is really
3 about leveraging and coordinating with other programs.

4 So, the important thing, too, that I found that
5 came out of the PG&E data is that the target audience,
6 while they have a general sort of awareness of the term
7 "Energy Upgrade California" and they know it's energy,
8 and they think maybe it's rebates or environment, maybe
9 a few of them think that, but they kind of don't really
10 know what it's for.

11 And that's good for the transition because they
12 know it's energy and we're about to blow it up and make
13 it about a lot of things, and really make it about
14 energy for them, whatever that really means for them and
15 finding the right path for them.

16 So, that's an important opportunity.

17 But again, getting into lower cost incentives
18 now, and comfort, and really driving those messages.

19 So, the coordination opportunities really are in
20 messaging and merchandizing. So, really having
21 integrated offerings across the spectrum, from local
22 government programs, community-based organizations, the
23 utilities, of course, both the investor-owned utilities
24 and public utilities who are offering these programs,
25 really having a unified place where people can get this

1 information.

2 There was a 2010 study done, of California
3 consumers, and most of them get their energy information
4 from what they called a non-governmental, non-utility
5 website.

6 So, that's a really big opportunity. It wasn't
7 most, it was like 40 percent or something. But that's a
8 huge opportunity for us to transition the Energy Upgrade
9 California website and make it more user friendly, and
10 really drive their self-directed, self-education process
11 as we bring them along the path to being true energy
12 managers for their energy-smart lifestyle.

13 And that is still a very important goal for us
14 to reach scale.

15 And with my 19 seconds, the only other thing I
16 would say is that there is a lot of opportunity, the
17 Better Buildings Program, with the Department of Energy,
18 you know, with the folks working on that throughout the
19 State, have had a lot of opportunity to talk with other
20 states and other programs.

21 And I always want to encourage us here because
22 we have so much going on that we kind of get a little
23 bit self-focused.

24 So, there are programs in other parts of the
25 country that are doing some things very effectively.

1 Maine actually is using financing very well. And I
2 don't know what they're doing that's working so well,
3 but I think we should ask them.

4 And also, HVAC change-outs, as I understand it,
5 are working fairly well in Arizona. And I don't know
6 what they're doing, but we should ask them.

7 And I'll stop talking now, thank you.

8 MS. COLLOPY: Thanks Siobhan.

9 Next up is Joseph Oldham. And Joseph is
10 currently the Sustainability Manager for the City of
11 Fresno. Joseph manages the Home Energy Tune-up Program
12 offered by Fresno Energy Watch Program, serving all of
13 Fresno and Madera Counties, funded currently by PG&E and
14 formerly by the Energy Commission's ARRA funding.

15 The Home Energy Tune-up Program offers no-cost
16 HERS IIs, whole house rater analysis for homeowners
17 interested in energy efficiency upgrades.

18 Joseph.

19 MR. OLDHAM: Thank you, Christine. I really
20 appreciate the opportunity to be here today.

21 I'm going to dive in. My assigned or mapped
22 questions are four, two and three. So, I'm going to
23 start off with four.

24 Basically, we have seen the reactive opportunity
25 where contractors or homeowners were calling up

1 contractors that they've worked with for years to do
2 tune-ups and whatnot on their facilities. And we've
3 seen that having some impact in terms of getting whole
4 house retrofits done using that mechanism, but it's been
5 limited.

6 And I need to qualify something. Some of the --
7 my statements today are really related to the San
8 Joaquin Valley, which is a unique area compared to other
9 parts of the State.

10 One of the things that we have to all keep in
11 mind as we roll out AB 758 is that this is one of the
12 most -- in fact, it is the most diverse state in the
13 union in terms of its climate zones and its
14 demographics.

15 And so the programs that need to put in place at
16 the State level need to take into account the regional
17 differences.

18 The San Joaquin Valley is very different from
19 the coast, it's very different from the Bay Area or Los
20 Angeles, and we have whole different mindsets of
21 homeowners and interest levels.

22 We have very high energy bills. Some of our
23 homeowners pay over \$2,000 in a single month during the
24 summer for their cost for energy.

25 That also presents a challenge when you have

1 rebate programs that are focused on percentage
2 reductions in order to get the rebates. It's much
3 harder to get 40 percent reduction when you're using
4 10,000 kilowatt hours a year versus 1,000 kilowatt hours
5 a year. So, I just want to make that point.

6 So, what are the value of home assessments? We
7 found them to be essential in order to get traction with
8 retrofits in the Fresno and Madera County areas and,
9 actually, the Southern San Joaquin Valley. It's
10 necessary to go in and show the homeowner that they need
11 the work done.

12 People get very complacent about their energy
13 bills. They keep getting bills that go up and up, but
14 they blame it on the utility's rate hikes and they don't
15 realize that their houses are getting more and more
16 inefficient.

17 So, our home assessment program, which we've
18 done over 3,500 HERS and what we call a "lite" testing
19 protocol, has been very, very successful and very well
20 received. We've gotten to a point where we had almost
21 400 homeowners a month calling for this no-cost and free
22 service.

23 So, it is absolutely essential to get the work
24 done. We have roughly a 37 percent conversion rate on
25 the assessments that we've done under this program in

1 the last three years.

2 And, really, it leads to the question of whether
3 rebates, number three, whether rebates or financing is
4 probably the more critical.

5 Again, I'll point this to being a regional
6 condition. In our region, rebates are far secondary to
7 financing. Most of our homeowners want financing.
8 They're upside down in their mortgages, they don't have
9 equity in their homes to pull out funding to do deeper
10 retrofits. So, having good financing available is
11 essentially.

12 Also, the cost for the retrofit work, to get
13 them really where they need to be, is somewhere north of
14 \$10,000, and as much as \$40,000 on a typical home.

15 We found most of our homeowners that need this
16 work are in our upper income demographic, with very
17 large homes. We've tested homes as large as 8,000
18 square feet and as small as 700 square feet. But the
19 majority of the homeowners that need the work in our
20 communities are the folks that are living in the homes
21 that are 2,000 square feet north.

22 And so that means that you're going to be
23 spending quite a bit of money when you're replacing an
24 HVAC unit, you're doing significant upgrades in the
25 attic insulation, you may be doing additional retrofit

1 work such as radiant barrier, other things that are
2 necessary to combat the high heat in our valley.

3 So, I would just basically point out the fact
4 that the rebates are very important; they are
5 interesting for our homeowners. Energy Upgrade
6 California was not particularly attractive and has not
7 been particularly attractive in the San Joaquin Valley
8 largely because of the high up-front capital cost and
9 the requirement to do all of this work all at once.

10 Now, the whole house approach has been
11 interesting. Many homeowners get the whole house
12 approach in our community. What they don't like is the
13 fact that they have to invest \$30,000 all at one time to
14 get that \$4,000 rebate.

15 They would like to go about it in a more phased
16 approach where they do the work, eventually ending up at
17 whole house, but it may take them six months to get
18 there. And by phasing it they can better make their
19 finances match up and, ultimately, they will end up with
20 a whole house retrofit.

21 So, what we've been interested in is looking at
22 what the L.A. County model was of using the more or
23 less -- oh, gosh, my brain's gone dead. Anyway, it's
24 the Flex Path.

25 And where you can go in and do things in a more

1 flexible approach and get the homeowners still -- at the
2 end of the day they end up with a whole house approach,
3 and they end up with their house where they want it to
4 be.

5 So, with that I'm going to pretty much leave it.
6 I think we've done a lot of good work down in the San
7 Joaquin Valley. We've got a lot more to do.

8 PG&E estimates we've got 76,000 homes in the
9 City of Fresno that need significant retrofit. And if
10 we were doing 7,000 a year it would take us 10 years to
11 do it. Those 76,000 homes are roughly one-third of our
12 residential housing stock in the City of Fresno.

13 And we know that energy inefficiency is a
14 stealthy thing, it comes on homeowners slowly. So, once
15 we got that third done, then there would be another
16 third to do. So, this is pretty much job security for
17 home retrofit folks if they really want to engage in it.

18 And with that, I'm going to leave it and pass it
19 off to Jeff.

20 MS. COLLOPY: Thanks Joseph.

21 Last on our panel is Jeff Gleeson. Jeff is
22 currently Manager of PG&E's Customized Industrial and
23 Finance Products Team, in the Customer Energy Solutions
24 organization.

25 Jeff's team focuses on customized commercial and

1 industrial retrofit solutions, retro-commissioning in
2 commercial and residential new construction, and the
3 energy efficiency financing portfolio.

4 Jeff was the Manager of PG&E's Whole House
5 Upgrade Program when it was piloted in 2010-11. Jeff
6 was a major contributor to the development and
7 implementation of the Energy Upgrade California Program,
8 and was PG&E's representative on the EUC Steering
9 Committee, while manager of the PG&E's whole house
10 program.

11 Jeff.

12 MR. GLEESON: Thanks Christine. So, it's great
13 to be here, good to see everyone. Whoever says we don't
14 interact face-to-face in the information age anymore is
15 wrong, because this is basically my linked-in
16 connections in one room.

17 So, a lot of good stuff has said already, I'll
18 try not to repeat anything. I was assigned questions
19 one, two and four, and I'm going to co-opt a little bit
20 of three because, as Christine mentioned, financing is
21 my area of focus.

22 So, a couple additional notes on question one
23 about which customers are choosing no performance?

24 So, one thing that I think is very interesting
25 is that a third of the participants, roughly a third,

1 were recent homebuyers. So, don't ask me for the
2 definition of recent, I actually don't know. I could
3 dig it up, but I think that's interesting. So, we found
4 one trigger point and we have done a good job of that.
5 Whether or not that was us or the contractors I think is
6 unclear. I would imagine the contractors are driving
7 that, so well done to contractors in the room.

8 We've got a larger range of incomes than we
9 anticipated. So, we conducted market research, a lot of
10 people were involved in that early on, before we
11 launched the program, and it said what all of us would
12 have expected that it was going to be, the high income
13 folks who would participate, and that has not been the
14 case.

15 Fifty percent of the program so far heard about
16 the program from their contractors. So, to echo
17 everything that's been said, particularly from Tiger,
18 we've got to make sure we treat the contractors well in
19 the program, the processes, and all of that.

20 Second, then, 1.b I would call it, really
21 getting to scale. So, the reactive marketplace, we've
22 heard already today, is a key for us. We know that a
23 lot of our top selling contractors are HVAC contractors.
24 So, while some are saying, no, this is just too
25 complicated and I'm just going to keep installing boxes,

1 a lot of HVAC contractors have figured it out and
2 incorporated it very well into their business models.
3 So, I think that is great.

4 So, we need to talk more with those folks than
5 we already do and figure out how we can help scale that.

6 And I think I'd like to echo what Joseph said,
7 that is finding folks along their energy efficiency
8 journey is a very good thing to do. And the right
9 solution for where they are at the right time I think is
10 something positive to keep in mind.

11 So, again, getting back to the reactive
12 marketplace, particularly through the finance work that
13 my team and many others in this room will be involved
14 in, I think will be critical.

15 Another piece that's going to help us get to
16 scale is the basic path, redesign all the different
17 options that are now out there, trying to make sure we
18 stay true to the energy efficiency loading order that we
19 all hold so dearly to our hearts and at the same time,
20 though, again helping folks find the solutions that are
21 right for them, depending on where they are.

22 And I'll jump now to the value of building
23 assessments. So, I think we're still working to educate
24 homeowners on the value of the assessment. But I think
25 it was Tiger, again, who said it really is the roadmap

1 so you've got to have it. I think we should acknowledge
2 the challenges in what we try to roll out in software.

3 I can speak for, I think, a lot of us in this
4 room that early on we didn't anticipate some of the
5 challenges we would have from software, but it's good
6 that we're all recognizing that it wasn't as smooth as
7 we thought it was. And so, you know, let's figure out
8 what we can do to speed that up for folks.

9 For some it works great, for others it's not as
10 helpful. But, regardless, the assessment is a critical
11 component.

12 I think as you look to deeper retrofits it's
13 going to be, again, particularly important to have that
14 assessment.

15 And as I think about financing, I think the way
16 in which we interact with the software tools, the ways
17 in which we interact with our measure list is going to
18 be very critical from an energy savings estimation
19 perspective.

20 Let's see, I think I'll go -- I'm going to co-
21 opt to number three, now, even though that wasn't
22 assigned to me.

23 So, I'm particularly interested in a number of
24 things. I'll step outside the residential space for
25 just one second. On the financing program, which will

1 continue for the IOUs, now back into residential, ARRA-
2 originated financing programs that are continuing, which
3 have shown great success already. And then the four new
4 pilots that I think a number of folks here are well
5 aware of, that we'll be rolling out next year, I think
6 will offer some good insights.

7 But I think we need to be careful, back to the
8 question about combination of incentives and rebates.
9 We know that we have to have incentives right now, we
10 now that we also have to have financing. We know that
11 neither of them are a silver bullet. And we know that
12 if we completed remove incentives starting January 1,
13 2013, then we will have missed the boat. So, avoiding
14 unintended consequences there will be -- I think will be
15 critical.

16 I think with that, most everything has been
17 covered, so I will donate the rest of my time to folks
18 in the audience.

19 I would just say that -- I won't mention any
20 names, but I've seen a number of us at one-day panels --
21 or one-day meetings over the last couple of weeks. So
22 at some point we need to go back and e-mail each other
23 again because I was remarking over the weekend that I
24 didn't have a lot of e-mails over the weekend. And now
25 I know why, because we're all together here.

1 MS. COLLOPY: Thanks Jeff. So, now we're going
2 to be moving to our question and comment period.

3 Dave, do we have a lot of cards?

4 MR. ASHUCKIAN: Right now it looks like we're
5 going to have at least six.

6 MS. COLLOPY: Six. Okay, so we're going to
7 start out with Commissioner McAllister, I understand you
8 may have some questions?

9 COMMISSIONER MC ALLISTER: Yeah, I have a few
10 questions and I'll be as quick as I can because I really
11 want people to get their own -- you know, dig into our
12 panelists as much as you like while they're up here.

13 But also, feel free to fill in the gaps with
14 your own experience to sort of flesh out the topics that
15 they talked about. If you think, you know, we're
16 getting something wrong or you want to make sure there's
17 a full story that gets in the record, then please do
18 that.

19 So, I do have a few issues I want to just get a
20 little bit more into. I guess I am really interested in
21 this reactive marketplace and understanding what that
22 really looks like.

23 Okay, so if you get a hot water heater that goes
24 out and it's an emergency over the weekend, HVAC
25 replacement, you know, the first hot day of summer, you

1 know, oh, my gosh, my HVAC's not working what do I do?

2 How does a capable contractor leverage that into
3 an educational experience that highlights building
4 performance, you know, with the -- they're not going to
5 be spending a ton of time, I imagine, with the
6 homeowner, unless the homeowner really has the time to
7 spend.

8 So, how do they target the message such that you
9 really -- the homeowner comes away with an appreciation
10 for what's needed, some possibility that they'll
11 incorporate that into their long-term plan, even a punch
12 list of what the top things are likely to be? What does
13 that experience look like in practice?

14 And I'm asking because I want to sort of bring
15 everybody along with this idea of how do we design the
16 program so that it enables that?

17 MS. COLLOPY: Joseph, do you want to take that?

18 COMMISSIONER MC ALLISTER: Yeah, so I guess
19 Devon and Joseph are probably the -- yeah.

20 MR. OLDHAM: Well, I'll step in first because we
21 actually had a few scenarios like that, that occurred
22 this past summer.

23 We had a few contractors that were using our
24 Home Energy Tune-up Service as a vehicle, if you will,
25 for helping them get to deeper retrofits.

1 And so when they would get calls from homeowners
2 that they'd worked with historically, doing HVAC tune-up
3 and whatnot, or the homeowner just valued them as a
4 reliable contractor in the HVAC arena, when they would
5 go in and talk to the homeowner, and have the first
6 conversation they would tell the homeowner, they'd say,
7 well, you know, the City of Fresno offers this no-cost,
8 free home assessment program. We really think you
9 should have this testing done.

10 We'll go in and go ahead and replace your HVAC
11 unit because we know you have to get that going because
12 it's 105 degrees outside during the day, but we think
13 that this test will help you understand what other
14 opportunities you might have.

15 And so we actually got a number of referrals
16 from contractors that way. And then we went in and did
17 the testing. We gave the homeowner then the complete
18 the HERS evaluation of their home.

19 And in several cases it did lead to deeper
20 retrofit work. And if nothing else, the homeowner then
21 had the report.

22 Now, we have seen situations where the
23 homeowners now have been leaving these reports for new
24 homebuyers when the house then is turned around and
25 sold, and then those reports have been informing the new

1 buyer that work potentially could be done on the home,
2 and then that homebuyer is moving down that path of
3 getting additional retrofit work done.

4 So, it is providing some very interesting
5 opportunities.

6 COMMISSIONER MC ALLISTER: Thank you. I guess
7 tomorrow, at the Data Panel, I think some -- you know,
8 there's sort of data for EMNV that we've talked about,
9 and accessibility of data and stuff, but there's also
10 the issue -- and I hesitate to mention it, but it's
11 truly important, is Smart Meter data and how customer
12 authorization of Smart Meter data might enable tools
13 that enable them to really go in and -- you know, you
14 could direct them towards that. Instead of sort of
15 maybe throwing the full Monty assessment you could
16 actually say, hey, you know, here's a quick and dirty
17 you could do and it's very low entry, but could actually
18 motivate action.

19 And I think sort of working that out and
20 learning about those different models in the fairly near
21 term could really accelerate the sales process, I think.
22 You know, and I could be wrong. But I want to make sure
23 that people are thinking about that so when they have
24 comments they could say, oh, yeah, that would work for
25 me as a contractor or whatever.

1 So, maybe Devon could chime in on this.

2 MR. HARTMAN: I think that's a really great idea
3 that the Smart Meter data could be serving as a
4 foundation for education and contextualize some of these
5 issues that come up independently.

6 And I agree with Joe that the incidental or
7 emergency sorts of occurrences in homes are ideally a
8 trigger point for an assessment, maybe building on
9 already an understanding in the homeowner's mind of what
10 they've learned from Smart Energy data, from Smart
11 Meter.

12 But what we're discovering in an educated
13 population is that they've already been through -- let's
14 say the homeowners have a water heater go out and
15 they've already been through workshops where they have
16 discussed the possibilities that for their particular
17 home there may be different options. Maybe not the
18 knee-jerk option that some people would have thought of,
19 I'm going to just get an on-demand water heater.

20 Well, they know, having sat through workshops
21 and been educated that maybe that's not the appropriate
22 choice for them.

23 And so they're understanding that this
24 particular event is an opportunity and a window into a
25 larger set of opportunities for them, and they can

1 actually get excited about participating in the process
2 of discovery what -- what does the water heater lead to
3 in terms of other greater energy savings and,
4 potentially, efficiency?

5 We have homeowners calling us, saying that
6 contractors are coming to their home, suggesting that
7 they paint the outside of their home with an insulative
8 paint for only \$10,000.

9 And the homeowners are calling the organization,
10 the volunteer organization and saying that doesn't seem
11 to fit within the workshop, the education materials that
12 you've been telling us. How does this work?

13 And so I think one of the things that we can do
14 is hand out or make available to homeowners a list of
15 questions around every sort of measure that they could
16 be asking their contractors, who are coming in.

17 Because we find the homeowners can be, in this
18 interim period, educating the contractors, as well as
19 the contractors knowing and maybe being able to offer
20 that same list. Here is the list that you might be
21 asking us, if you were educated into how this hot water
22 choice, system choice fits into your ultimate whole
23 house energy upgrade down the road as you move forward.

24 COMMISSIONER MC ALLISTER: Thanks for that. And
25 I guess it also brings up the workforce issue. The

1 customer protection and workforce, right. We need to
2 know that -- we need to make sure that these contractors
3 that are, you know -- let's say we create a huge market
4 and it happens relatively quickly. Well, we have
5 experience in the State with programs that have seen,
6 for whatever reason, you know, massive uptick in a short
7 period of time and, you know, there's a lot of chaos
8 that happens when that occurs.

9 So, I think we've learned a lot, as well, in the
10 State in the last 20 years about this issue, and what
11 can be done.

12 I mean the CSI, I think, is an example of using
13 data and marketplace knowledge to design good policy.
14 Not perfect, but we can, I think, really build on that
15 experience.

16 I guess, so I have two more questions and then
17 I'll open it up.

18 So, I'm wondering, probably Devon or Siobhan,
19 you know, how many people who are doing upgrades are
20 doing that with -- or if they're doing a comprehensive,
21 how much of the -- how much of DG is happening? You
22 know, solar, or whatever, alongside that efficiency,
23 just do we have good data about that I guess is the
24 question? So, just for now --

25 MS. FOLEY: Before addressing that, I just want

1 to piggyback on the last comment. I think, again, you
2 know, the roadmap idea that Joseph talked about is
3 something that our team has talked about quite a bit, as
4 well.

5 And not requiring everything to happen at once,
6 I think that pressure that we've put on the market has
7 really confused customers, and contractors, and us, and
8 everyone.

9 COMMISSIONER MC ALLISTER: Well, and six months
10 seems like -- you said six months, but that seems like a
11 pretty short period. I mean I would imagine it could be
12 years. You know, I've got this punch list and I'm
13 saving my money and I'm going to do it over who knows
14 how long. So, how we monitor that's another question
15 but --

16 MS. FOLEY: Well, it is an opportunity. I
17 think, again, just thinking about this program in the
18 context, the holistic context of programs overall and,
19 certainly on the IOU side, the emphasis on integrated
20 demand-side management programs and really thinking
21 about the customer lifecycle.

22 And then reinforcing, you know, that it's not
23 all on the contractors. The contractors are one set of
24 market actors in a complex market.

25 So, for those permits that are pulled, the city

1 can send a follow-up letter to the customer, to the
2 citizen, and say, you know, we see that you've had this
3 done and do you know that this is one of many things you
4 can do, and you can get an assessment.

5 I mean, there's all kinds of ways to reinforce
6 that message. And I think that reinforcement of the
7 message is really important sort of across the spectrum,
8 and really working together to find all the different
9 places to put that message point, all the different
10 trigger points.

11 And points of kind of crisis, whether it be
12 bigger community crisis, or home crisis like I have no
13 heat, or hot water, et cetera, is an important one.

14 In terms of the integration with DG, we do have
15 some sense, I think, anecdotally -- I, personally, do
16 not have a good sort of metric for you, yes, X percent
17 are doing DG, also. Someone else on the panel may have
18 that.

19 We do know that the people are integrating it
20 and that there is an interest. And I know that some
21 folks on our research team are looking at the energy
22 efficiency interests and ideas around people who have
23 done the CSI program, and sort of thinking about what
24 that relationship is because there are a lot of
25 similarities in terms of how it's spanning across the

1 market.

2 And in terms of getting to the deep retrofits,
3 you know, again, it's going to be really important. The
4 marketing is going to coincide so directly with the goal
5 setting. So, if it really is that we need deep
6 retrofits on a smaller segment, or less deep retrofits
7 on a broader segment, or both, that's a different
8 marketing challenge.

9 And so for those folks considering DG, I think
10 you can really look at a smaller segment.

11 MR. HARTMAN: Yeah, I think it's a similar
12 issue, too, in terms of education. A population in a
13 community that is thoroughly educated on loading order,
14 for example, are familiar with the terms "reduce them
15 produce" and they are asking for reductions before
16 they're asking for solar.

17 That being said, I think solar is so prevalent
18 now and what we're discovering is that many, many people
19 are asking about solar during the assessment interview.

20 And I think -- so, once again, it can come from
21 the homeowner who's educated, who's asking, but they
22 need to ask for it and be trained to ask for it in a
23 certain order in that sense, or at least be familiar
24 with that question.

25 And then, also, the contractors, once again,

1 need to be educated. We're still run into homeowners
2 who passionately want to be green and they have just
3 upgraded their HVAC system to a 20 SEER box that was not
4 connected at all to any kind of a ducting system. And
5 they have brand-new solar panels on their house and zero
6 insulation in their attic, after the HVAC and the solar
7 panels were installed.

8 So, once again, I think the education around
9 just basic building science loading order is an exciting
10 subject. It takes a long time to unpack and we need to
11 go really deeply into a community to help them
12 understand that.

13 COMMISSIONER MC ALLISTER: So, I'm going to open
14 it up and, hopefully, Tiger and Kate will have a chance
15 to talk a little more, too.

16 MR. ASHUCKIAN: Okay, first up we have Mike
17 Keesee with SMUD, and then Conrad Asper will be after
18 Mike.

19 MR. KEESEE: Good morning. My name is Mike
20 Keesee, I'm a Project Manager in SMUD's Research and
21 Development Department.

22 As part of my work we sponsored a six-home deep
23 energy retrofit demonstration project and my comments
24 and questions revolve around that.

25 First, I'd like to second Mr. Berman's comments

1 about the assessment process. I'm a firm believer that
2 anybody who is a BPI certified contractor can walk a
3 home in ten minutes and develop a scope of work.

4 I can do it and I'm not BPI certified, and
5 that's just based on my own work.

6 I do that also based on my own experience of
7 going through our program. It was a difficult painful
8 process, even though I was a professional and I thought
9 I used professional contractors and, well, things
10 happen.

11 I want to suggest that we think of a back to the
12 future type of approach to this. There's a huge market
13 that was totally ignored by the Energy Upgrade
14 California and our own program, that exists every day,
15 that's in the tens of thousands of homes, many of which,
16 I would say the vast majority of them needed work, and
17 that's the resale market.

18 And I'm here to say that based on my research
19 with the demonstration projects we did, I want to urge
20 the Commission and the PUC to take a very hard look at
21 the Energy Efficient Mortgage Program.

22 We heard from the panelists today that financing
23 is key, we also heard that the markets are key, that
24 intervention is key. All of this comes together during
25 the resale process.

1 I like to think of it as the new new-
2 construction program, if you will. It would provide the
3 work that would keep contractors busy year round, and it
4 would also transform the market because people would
5 sort of figure it out. Hey, you know, I did this to my
6 house, this is what it is and so forth.

7 So, all that said, and I could go on and on, is
8 that, you know, one last thing I would also say is that
9 our current utility programs are sort of a stumbling
10 block, as well, because we encourage people to do
11 widgets. And oftentimes the widgets are replaced with
12 no thought about it.

13 Your contractors probably are still getting an
14 SCE or SDG&E rebate for replacing a SEER whatever with a
15 SEER 15 air conditioner at the same tonnage.

16 So, my question for the panelists is, you know,
17 what role would you -- you know, don't hear it from me,
18 I'm just up here doing my thing. But what role would
19 you see the resale market in the Energy Efficient
20 Mortgage as to helping us meet our big goals? Thanks.

21 MS. COLLOPY: Joseph, do you want to take that
22 or Devon?

23 MR. OLDHAM: I'll take it first and then --

24 MS. COLLOPY: Okay, first stab.

25 MR. OLDHAM: Sure. We actually have seen quite

1 a bit of interested in the EEMs in the Valley,
2 particularly with the program that we've offered because
3 we provided the HERS testing at no cost, so it's
4 actually then there's no barrier for the buyer or the
5 seller to have to deal with in terms of the cost for the
6 HERS test as being, you know, any impediment for using
7 an EEM.

8 And we've had several homes actually refinanced
9 with EEMs and those home then kept from going into
10 foreclosure. So, we're pretty proud of that fact and
11 really interested in seeing what we can do to encourage
12 that as we go forward.

13 The resale market is huge. The Valley has, as
14 probably everybody in this room knows, we've had a huge
15 foreclosure crisis in just about every community up and
16 down the San Joaquin Valley, and there's still an awful
17 lot of homes that are off the inventory, that the banks
18 are just holding.

19 And these homes represent a tremendous
20 opportunity for improvement if we could get them
21 improved as they're being flipped.

22 We have a very active contractor in our
23 community that has been doing a great job of this.
24 We've been trying to encourage other contractors to pick
25 up his model and do the same thing. We're starting to

1 get some additional traction with some contractors in
2 the area and we're hoping it will really catch on.

3 But most of it is down to the education. So,
4 it's educating the homebuyer as to why they should want
5 an energy upgrade on that home that they're buying
6 versus granite countertops.

7 And so it's going to be kind of an ongoing
8 process as we move through this. But the more and more
9 of these homes that we get flipped with energy
10 efficiency upgrades, and then the more that we do these
11 assessments and then the home seller leaving behind the
12 rating on this house, and the report, so that the new
13 homebuyer can see what they're actually buying or being
14 able to look at that report as they're going through the
15 inspection process of the home I think is part of that
16 education process that gets us down that path.

17 MS. COLLOPY: Devon, I think --

18 COMMISSIONER MC ALLISTER: Just, I'm sorry,
19 Joseph, could you -- has the city considered doing a no-
20 cost HERS at the time of sale or are you just sort of
21 letting the marketplace evolve and do that as it may?

22 MR. OLDHAM: Well, I mean we offer this,
23 basically, this no-cost HERS test now, whether it's at
24 time of sale or, oftentimes, we get the new home buyers
25 are calling us up. They've just moved into the house

1 and they want the testing done because they've just
2 purchased this home and they want to see what the home
3 condition is.

4 Basically, I think the best thing would be is if
5 the buyer and the seller could come to some agreement
6 prior to the sale to have the testing done.

7 What we'd like to do is get the buyers
8 interested in having their homes tested and then use
9 that as a marketing tool to see their house.

10 So, we're working on it, but it is kind of a
11 slow process to get kind of everyone educated into that.

12 COMMISSIONER MC ALLISTER: The reason I ask is
13 that is one -- that is actually -- you know, we do have
14 the authority to do things like that, as a Commission.
15 But also, you know, want to make sure whatever we scope
16 out and whatever we're going to put into that action
17 plan, for example, is something that makes sense in the
18 marketplace and that has buy-in from the various
19 stakeholders.

20 So, you know, point of sale is something that
21 people talk about a lot, but in practice, you know, it
22 really needs a -- the devil's in the details. You know,
23 and obviously there are a lot of stakeholders in that
24 transaction --

25 MR. OLDHAM: Right.

1 COMMISSIONER MC ALLISTER: -- that have to be
2 listened to and given a chance to have feedback -- or to
3 have input. So, thanks.

4 MR. OLDHAM: I can tell you one thing, we've
5 done a lot of outreach with the local appraisal industry
6 and the local real estate industry and they are
7 absolutely opposed to anything mandated.

8 However, in the last three years we have seen
9 their viewpoints beginning to swing, that knowing how
10 efficient this home is can be then a selling tool for
11 them, and we're starting to see more of them much --
12 more of them interested in getting the testing done as a
13 sales tool.

14 So, it could be a market-driven approach.

15 COMMISSIONER MC ALLISTER: Yeah, and I think
16 that's really what we're aiming for is, you know, if the
17 real estate industry, say, could tell us what would work
18 for them, that would really enable policy to really be
19 responsive to what the needs of the marketplace are, so
20 that's obviously what we're looking for. So, thanks.

21 MS. COLLOPY: And I know we want Devon and then
22 followed by Tiger.

23 MR. HARTMAN: Yeah, just really quickly. I
24 agree that in the spirit of radical inclusion we need to
25 in-franchise the realtors and the mortgage brokers.

1 And I agree with Joe that in the last three
2 years I've seen a dramatic shift in interest from both
3 the realtors and the mortgage brokers coming to us to
4 figure out ways that they can be involved from I think a
5 desire to differentiate and to increase the quality of
6 their products. They're starting to see that they are
7 adverse, however, to adding more paperwork, so they're
8 very sensitive to that.

9 But I think the market is driving them to look
10 for points of differentiation, and quality, and
11 durability, yeah.

12 MS. ADOLF: I think it's really important to
13 address the time of sale issue. And being a new
14 homebuyer in California, I know what the value of that
15 kind of pre-information could have meant to me. But
16 it's not the pre-information that needs to be required
17 on the seller's side, it's on the buyer's side to have
18 access to that.

19 So, I was on a call, recently, with the
20 Department of Energy, and with their Home Energy Score
21 they are partnering with Inter NACHI to actually have
22 the home inspectors, the great untouched -- in the
23 spirit of radical inclusion, they're not here.

24 But the home inspectors to do a home energy
25 score during their home inspection and provide kind of

1 that preliminary walk-through assessment that Mike
2 referred to, that they can do in a very short period of
3 time. Non-diagnostic, but it gives the buyer kind of a
4 guideline of what they might need to think about.

5 And then that home inspector flips the lead over
6 to a contractor. When the buyer is ready to move
7 forward, they've got a connection with a contractor that
8 they can flip that to.

9 And if there was a structured flipping process,
10 that would be a good thing to do here. And that gives
11 the homeowner -- it hits them, the new homeowner, at
12 that time when they are most likely to make an
13 investment, which is about six months. They're going to
14 spend between \$8,000 and \$20,000 in the first six months
15 they own that home. And if the right lead is there from
16 the home inspector, or somebody else, to tell them what
17 they need to do, they'll make that investment in energy
18 efficiency, as well as in countertops or paint.

19 MS. COLLOPY: Siobhan: I just want to add to
20 this. We've had a lot of success in San Diego working
21 with the real estate community and finance community.
22 And I think this really speaks to the market
23 segmentation and having the right message, and the right
24 package for the right consumer, at the right time.

25 So, financing really needs to be an integrated

1 part of the marketing. And when you're talking to new
2 homebuyers, having certain types of financing that's
3 available to them, specifically, I think is important.

4 And I briefly just want to follow up on the
5 last -- I'm working a little slowly today, so I think of
6 things later.

7 But one of the elements of data we have seen
8 with solar customers is that those who have had audits,
9 or what we refer to as audits, have had assessments of
10 any kind of real nature were more likely to do energy
11 efficiency in a significant way than those who have not.

12 And just kind of wondering about what the
13 Commission's sort of full scope of opportunity would be.
14 You know, one of the things that's come up with our team
15 is a question of, well, what if you just required
16 assessments whenever anybody did anything?

17 Right, so just putting it out there.

18 If you just had a situation where the consumer
19 got an assessment when they did an HVAC change out, or
20 got an assessment when they did solar, but there was
21 this kind of longer term education of the customer over
22 time.

23 Because, you know, not everybody has time to go
24 to workshops. Like we love workshops, we do them all
25 the time, but people don't have that kind of time to

1 spend.

2 And so I think that having different ways to get
3 the education out is important.

4 MR. GLEESON: So, one thing I'd add from a
5 financing perspective, a couple of folks have mentioned
6 today something that's right on, that you need to make
7 sure that whatever we start working on here looks like
8 stuff that the financial institutions have seen before,
9 so they feel comfortable putting money into this
10 marketplace.

11 The energy efficient mortgage and those products
12 represent exactly that. So, the money we know for a
13 fact is there, so as somebody mentioned earlier, it's
14 sitting on the sidelines. That money is really sitting
15 on the sidelines. And so it's a good piece to leverage
16 and I would just add that.

17 MS. COLLOPY: All right, thanks Jeff.

18 Next, Conrad.

19 MR. ASPER: Thank you very much, Commissioner
20 McAllister, for putting this on.

21 I think we have a lot of great minds in here and
22 a lot of people working hard on this, and I know your
23 leadership is going to be much appreciated. So, thank
24 you from the contractor community.

25 I do want to read something before I ask my

1 question, because I think it is important. I do talk
2 with a lot of contractors and it's important to hear
3 their voice in this, and I want to go, you know, back to
4 how the -- this is an example, but I do hear it a lot.

5 How the process that some of us have had on our
6 homes is very difficult and time consuming. So, I just
7 want to make sure that this is understood.

8 Even though, you know, there are some -- as my
9 colleague, Devon, said there are some successes and some
10 development, we're still at only 5,000 homes and there
11 hasn't been a huge uptake.

12 And I think the complication in the number of
13 duplicate assessments, et cetera, I think should be
14 really looked at and considered. And I think ever
15 assessment matters as far as decreasing them as much as
16 we can, if that makes sense.

17 So, this is from a contractor. "So, we had a
18 referral client who was in contract for air sealing,
19 duct replacement and attic insulation. The sales person
20 tried to include a new furnace. For budgetary reasons,
21 though, the client declined. The HERS whole house
22 rating was performed on the test in to have a baseline
23 HERS score on the house. We performed the combustion
24 safety alongside of that, which was a plus. We entered
25 into contract and completed our work. After the work

1 was completed we had a HERS compliance rating performed
2 for duct work. A few weeks later the client experienced
3 trouble with the furnace and it was determined that they
4 needed to replace it. Upon replacement of the new
5 furnace we again had to perform another HERS compliance
6 rating, this time including refrigeration as well. The
7 AC unit that was in place failed the refrigeration
8 charge and it was only a few years old. We then had to
9 repair the unit and have another HERS compliance rating.
10 Once the tests were completed we had an inspection by
11 the local building department. The test in was part of
12 a countywide incentive program that was providing
13 hundred percent rebates to the homeowners for HERS whole
14 house ratings."

15 These are what you've been talking about, I
16 believe.

17 "To provide the improved score, a HERS whole
18 house rating was performed on the test out. After
19 several months we received notice that this home had
20 been selected by PG&E to be tested for verification
21 purposes. The PG&E gas service representative then
22 tested the house again, doing combustion safety testing.
23 Three weeks later we were notified by Build It Green,
24 which is the implementer in this program, that they
25 wanted to do a visit -- that they wanted to visit this

1 home as part of their QA inspection.”

2 I know everybody’s kind of like, wow. But this
3 is happening out there and we’ve really got to get a
4 handle on this. I’ll get to that point.

5 So, anyway, this has been the eighth inspection
6 of the home by a third party. The homeowner finished
7 with people invading his home and said that he declined
8 the final BIG verification.

9 Now, this is the contractor speaking again. “We
10 worked hard to build confidence, sell the job and
11 provide all the paperwork for the incentive program. We
12 did a great job and the client was happy. Now, several
13 months later, due to numerous visits, revisits and
14 requests to perform redundant tests the client is
15 unhappy with the whole process.”

16 Now, that kind of a testimonial is going to
17 spread throughout the communities and that’s not going
18 to help us or others agree to an upgrade project.

19 So, what I’m saying here is that there are a lot
20 of problems in the system right now and I think this AB
21 758 is a great opportunity for us to really reassess
22 where we are in this program and in what we really need
23 to be doing compliance testing-wise, and QA-wise, et
24 cetera.

25 And so I’ll wind that down. Actually, the

1 contractors have put together a flow chart of before and
2 now, and I did submit this to the Commission, and we'll
3 put those into public record as well.

4 We do plan to be commenting quite a bit
5 throughout this process. We've been patiently waiting
6 for this process, sometimes not so patiently waiting for
7 this process. But we're going to be heavily involved.

8 I know our friends at CAR are very concerned, as
9 we are, about the cost of these audits. You keep saying
10 a free assessment and that's a great idea, but the cost
11 really comes into the billions of dollars when you do
12 the math, if we were really to do assessments on all the
13 homes up front, and it's a lot of money.

14 But my question to Tiger is, because she hasn't
15 had an opportunity to speak enough, the -- let me get
16 it. I know that BPI's expanding rapidly nationally.
17 What new BPI standards should the Commission know about
18 as they plan to discuss this action plan moving forward?

19 We've got our HERS in California that we've been
20 doing, but I know that BPI also has a lot of good
21 opportunities and a lot of good forward thinking ways to
22 shape the market nationally, and I just want to make
23 sure that we're really listening to those.

24 I think as a -- you know, as one way of doing
25 things it makes a lot of sense if we're doing the BPI

1 certification and we're going along the, you know, BPI
2 accreditation and all those things we might want to also
3 think about how BPI is addressing the quality assurance
4 and all of those things as well.

5 And so I'm not -- I'm not trying to lead you
6 into that, necessarily, but kind of things should the
7 Commission be looking at?

8 MS. ADOLF: Okay. Well, I think that goes
9 directly to the heart of what Bill said earlier about
10 trying to align with BPI and BPI continuously evolving.

11 We have a very open and transparent process.
12 And because we pull for our Standards Technical
13 Committees, our Accreditation Management Board, our
14 Certification Scheme Committees, our working groups for
15 all of the standards from a very broad cross-section of
16 the industry, all different kinds of stakeholders and
17 players from all across the country that we generally
18 have some foresight into what the industry needs are.

19 So, we are always working on developing new
20 standards or updating old standards, and developing new
21 certifications to address the needs of industry.

22 And some that we do have, that are pertinent
23 right now, is the quality assurance standard, exactly
24 how quality assurance is performed regardless of the
25 standard of construction that's being inspected.

1 But something for the QA person to do that will
2 align with that quality control inspector certification
3 just came out of public comment.

4 We have an energy auditor standard that just
5 came out for public comment in the last couple of days,
6 so that's open and available for everybody. I'd
7 encourage you to take a look at the website and comment
8 on those.

9 Our BPI 20 400, which is the calibration
10 standard for truing up the utility bills with the
11 software, and making sure that you're addressing actual
12 utility usage has just been approved as a BPI ANCI
13 standard, so that's nationwide and final.

14 And the rest of the data standards, including
15 data collection, data transfer under the HPXML protocol,
16 and an energy upgrade labeling system are slated to be
17 completed by the end of the year and ready for public
18 comment.

19 So, those are some of the things that we have
20 working on. Certainly, DOE's and NREL's home energy
21 professional certifications are in pilot right now. DOE
22 is subsidizing some certification exams for
23 weatherization professionals who have been in the
24 market, so that's out there and ready to rock and roll,
25 if anybody wants to take advantage.

1 And on that particular point, I just want to
2 emphasize that we have three community colleges in the
3 Bay Area that are qualified to give some of those new
4 home energy professional certifications. They're not a
5 qualified weatherization training center, so they would
6 like to pair up with somebody who is, perhaps the
7 Stockton Center or whatever, to be able to offer some of
8 those into the weatherization community.

9 MS. COLLOPY: All right, thanks Tiger.

10 MR. ASPER: Can I --

11 MS. COLLOPY: No, I'm sorry, we have other cards
12 we must get to.

13 MR. ASPER: Okay.

14 MS. COLLOPY: The next card.

15 MR. ASHUCKIAN: Actually, we have Charlene
16 Carlson, who's online. Charlene?

17 Oh, I'm sorry. She's from Santa Clara and she
18 says, "We agree that educating homeowners about the
19 benefits of residential energy efficiency apart from
20 marketing Energy Upgrade California is absolutely the
21 critical first step. In our experience, this education
22 coming from local governments provides tremendous
23 credibility, as does endorsement of EUC assessments.
24 Rebates, 80 percent, got contractors into many doors and
25 the assessment reports provided great consumer education

1 and gave contractors the opportunity to market their
2 work." Comment from Santa Clara County.

3 Next up we have Jennifer from the Association of
4 Realtors.

5 MS. COLLOPY: And I just want to remind
6 everybody there is a three-minute limit. And we are
7 going to be approaching lunch. I'm catching us from the
8 morning, so we will be breaking for lunch at the
9 assigned time. So, please be considerate on your three-
10 minute comments.

11 MS. SVEC: Jennifer Svec with the California
12 Association of Realtors. First, we wanted to thank the
13 Commissioner for allowing us to speak today.

14 We will be providing formal comments on this
15 issue. However, I wanted to give some clarification on
16 CAR's position on time of sale.

17 We do adamantly oppose time of sale as a use for
18 energy efficiency retrofits on a mandated situation.
19 The concern comes from creating transactional delays by
20 requiring audits and retrofits during that time period.
21 People are financially stretched, they can't generally
22 afford to do a lot during that particular time period.

23 We'd also like to caution against time of sale
24 because it's going to, unfortunately, not reach the low-
25 hanging fruit, which is the pre-1970 housing.

1 Our research and economics department has
2 estimated that you will only reach 34 percent of those
3 homes needed to get those improvements for pre-78 by
4 2050.

5 So, we would seek to do retrofits and audits at
6 other times in the home cycle. Thank you.

7 MS. COLLOPY: Thank you.

8 MR. ASHUCKIAN: And let's have David Cohen,
9 followed by Steve Schmidt.

10 MR. COHEN: Hi, my name is David Cohen. I am
11 from the Energy Coalition and we do a lot of details, a
12 lot of details for L.A. County. We're the implementer
13 for the Southern California Regional Energy Network
14 Pilot that's been going on for the last year, and we're
15 also the marketing and outreach for contractors and
16 homeowners for Energy Upgrade for L.A. County.

17 And I kind of just had, basically, two comments
18 to make. The first one is a little bit opposite of what
19 I'm hearing from the contractor side, and from being the
20 implementer, you know, trying to do the best for the
21 public and get the most retrofits done for this program
22 we feel that the contractors are not well-equipped to be
23 able to sell -- to sell the upgrades.

24 We've spent a lot of time marketing the program
25 and sending numerous leads to the participating

1 contractors in the program, where we find a lot -- we
2 get a lot of feedback that the lead falls flat from the
3 contractor's side, where there's a perception of price
4 gauging, that contractors are charging more money for
5 these type of upgrades because of the onerous rebate
6 process.

7 And then on top of it, we also are hearing a lot
8 of selling against the program by contractors.

9 But that's not my main point. My main point is
10 that I believe that BPI, alone, is not enough for
11 contractors to be qualified to be a participating
12 contractor in the program.

13 We think that perhaps they should go through
14 more extensive training before they're given the green
15 light, so that they're able to handle the demand once we
16 spend the ratepayer or ARRA funds to help get it towards
17 that.

18 You know, I think there's a delicate balance
19 between being able to ramp up the amount of contractors
20 that need to be able to do the jobs. But also, to build
21 the credibility with the program, we also have to have
22 those contractors taking good care of their customers
23 and fulfilling the requirements of the program, getting
24 the rebates properly.

25 And my second comment, and I have one minute

1 left, is more just a program that we've been doing in
2 L.A. County that's been very successful. It's not cost
3 effective to finance or fund energy assessments for
4 homeowners, especially in L.A. County where there's so
5 many residents.

6 But what we've done is we've created an
7 assessment voucher program, where we've created these
8 \$300 vouchers that we've given free to the contractors
9 to use on the customers of their choice.

10 And as it's redeemed on an actual assessment,
11 obviously, they're going to choose homeowners that are
12 more likely to go through with the retrofit.

13 As they redeem it, we give them another one. If
14 that project turns into an actual job, we give them a
15 second one for that home. So, they can get two new
16 vouchers for the price of one redemption.

17 And what that does is it leaves it as a selling
18 tool for the contractors to use on the customers of
19 their choice. We find it very successful and we hope to
20 continue it in the future.

21 But I think that might be something that could
22 be considered as a program design for you guys. Thank
23 you.

24 MS. COLLOPY: Thanks David.

25 Is there somebody on the -- Siobhan, did I see

1 you?

2 MS. FOLEY: Oh, I was just nodding because we
3 also do that voucher, assessment voucher program. We
4 saw it, we liked it and we also do it, and it does work
5 very well, so I think it is an important note.

6 And also, there is a lot of frustration with
7 driving leads. You know, I think a lot of the programs
8 have taken the approach of connecting contractors to
9 customers and driving leads, and have found that the
10 contractors aren't ready for that.

11 And I would echo David's statement that, you
12 know, I think a lot of us have said this, but marketing,
13 sales, soft skills is very important and it is about the
14 qualification. We've really focused on the technical
15 aspects and at the expense of some of the others.

16 I know our team has been very focused on
17 mentorship, as well, and just really making sure that
18 there is a quality customer experience delivered.

19 But Conrad's testimony, I would say that we also
20 just need a streamlined program design and make sure
21 that that's happening, too.

22 MS. COLLOPY: Thank you. Devon?

23 MR. HARTMAN: Yeah, I'd like to say thank you,
24 David, for those comments because I wholeheartedly
25 agree. We find often in the contractor community, as

1 well as the HVAC community that leadership oftentimes is
2 leading the road, but the rank and file need tremendous
3 education opportunities beyond BPI, beyond the most
4 technical.

5 We have submitted for the record a pretty
6 extensive list of suggestions around education and
7 workforce development to that end because these soft
8 skills are critical, yeah.

9 MS. COLLOPY: Great, thank you.

10 The next blue card?

11 MR. ASHUCKIAN: Steve. And then we'll have
12 Barbara from CalcERTS after that.

13 MR. SCHMIDT: Hi, Steve Schmidt from High Energy
14 Audits. I'll be brief because Commissioner McAllister
15 kind of stole my thunder.

16 By background, I'm a software guy that's gone
17 through the HERS training. So, I'll make three points.

18 One is that just about everybody on the panel
19 has agreed or it seems like there's consensus that the
20 assessments are critical to move a lot of people, as
21 many people as possible through the Energy Upgrade
22 California program.

23 The second one is that we've all heard a lot of
24 agreement that the hurdle for doing those assessments is
25 quite high right now as currently defined both for

1 homeowners and for contractors.

2 Thirdly, I'll point out that Smart Meters are
3 transformative. They enable us to do this type of
4 initial assessment very, very cheaply, on the order of
5 \$10 per home and it's not intrusive. You don't have to
6 send people inside the home.

7 We've had some great success with this down in
8 the Bay Area, we've had 1,200 homes go through an online
9 assessment using PG&E's Smart Meter data and it really
10 works.

11 So, I encourage you all to attend the Data Panel
12 tomorrow morning. I'll be at that one talking about
13 what we've done in the residential sector. And a
14 gentleman named Mike Kaplan will be there from
15 Retroficiency. They've been doing the same sort of
16 stuff for commercial buildings.

17 Thanks very much.

18 MS. COLLOPY: Great, thank you. The next blue
19 card.

20 MR. ASHUCKIAN: Barbara?

21 MS. NERNESMAN: Thank you for the opportunity to
22 talk and this panel is awesome. There's a lot of talent
23 here and also in the room, so I want to second a few
24 things that came up during the conversation here.

25 First of all, I really want to thank Tiger for

1 bringing up the need for a standardized workforce.

2 ANCI - IREC has gone through a process of how
3 can we build a national program from the installer to
4 the QA. And so there are four national certifications,
5 now, that have gone through the process of a pilot
6 program and have been adopted, and they will be soon
7 rolling out.

8 CalcERTS is one of the awardee people who can do
9 these kind of training programs. I think that builds
10 right into the certification process that Tiger's
11 talking about. I think it's essential.

12 It's not essential right now for the existing
13 workforce, except for those who are expanding their
14 business and want to have a qualified workforce to call
15 on.

16 There is a need for a workforce that needs to go
17 all the way from the ground up, as we call it in the
18 trades, the creepy crawlers who are underneath the
19 houses and in the attics, they need to have the support
20 and the talent behind them to be able to do their jobs
21 effectively.

22 And that's part of our job is to make sure that
23 we get that across.

24 And then we've got our crew leaders that are
25 really important. These are the people who have already

1 got some experience out there but can stand to gain from
2 additional education.

3 When we talk about energy auditors, and we talk
4 about the QA process, we all know there's vast
5 improvement needed in the QA process.

6 So, what I want to do is say that CalcERTS is
7 out here, it's gone through a rigorous and arduous
8 process to become an ANSI-IREC approved training
9 provider. And we're looking for people who are
10 interested in this type of training to come forth, and
11 talk with us, and partner up with us to be able to get
12 this across the nation.

13 The other thing I wanted to say is the
14 assessment. I am so proud of this panel that
15 everybody's dropped the audit to the assessment. It
16 took years for us to get there and I want to commend you
17 on all of that because I think it really builds a
18 consumer confidence and awareness when they're not
19 feeling like the IRS is coming after them for an audit,
20 they're actually coming in there to build a -- to do an
21 assessment and help them be able to get the things that
22 they need to have.

23 There is an essential need right now in
24 workforce for cross-training. You've heard it from the
25 panel, you've heard it from other people speaking here

1 today.

2 The issue is we're looking at building science,
3 but we're looking at building performance, so that
4 includes our -- from long-standing home performance, the
5 HERS industry. We're talking about green building.
6 We're talking about solar. We're talking about the real
7 estate.

8 If we're talking about getting building science
9 across on a bigger value and for homeowners to feel
10 confidence about this, we have to come together.

11 No more of this we did it here, and we've done
12 it there, it's really important that we get across the
13 cross-training. And I'd like to have people contact me
14 about that, too. CalCERTS has got a lot of efforts
15 going forward on this.

16 The other thing I would like to say is that --
17 what Devon was saying, and there is a public and private
18 need for collaboration.

19 And I know that Kathy Vogel, from CPUC,
20 Christine from CEC, and all of the CEC staff are all
21 trying to do that. And I recommend that we all get on
22 board as sole supporters of these efforts and see what
23 we can come up with. Thank you.

24 MS. COLLOPY: All right, thanks Barbara.

25 So, we have five minutes before we're going to

1 be breaking for a one-hour lunch, so I think that's
2 probably one more blue card.

3 MR. ASHUCKIAN: Yeah, how about Cody Rudolph?

4 MR. RUDOLPH: Hi, thanks and thanks Commissioner
5 McAllister.

6 I'm from Efficiency First. I just wanted to
7 quickly address number three, the role of rebates and
8 incentives, and rebates versus financing.

9 I think, you know, we can look quite a bit to
10 the experience of the California Solar Initiative to
11 help us, to help guide us as to how incentives can
12 dramatically scale the energy efficiency market in the
13 State.

14 And, you know, to me that's something a little
15 bit different than just providing a subsidy to make it
16 more affordable because people can't afford energy
17 efficiency. It's really a tool that we use to scale the
18 market, to achieve -- to increase market awareness and
19 kind of get over that hump.

20 And I think that means a couple of things. One
21 of the things it means is that we need to design -- is
22 that, you know, if we look at the kind of numbers that
23 we want to achieve, they just can't be sustained with
24 the high levels of incentives that we offer right now.

25 And so we need to design programs -- it really

1 impacts the way we design programs because we need to
2 design those programs in ways that build the industry to
3 survive, and to grow and thrive at those lower levels of
4 incentives that we're going to need to put in place
5 later on.

6 And so, you know, how do we do that? How do we
7 train, how do we kind of train more contractors to adopt
8 a whole house approach so that when they're going into
9 the home they're looking for how can they maximize the
10 value and the benefit to homeowners?

11 How do we educate more homeowners, do more
12 retrofits right now so that more people are telling
13 their friends and family about home performance, about
14 getting energy retrofits?

15 And also, you know, in the kind of rebates
16 versus financing debate, I think Jeff, to your point,
17 how do we -- how do we structure programs so that we're
18 providing the kind of data points that we need so that
19 when we do get to that scale we're going to be able to
20 provide the financing and lending folks the information
21 that they need to help us?

22 So, I guess, I think that's pretty much it. Oh,
23 the only thing that I'll mention is that, you know, I
24 think there's -- so, there's a lot of talk about flex
25 path and prescriptive programs, and I think one of the

1 things we just need to keep in mind is right now we, of
2 course, need to do a lot of work to scale up the number
3 of retrofits that are going on, because it's been a huge
4 problem.

5 Long term we just need to keep in mind that if
6 we're -- we need to grow and transform the industry not
7 just train and grow a set of companies that are only
8 selling to rebates, when we don't know how long those
9 high levels of rebates are going to last for.

10 MS. COLLOPY: All right, thank you.

11 It looks like we've lost audio on the web. So,
12 if any of you are getting e-mail or text from folks, let
13 them know we're trying to remedy that.

14 We're going to be going for a one-hour break now
15 for lunch. So, I'd like to thank our panelists, this
16 was a really informative conversation we had today.

17 (Applause)

18 MS. COLLOPY: Thank you. Thank you so much.
19 So, we're going to break for a one-hour lunch and,
20 literally, one hour.

21 There's a few places to eat around here. If you
22 head out to 7th Street you'll hit a café, and if you
23 head out to 11th you'll hit a sandwich shop called La
24 Bou, as well as a Mexican restaurant called Vallejo's.
25 They both will serve you within one hour.

1 (Off the record at 12:35 p.m.)

2 (Reconvene at 1:40 p.m.)

3 MR. ASHUCKIAN: We'll get started here in a
4 minute, as soon as Commissioner McAllister comes back.

5 So, I'd ask you to take your seats, please.

6 Okay, thank you all for coming back promptly
7 from lunch. We have, still, a very full afternoon
8 agenda and we have a number of speakers who have wanted
9 to ask questions, who haven't had a chance. So, I think
10 the sooner we get started, the sooner we'll be able to
11 try and make it through all these.

12 For the folks, I know there was five speakers
13 who requested to comment during the first panel, but we
14 didn't have a chance, I just want to remind folks that
15 we are certainly welcoming written comments, as well as
16 if there's time, we're going to try and get everybody an
17 opportunity to speak during the day, as well.

18 So, with that, I don't know if Commissioner
19 McAllister, would you like to have any starting
20 comments?

21 I guess not, so let's just go right into it.
22 Bill Pennington will be the moderator for this panel on
23 residential ratings.

24 MR. PENNINGTON: Good afternoon, we're ready to
25 get started here.

1 The purpose of this panel is to address the role
2 and purpose of residential ratings, building rates, and
3 where and how they're going to integrate into the model
4 best, and issues related to that.

5 So, we have an hour and 45 minutes, which we
6 just ate 15 of, or 10 of, I guess, seven, and seven
7 panelists. So, we've got a full group here and it may
8 be challenging to get done in the time allotted.

9 Six of the panelists are here and one panelist,
10 Spencer Rosen, is on the WebEx, and when his time comes
11 he'll be speaking by WebEx.

12 So, why don't we get going. We're going to make
13 introductions to each panelist right before they speak.
14 Each panelist will have seven minutes, as the previous
15 panel had.

16 So, the first speaker is Conrad Asper, to my
17 left. Conrad is the Executive Director of the
18 California Building Performance Contractors Association,
19 a nonprofit trade organization that advocates on behalf
20 of home performance contractors.

21 CBPCA is the leading organization in California
22 delivering integrated training and certification
23 programs in comprehensive upgrade topics to contractors.

24 CBPCA also participates in the program
25 implementation of the Energy Upgrade California

1 Programs. Conrad sits on the Energy Upgrade California
2 Steering Committee.

3 So Conrad.

4 MR. ASPER: Well, thank you, Bill. And thank
5 you, Commissioner McAllister. And thanks everyone for
6 being here.

7 In order to address --

8 MR. PENNINGTON: Let's identify which questions
9 you're doing.

10 MR. ASPER: Sure, question 10 and question 13.

11 MR. PENNINGTON: Okay.

12 MR. ASPER: I'll get to those. In order to
13 address those two questions targeting -- targeted to me
14 by the CEC, indeed the whole topic of the residential
15 building ratings I want to provide a little context for
16 the questions and the answers.

17 Indeed, in the 2000s there was excitement in the
18 home performance contractor community about the promise
19 of an asset rating system driving the home retrofit
20 market, and the system potentially being regulated by
21 the CEC in the form of HERS II.

22 Over the past ten years, with the actual
23 piloting of the current modeling software available, as
24 tested against actual energy usage, the technological
25 advancement in metering data, Smart Meter technology

1 that we heard a little bit about this morning, and we'll
2 hear more about tomorrow, and the realities of the
3 current California provider-ship system, the wiser minds
4 have matured in the home performance contractor
5 community.

6 Now, there are what I call outliers, who will
7 promote the current HERS system and, of course, those in
8 the provider-ships that are, you know, currently running
9 these HERS programs would certainly want the system to
10 continue its business as usual.

11 But what I want to state today is that we're
12 really no longer able to afford to go down this very
13 expensive path. And we have an opportunity here, with
14 AB 758, to reassess and to do better for California.

15 Now, the questions that I was assigned, number
16 10, basically, when is an energy rating desirable? And
17 number 13, what improvements -- or when a HERS program
18 would be useful in the utility whole house program?

19 And my high level answer to those questions, in
20 aggregate, are there's really very little to no value in
21 the current HERS whole house energy rating to be
22 embedded in the utility whole house program.

23 And that may sound a little bit loaded but
24 it's -- we've seen that it has hindered the process of a
25 smooth, frictionless approach to getting jobs done by

1 contractors in the program.

2 We would like to keep the energy rating process
3 separate from the energy upgrade sales and retrofit
4 process.

5 And the participating contractors should,
6 however, be required to pull permits for any HVAC change
7 outs in the upgrade program. That's the law.

8 When we're talking about when ratings are
9 desirable, the scoping report suggests that at the point
10 of retrofit they're best to be considered, at the point
11 of sale and at the point of finance.

12 And my short answer to these questions are, as I
13 said, there's very little value in including a rating in
14 the utility program unless it is a byproduct of the work
15 and at little to no cost to the contractor or the
16 homeowner.

17 And the current HERS system that we have is not
18 providing that value to the contractors or the job flow
19 process.

20 There's potential value in rating at the point
21 of sale if it can be done in a cost-effective way.

22 And third, there is, I think, very little value
23 in rating as a variable for securing finance.

24 So, with regard to the retrofit, the HERS system
25 does not provide the value to the contractor in the jobs

1 flow process.

2 And we've provided you, Commissioner McAllister,
3 with a flow chart. I'm not going to get into that now.
4 But we'll be submitting formal comments and this is
5 really an overview today, and a beginning point of being
6 able to talk about this.

7 So, we will have much more detailed discussions
8 with the Commission in the future.

9 The reason there's little value -- and when I
10 say value, I should make sure that folks are
11 understanding what I'm saying, that the idea of value in
12 my mind here is that value equals cost over quality or
13 cost over accuracy.

14 And so that's kind of the measure that I'm using
15 that word value on.

16 So, we see little value there and we've talked
17 about that, at the beginning, that we've seen that the
18 jobs processing that we've seen has been very slow. And
19 the system that we have right now seems to be
20 interfering with that jobs flow process.

21 For point of sale -- how much time do I have?
22 For point of sale, for a rating or a label there could
23 have some value, but not with the current whole house
24 asset rating.

25 Instead, a much more cost-effective approach is

1 needed. And my colleague, Steve Schmidt, tomorrow will
2 talk about that.

3 Also, a very simple operational rating approach
4 has been discussed among various contractors as an
5 alternative to the asset rating.

6 And an operational rating that could be derived
7 on existing data would be useful and doable at a very
8 cost-effective way.

9 So, I think we've discussed before about the
10 concerns over cost of the process in the audits, and we
11 look at that as a -- similar to a tax that would
12 significantly hurt the value of homes -- the value of
13 homes in California in the housing market.

14 Now, when we're talking about, you know, is
15 there a better system for asset ratings, I think one
16 question that we do want to bring up and explore, have
17 the Commissioners explore, would be to what level of
18 granularity is useful for homeowners at the time of
19 sale, of an existing home?

20 The DOE's come out with an energy score rating
21 that is pretty simple to use and cost effective.

22 And I think research needs to be done on this
23 question and we need to think about this, the increased
24 granularity versus the cost, and the concerns over is
25 there an increase in accuracy, really, with the increase

1 in granularity.

2 And a lot of the studies that are coming out
3 now, that we're seeing, on actual data over the last two
4 years has said there's not a lot of accuracy there in
5 what we're doing. And that's of concern with regard to
6 the cost.

7 So, again, the more granular system -- is that
8 my --

9 MR. PENNINGTON: Yeah, it was.

10 MR. ASPER: Oh, wow, I'm sorry. Okay.

11 MR. PENNINGTON: Just a few minutes, you have a
12 couple of minutes to wrap up.

13 MR. ASPER: Do I? Okay. So, I think that
14 question of granularity is really important. The
15 concern over cost and the concern of accuracy, those are
16 the main things that we'll want the Commission to be
17 looking at over the next few weeks and months as we're
18 discussing this.

19 And the contractors will be very involved in
20 that process. So, I think in the sake of time I'll just
21 close with that at this point.

22 MR. PENNINGTON: Okay, thank you, Conrad.

23 The next speaker is Jonathan Budner. Jonathan
24 Budner manages energy efficiency programs for Southern
25 California Edison. His department, which is the Whole

1 Building and Sustainability Department, covers a
2 comprehensive mix of residential and commercial deep
3 energy reduction programs, including Energy Upgrade
4 California for existing residential; the California
5 Advanced Homes Program for new residential; Sustainable
6 Communities Program for master-planned communities;
7 Savings by Design for new commercial; and Zero Net
8 Energy.

9 Jonathan has represented Edison on the Energy
10 Upgrade California Steering Committee for quite some
11 time.

12 Jonathan.

13 MR. BUDNER: Thanks Bill, thanks Commissioner
14 McAllister.

15 So, my questions are question 9 and question 12.
16 Question 9 is "Under what conditions would it be
17 appropriate to include a rating in an upgrade project?"

18 I think Conrad has touched on most of those. I
19 will add I think it is sometimes useful to spark
20 interest in home remodeling in sort of educating
21 customers about the available options in their home.

22 And I would also add in a QA function to confirm
23 the quality of the work completed by an upgrade project
24 contractor. And I'll get into that a little bit more,
25 later.

1 Obviously, one is needed for an EE mortgage as
2 well. And I would just touch on, in passing, there
3 already is a robust, very sophisticated, perhaps too
4 sophisticated secondary market for mortgages in this
5 country. And rather than setting up a new secondary
6 finance market with trenches and complexity, it might
7 make sense to better leverage the existing secondary
8 finance market for EEMs and build on that existing
9 infrastructure.

10 The threshold issue is not, to my mind,
11 appropriateness, but utility. What value does a rating
12 offer to a customer? And at this moment there's little
13 demonstrated value to a rating for a customer.

14 Until HERS rating can demonstrating value to
15 homeowners of the HERS rating, itself, of the rating,
16 there will be little to no customer market for it
17 outside of subsidies of some or another.

18 Is there -- Question 12 is, "Is there a role for
19 HERS providers and HERS raters in the whole house
20 program offered by utility providers or in financing
21 offerings?"

22 All four IOUs have or will shortly have a HERS-
23 rated path in their Energy Upgrade California program.
24 HERS raters are allowed to submit paperwork on a lot of
25 -- on behalf, rather, of contractors. They provide this

1 QC function for those contractors. They are sampled and
2 tested at the same rates as contractors. But because
3 they're better at modeling, because they're better at
4 QC, because they have additional training the hypothesis
5 is that they will be better at providing those services.

6 The contractors tell us again and again they
7 didn't get into this market to work behind a desk. They
8 don't really enjoy computer modeling and this program
9 today has forced them to become experts in EnergyPro,
10 which they really don't care to do. To the extent they
11 can outsource that function to somebody else, or in-
12 source it with a BBC, that's something they would prefer
13 to do. And this is a model that allows them to follow
14 that.

15 And if, to the extent that HERS raters can
16 demonstrate consistently better performance than
17 contractors participating in the program, they could be
18 sampled at lower rates.

19 And we were discussing this at lunch, they could
20 become something like in the residential new
21 construction program, which is the other hat that I
22 wear, the actual QC providers for EUC, much like HERS
23 raters provider new construction quality control. And
24 it's a cost borne by the project, rather than the
25 utility.

1 I think that's a model that I would like to
2 explore further, depending on the next year, 18 months
3 of data we get on what the actual quality of the work is
4 that HERS raters, through this path, are providing.

5 So, yeah, and also the other advantage is for
6 new contractors to the program, they can jump in at a
7 very, relatively speaking, low sampling rate because
8 they'll be sort of under the aegis of one of these HERS
9 raters. So, even if it's their first job, they could be
10 sampled at very low rates rather than having to go
11 through, in our case, the jobs at 100 percent QC until
12 they can demonstrate their own track record of
13 performance.

14 Okay. So, this would lower costs to the
15 program. This would create a competitive market for
16 quality control functions. This would improve QC
17 bandwidth in the State and create a self-sustaining
18 market for HERS raters in California, outside of the new
19 construction industry which, we all know, has had
20 struggles.

21 The IOUs or State supplied -- supported dollars
22 cannot sustain HERS ratings indefinitely. They must
23 demonstrate value to the financial market or to the IOUs
24 in the form of this QC function, or POUs.

25 But I think the ratings, themselves, have to

1 produce value for the homeowners, outside from their
2 utility to -- to utilities.

3 A major EM and V effort needs to document the
4 alignment between HERS ratings and actual savings.

5 A major research effort needs to document to
6 banks lowered risks, default risks for highly efficient
7 homes, as measured by HERS ratings.

8 I know there's some -- I know there's been
9 discussion between REZNET and Fannie Mae to do this, but
10 I have not yet heard the results of that. And I know
11 they did a first, initial assessment that was kept
12 private, but the word on the street is that was a
13 positive correlation between lower default risk and
14 better HERS scores.

15 The CEC should consider tying California to
16 national HERS standards to facilitate national lending
17 standards.

18 The CEC should freeze changes to HERS ratings,
19 at least to a given benchmark. Because every time the
20 CEC changes the HERS 100 to current code, it invalidates
21 all the previous HERS ratings.

22 So, I would say make improvements as necessary,
23 but peg it to one code and leave it there so you have an
24 absolutely -- so you have HERS ratings that last more or
25 less indefinitely. I mean, we could sunset it. But

1 don't invalidate every time a new code comes out.

2 MR. PENNINGTON: Yeah, I think that's a
3 misconception. The HERS ratings are pegged to the 2008
4 standards.

5 MR. BUDNER: Okay, good. Leave them there.

6 (Laughter)

7 MR. BUDNER: So, okay, we need to reach out to
8 CAR, we need to reach out to the -- that is California
9 Association of Realtors, and the Department of Consumer
10 Affairs so that when they're licensing realtors, when
11 they're licensing contractors, when they're licensing --
12 I think they license appraisal agents, as well,
13 inspectors, that they're incorporating these energy
14 efficiency elements into that as an expectation of
15 quality service.

16 And, yeah, I would advocate for requiring EE
17 disclosure as part of that inspection process.

18 So, HERS raters offer redundant QC without
19 duplication of the IOUs and, thus, they don't eliminate
20 the need for IOU QC or POU QC. It's more inconvenience,
21 it's more cost and, again, they don't add a lot of value
22 to the homeowners for the extra step across the
23 threshold.

24 I think that's about it. I think HERS ratings
25 are a really good tool, they have a great potential.

1 But to date I think they've been a good tool in search
2 of a purpose. And I would like to identify ways to
3 leverage the infrastructure that's been built to drive
4 this market through -- through specifically finding real
5 estate value in the value of a home that is for better
6 HERS scores. And once that happens, homeowners will see
7 the value in the value of their home when they have a
8 HERS rating.

9 MR. PENNINGTON: Okay, thank you very much.

10 So, the next speaker is Jack Clark. Jack is the
11 Building Performance Senior Manager at the California
12 Center for Sustainable Energy.

13 Jack has worked with Federal, State and regional
14 stakeholders to take comprehensive community action
15 approaches to scaling the building performance industry
16 in San Diego County.

17 Jack managed the ARRA Single-Family Whole House
18 Upgrade Program and the Better Buildings Program for San
19 Diego County.

20 Jack.

21 MR. CLARK: Thank you, Bill. Thank you,
22 Commissioner McAllister. Thank you, Commissioner staff.
23 Thank you to everyone in the room because they're
24 working your tails off over the past several years on
25 everything that we've discussed up to this point today.

1 Earlier I had asked Bill for some extra time, so
2 I'm going to go through questions 9 through 13, I have
3 35 extra minutes. Hope you're all okay with that. Just
4 kidding.

5 (Laughter)

6 MR. CLARK: Just kidding, I have seven minutes,
7 so let me get right into it. I'm going to touch on
8 question 9 and question 11, both fairly complicated
9 questions so, thank you once again, Bill, for these.

10 Question number 9, let's start there. "Under
11 what conditions would it be appropriate to include an
12 energy rating in an upgrade project?"

13 And let me start by saying that I was a project
14 manager for a building performance contracting firm, and
15 a project manager, formerly, for a RESNET rating
16 provider. So, when I'm talking about ratings in this
17 context, I'm sort of -- I've got a foot on both sides of
18 the line here and I think that helps give me some decent
19 perspectives on the benefits of HERS ratings in this
20 marketplace.

21 So, let me get right to it. As mentioned
22 previously, I do think that there's a hole for HERS
23 ratings as a QA/QC function. You know, we heard earlier
24 today, and many of us in Energy Upgrade California for
25 some time have heard that there are entirely too many

1 touch points for homeowners, right. You've got program
2 provider QA/QC. You have potential HERS rating
3 verification for existing homes. You have, also, Title
4 24 verification. Potentially, you have the rating
5 provider QA/QC. Then you also have, you know,
6 potentially BPI's QA/QC.

7 And I think that a lot of these can really start
8 coming together. I failed to mention building
9 inspectors, as well.

10 I think they can all come together after the
11 tail end of a completed project, potentially under one
12 hat. Right, I don't think we're quite there, yet, so
13 maybe we're talking two hats. But at least we've
14 minimized that from four to five hats, okay, in the near
15 term.

16 It's clear to me that on the advanced path,
17 currently, our program providers are looking at really
18 the same stuff any rater would look at in the field.
19 It's the same modeling software, it's a different
20 module, but it's not that challenging for them to go
21 from one module to another and get a rating at the drop
22 of the hat.

23 Bam, you've got a rating on a home that was just
24 QA/QC'd, one touch in the field, by the provider, who
25 goes out there with the contractor on the same day, at

1 the same time, fairly simple.

2 As the IOU programs start to morph a little bit
3 around the basic path, I think there's some new
4 challenges there. It doesn't quite work or maybe we
5 need to tweak that model a little bit, but I think
6 there's great potential there on the back end of these
7 projects.

8 Let's see, certainly, when we're talking about
9 ratings under no circumstance do we want to interfere
10 with the sales process of the contractors. That's
11 really not what we're after.

12 And so, as mentioned earlier, many of the IOUs,
13 if not all, soon will have a HERS rater path on the
14 beginning of the project, which I think is fantastic.

15 Let the market have some flexibility in
16 determining what's appropriate at the front end. All
17 right, let's give some folks an opportunity build new
18 businesses, new partnerships and let the market and the
19 consumer base decide on what's appropriate, right.

20 What we've seen in the San Diego region, as a
21 result of our AB 758 pilot and working with SDG&E is
22 that we've opened up this HERS rater pathway, and these
23 HERS raters are acting very often like mentors on
24 modeling, and assessment, and data gathering with
25 contractors new to this field.

1 So, I think that's entirely possible. I think
2 what we'll see is new models and new coordination on the
3 front end there.

4 I know that RESNET raters are doing this, now,
5 on existing homes throughout the country with different
6 contractors.

7 I'm going to start to speed up here a little
8 bit, two minutes left, even though Bill was kind enough
9 to give me extra time.

10 So, I think as we start to populate these
11 ratings on the back end with the QA/QC, we can start to
12 build the value around ratings, right. It's part of the
13 program and we start to build that landscape, that pool
14 of ratings and so we can continue that momentum there.

15 I've already touched on the front end.

16 The financing, I think, is another touch point
17 for projects. I think that's an important piece to
18 having the front end availability there for raters to
19 participate before an actual project happens.

20 Because whether or not you're talking about
21 EENs, or the MIST II program or any other financing
22 program that's really looking at projected energy
23 savings, you want that flexibility on the front end
24 before the project actually happens.

25 And that could, you know, dovetail nicely with

1 time of sale, or shortly thereafter. You know, we've
2 worked quite a bit with the real estate community and
3 certainly would like to work more.

4 So, I think, you know, after the time of sale,
5 potentially, is a better time for upgrades because the
6 home is already secured, we're not interfering in the
7 sales process and you can start to work through that a
8 little bit cleaner.

9 But there's another touch point there that I
10 think we should be exploring on financing. The resale
11 trigger, as mentioned earlier today, really comes back
12 to what I just mentioned on the financing. You know,
13 not mandated ratings at time of sale but, certainly, we
14 want to promote ratings at time of sale that don't
15 interfere.

16 I think the scoping report got it dead on there.

17 Number 11, I've got 27 seconds, here we go. All
18 right, market barriers exist that limit the growth of
19 the voluntary market for HERS ratings and assessments.

20 As I mentioned earlier, you know, the value of a
21 rating is not clearly defined in the marketplace. We're
22 working on that, now.

23 Current program procedures are focused on a
24 direct contractor/homeowner relationship. I think that
25 should continue. I think it's an important

1 relationship. I think HERS raters can help that
2 relationship along. And not necessarily with every
3 contractor, but I do think there's a model for raters to
4 get involved there.

5 So, if we can fold the rating into the normal
6 back end verification of upgrades, we can start to
7 standardize the process that benefits multiple needs
8 across Title 24, AB 758, Energy Upgrade California,
9 financing product projects and the like.

10 The last bit here, "Is there a role for
11 ratepayers or a public funding to overcome these
12 barriers? If so, what level is appropriate and
13 commensurate to benefits?"

14 This is a good one, right. I mean we could
15 spend quite a bit of time on this.

16 I would say yes, there is a role for ratepayer
17 and public funding on ratings. And again, as mentioned
18 earlier, this is really an education piece, right, this
19 is an awareness piece.

20 So, if a contractor is going out there and doing
21 the work and, you know, spending \$12,000 to \$30,000
22 worth of the homeowner's money to do a retrofit, let's
23 put a rating on that building. Why not? Why not?

24 Right, then the homeowner goes out and compares
25 that rating to their neighbor, and their neighbor's

1 neighbor, and their neighbor's neighbor's neighbor.

2 Right, there's no reason not to do that.

3 It's an educational piece. I think it broadens
4 the awareness around not only this program, but other
5 energy efficiency programs that the IOUs are offering as
6 well.

7 Awareness is the name of the game and I think
8 labels and the value there associated with labels, as
9 documented in recent studies, is one that we really need
10 to push on more so.

11 That's all I have, thank you.

12 MR. PENNINGTON: Yeah, very good. You were like
13 20 minutes earlier or something on that, amazing.

14 MR. CLARK: I tried, very efficient.

15 MR. PENNINGTON: Thanks Jack.

16 So, our next speaker is Russell Bayba. Russell
17 supervises Build It Green's Technical Support Services
18 to Participating Contractors and Raters, which are
19 provided by Build It Green as the administrator of
20 PG&E's Energy Upgrade California Program.

21 Russell is a HERS rater, a Green Point rater,
22 and a BPI certification proctor. So, Russell, welcome.

23 MR. BAYBA: Hi, thank you very much. I have
24 questions, let's see, 10 and 13.

25 Kind of what I want to point out is the

1 relationship I think with the homeowner and the
2 contractor within the system. I want to focus on, you
3 know, contractors and getting them the ability to
4 upgrade a home, and as efficiently as possible.

5 I think there's a lot of barriers that we have
6 in front of us to do that and to move a lot of projects
7 through the system.

8 Each visit to a home is deemed -- is very
9 necessary and we don't want to go more times than
10 necessary to a home.

11 Each time we go, the homeowner is really going
12 to reject the process. So, I think that's something
13 that I found when we do QA and QC on these jobs, we go
14 into a home -- or we call the homeowner, actually, and a
15 lot of times they refuse to have us come in because
16 they've had so many contacts with some building
17 performance professional in some way.

18 That's something that we need to try to fight
19 against. Each time we go out there it really affects
20 the quality. And I guess a lot of times what the
21 homeowner's going to then tell their neighbors, then
22 their friends, and that's kind of what drives the whole
23 business is that repeated customer or, you know,
24 somebody who's making a recommendation to somebody else.

25 So, each time the homeowner has a contractor

1 come in or a professional they need to -- here, I just
2 lost my train of thought there. So, we need to, as EUC
3 members, we need to stop having these repeated
4 businesses come out there and look at jobs.

5 It's not uncommon, I think Conrad pointed this
6 out that, you know, he had one that was eight jobs --
7 eight times that somebody came out there. It's not
8 uncommon for us to see five times where somebody comes
9 out to a job and tries to address the issues.

10 Going back and doing combustion safety over and
11 over again is very frustrating for a homeowner. They
12 ask why this has to be done so many times.

13 So, a HERS rater going out there really has to
14 have value. Right now HERS raters, for the most part,
15 don't have BPI certifications, they don't do combustion
16 safety.

17 And this is another point where it's another
18 contact has to be made because if they do a rating,
19 somebody else has to come out, if they're going to get a
20 rebate, and do the combustion safety and that's
21 unfortunate.

22 The other problem with HERS raters is they're
23 not developing a scope of work which will develop a
24 comprehensive upgrade.

25 So, a scope of work is really something that's

1 an important part of making an upgrade work and getting
2 a job done.

3 Without that ability it just gets -- the cancer
4 gets kicked down the road a little bit here and
5 that's -- you know, we'd like to limit that as much as
6 possible.

7 Part of the advantage to having a HERS rater is
8 that they can do the modeling and sometimes they do it
9 better than the contractor, sometimes not, it just
10 depends. So, I think the inconsistency, it needs to be
11 addressed a little bit.

12 And then going back to some of that, the HERS
13 rater also has to promote the program and sometimes
14 they're not always attentive to that. And something
15 that I think needs to happen, they need to see value in
16 the end product and they're disconnected from that end
17 product sometimes because they're not actually going
18 back and developing that scope of work and trying to
19 sell the job.

20 However, I think that there are some of these
21 HERS raters who can do it, and I think there's very few
22 of them. The HERS BPC raters have that ability, but I
23 believe there are very few of them. I have never met
24 any of them. And I know they're out there and somebody
25 else -- other people can maybe address that a little bit

1 more. We need more of them if we're going to keep these
2 rating systems, like HERS, in the marketplace.

3 I do believe that there is some value with the
4 HERS ratings in giving us a benchmark. I think that
5 there is some -- homeowners can use that benchmark to
6 understand where they can go, possibly.

7 Let's see, and I also think that HERS rating, in
8 a sense, can also be used at time of sale. So, I think
9 there's some -- a great deal of value within that.

10 I also think that there's a possibility of a
11 rating system that can use time of sale so that
12 renovations and remodels can also trigger a HERS rating
13 and a Title 24 report.

14 Let's see, so the other thing I think is
15 important in pointing out, when we can actually have a
16 rating in the home is when the cost of energy starts to
17 rise for some people. We've already seen that. I think
18 Joseph talked about that in the Central Valley, where
19 the cost of energy is so high it really starts to impact
20 the homeowners. And rating systems can work in that
21 way. And I think the HERS rating systems could work
22 that way, we would just like to see how it's going to
23 manifest itself in actually showing the homeowners where
24 the utility bills are going to drop and how much it's
25 going to drop.

1 Right now we don't actually have that system in
2 EnergyPro that works very well. We can't -- a
3 contractor actually can't go out and explain that to the
4 homeowner, you are going to reduce your energy bills by
5 a certain amount, that's something that I think we need
6 to incorporate.

7 And I think we're going to hear from Steve
8 tomorrow more about that, and I think that's very
9 important.

10 So, when a homeowner is trying to keep their
11 house comfortable, they need to know where to go and
12 what to do about that, and I think a HERS rating could
13 possibly actually add to that understanding of where
14 they can go with comfort, how to improve comfort and
15 address where those areas are.

16 I kind of want to open things up a little bit so
17 I'm going to move on and let other people speak, so
18 thank you.

19 MR. PENNINGTON: Thank you very much.

20 So, our next speaker is Eric Beriault. Eric is
21 the President of EnerGuy California. EnerGuy is a team
22 of certified HERS raters and BPI building analysts.

23 Since late 2010 EnerGuy has performed over
24 10,000 HERS verifications. HERS I verifications, HERS
25 II ratings, and BPI assessments all together there.

1 EnerGuy was started in Canada, in 2003, to
2 participate in the Federal Eco Energy Program in
3 Canada's Whole Home Retrofit Program, where they have
4 labeled over 200,000 homes to date.

5 Eric.

6 MR. BERIAULT: Thanks Bill, thanks Commissioner.

7 So, I'm going to be answering question 12 and 11
8 today and I'm going to start with 12.

9 The short answer is -- my answer is yes.

10 (Laughter)

11 MR. BERIAULT: All right, lots of time left.

12 Okay, so first I want to give you my definition of a
13 HERS rater. So, I think HERS raters are independent,
14 unbiased, third-party data collectors. Independent
15 raters have no financial ties to a rating besides the
16 cost of that particular rating.

17 So, in order for you to understand my point of
18 view I'm going to tell you a little bit about how we
19 operate in Canada, in that program.

20 So, it is called the Eco Energy Program. It's
21 set up a little differently, it's third-party only for
22 the test-in and the test-out, so we call it the pre- and
23 the post-test, test-in and test-out, so it's third-party
24 only.

25 Every house receives a pre- and a post-rating

1 with their test-in and their test-out, so they get a
2 score.

3 There's actually no -- believe or not there was
4 no financing programs created for the homeowners by
5 either the utilities or any form of government.

6 The rebates are paid by the federal government
7 and some of the provinces will match the rebates. And
8 there's actually an assessment rebate paid to the
9 homeowner. It's \$150 is what the assessment rebate was.

10 So, from 2006 to 2011 779,967 homes were rated,
11 and so that's essentially, as well, a test-in. And
12 591,411 had retrofit work completed. So, it's 75.8
13 percent conversion rate from the test-in, the rating, to
14 work.

15 So, in California we operate a little
16 differently, obviously. We work under Energy Upgrade
17 California in different markets, as well as the Home
18 Performance Program here in Sacramento.

19 A third party is generally not required, ratings
20 are not required. The financing programs are emerging,
21 which is good. And, generally, the rebates are paid by
22 the utilities.

23 And there are some utility-specific assessment
24 rebates available, but it's not necessarily only for
25 HERS raters, so it's kind of open to everyone.

1 So, we had to kind of rethink how we were going
2 to do things to be able to provide value to our
3 customers. And our customers are actually homeowners or
4 contractors.

5 So, what we did is we made sure all our raters
6 are certified for HERS I and HERS II, as well as they're
7 all BPI building analysts.

8 In most cases we actually work as a
9 subcontractor to the home performance contractor. We've
10 had to provide a lot of administrative support for their
11 sales staff to help understand the ins and outs in the
12 programs in the different markets that we work.

13 So there's a bit of a misconception that adding
14 a HERS rating to a whole home upgrade complicates the
15 process. It doesn't necessarily have to be the case.
16 It has been the case sometimes, often, but it doesn't
17 have to be the case.

18 So, I believe our role as a HERS rater is
19 actually to simplify the process.

20 So, I'll give you guys an example of that. When
21 a retrofit is complete we're not done. There's
22 potentially Title 24 verification if there was an HVAC
23 change out and there was a permit pulled. We need to do
24 the test-out to verify and to provide the results to the
25 program administrator, letting them know what was

1 actually done to the house.

2 And then there's also combustion safety, which
3 is a big component. And then if you're doing an EEM or
4 some other finance program sometimes there's also a HERS
5 II rating attached to that.

6 So, that's four different touches. But all of
7 this can actually be done in one visit. And we know
8 this because we've done it 786 times in the last 12
9 months. One visit, we get rid of all of that.

10 So, I'll move on to question 11. So, the
11 barriers that exist -- you know, really, the main
12 barrier that comes to mind all of the time is just the
13 homeowner awareness. You know, what is a rating, how
14 will it benefit them? They really just don't even --
15 they don't get it right now and they don't even know,
16 really, it exists. Most homeowners don't even know it
17 exists.

18 So, how do we change this? So in order to
19 change it we've got to make sure that the ratings are
20 done when it's most beneficial for the homeowners. So,
21 I think that's during upgrades to their home and also
22 when they're looking to buy or sell a home to make that
23 decision.

24 So, from our experience an assessment rebate was
25 crucial in the first few years of the Eco Energy Program

1 because no one knew what it was, no one knew what a
2 rating was. They didn't understand it, why do I have to
3 pay for this, I just want to get this work done.

4 So, as the program became more successful and
5 well known, the homeowners in turn became more
6 successful -- or more knowledgeable about the process
7 and the benefits of the assessment or that rating.

8 So, the up-front costs of the assessment is
9 rarely a barrier within a few years. It wasn't really a
10 barrier because people knew they had to get it done,
11 they knew they got the score, they knew what it was
12 going to tell them and what it wasn't going to tell
13 them.

14 So, like I said, you know, the rebate component
15 was \$150, it's about 50 percent the cost of a rating.
16 So, again, we're doing ratings for about \$300 to \$350.
17 And the reason it's less than it would be here is
18 there's no duct blast requirement in Canada because
19 you're not allowed to put duct work outside of the
20 house.

21 And then, also, there's a very minimal
22 combustion safety component, so the time was cut in half
23 on what we had to spend in the home.

24 So, what's the role of the utility or the
25 government to fund that? I don't know, I'm just telling

1 you what the experience was. Is that, you know, \$150
2 was great for a few years and if they pulled it away
3 after a few years it didn't matter because everything
4 was rolling and we had momentum.

5 And one important key that we found, though, is
6 that by having the homeowner actually paying for a
7 portion of that assessment they stayed bought into the
8 process, and they actually looked at the piece of paper
9 and they actually cared about it because they paid for
10 it.

11 So, really, from my calculations from rough
12 stats that I've had about, you know, training numbers
13 for HERS raters and BPI building analysts in the State,
14 we actually have enough people trained to get in every
15 home by the end of the decade. So, we actually have
16 those people, but they're probably not going to stick
17 around and wait. That's what I think's going to happen.

18 Thanks.

19 MR. PENNINGTON: Okay, thank you very much,
20 Eric.

21 So, our next speaker is Spencer Rosen. Spencer
22 is participating by WebEx today.

23 MR. ROSEN: Yes.

24 MR. PENNINGTON: You're there. Okay, I'm going
25 to introduce you, Spencer, if you're good.

1 MR. ROSEN: Okay, great. Is that loud and
2 clear?

3 MR. PENNINGTON: Yeah, hang on just a second.

4 So, Spencer Rosen is the President and Founder
5 of Energy Integrity, which offers homeowners energy
6 assessments and partners with contractors participating
7 in the San Diego Energy Upgrade program.

8 Spencer is a BPI-certified analyst and envelope
9 professional, and a certified California whole house
10 HERS rater.

11 Okay, now you can go.

12 MR. ROSEN: Okay, great. So, first off, thank
13 you so much Bill, thank you Commissioner McAllister of
14 the Commission, and the staff, and everybody who's here.

15 And just to expand on that bio, we're actually
16 a -- we're in transition from a whole house energy
17 rating and assessment company to a BPC. So, we're a
18 general contractor and we're focused on whole house
19 energy upgrades

20 So, Russell, now you've met, you know, -- I mean
21 not in person, but over the phone. I hope that's, you
22 know, valuable.

23 So, anyway, let's see, our questions are 11 and
24 13. So, first off, let's talk about barriers that
25 exist. Okay, so what's in the way of a comprehensive

1 home energy rating system being universal?

2 So, first off, the HERS rating doesn't mean
3 anything to consumers. It doesn't mean anything. See,
4 if you look at another system that's universal, miles
5 per gallon, miles per gallon actually is relevant to
6 people, right. The units, themselves, for the
7 measurement are in the name of the rating, miles per
8 gallon. And if somebody gets the miles per gallon
9 number, they can do the math themselves and see how that
10 impacts their finances, see how that impacts, you know,
11 how far they can go on each gallon of gas.

12 See, a HERS rating is based -- it's great for
13 comparison, but it's not a relevant piece of data for
14 homeowners.

15 So, that's the first barrier that exists. It
16 has to -- the rating has to communicate to people.

17 The second is, you know, at this point because
18 it doesn't communicate real value, it doesn't provide
19 real value except to access rebates and vouchers. So,
20 it's a subsidized industry right now.

21 This thing with -- this is separate from
22 assessments. You know, when I talk about HERS ratings,
23 I'm not talking about assessments. The value of having
24 someone in the home performing an assessment, performing
25 tests on equipment, communicating and raising the

1 awareness of consumers, that's -- that's a completely
2 different conversation. But I'm talking about ratings
3 themselves for right now.

4 The other major market barrier is that the HERS
5 rating report, it's a very technical document. So, we
6 have a report that people are -- you know, we're
7 intending that people actually see value and it's highly
8 technical. There are only a few data points in there
9 that are really consumer friendly. That's a huge
10 barrier for people to want -- you know, want a voluntary
11 investment in HERS rating.

12 The other thing that is just, you know, from my
13 perspective, is crazy about HERS ratings right now is
14 we're saying that we're standing for performance-based
15 programs. And yet, we're using energy models that
16 combine a variety of components, individual systems, and
17 run them through an algorithm to come up with the final
18 number.

19 It would be like to evaluate the miles per
20 gallon that they test the efficiency of the engine, the
21 efficiency of the friction of the wheels, and combine
22 them in some weird formula.

23 So, we have to have some way to measure, right,
24 the performance of homes that's practical, that's
25 usable, that actually accurately expresses the

1 performance of the homes.

2 So, those are some of the barriers. Now, let's
3 talk about, you know, whether -- you know, whether
4 ratepayer funding is appropriate to overcome these
5 barriers?

6 Well, absolutely. See, we can't manage what we
7 don't measure, right. It's said over and over, but it
8 really looks -- you know, if we're going to hit our goal
9 and our targets of the State, and beyond, and really our
10 State's leading the nation and the world in terms of
11 energy efficiency on some levels, the current system,
12 you know, it just doesn't -- you know, it's not
13 accurate, it doesn't accurately measure that.

14 So, we need an accurate, clear way to measure
15 the performance of homes.

16 So, investing in the development of this
17 program, the further development, I want to step back
18 real quick and create a little bit of context.

19 But there's nothing wrong with the current
20 system. I'm not saying it's a bad system. It's
21 actually perfect from where we've been. And, you know,
22 to honor the work and the due diligence that have been
23 done over the years by the Commission.

24 It's just given where we are and what we're
25 seeing in the marketplace, there's just a lot missing in

1 terms of communicating and assessment of the homeowners.

2 And I also want to distinguish the HERS I and
3 BPI test.

4 So, HERS I and BPI test, I -- let me see how I
5 want to do this. There we are. So, I assert that those
6 are like compliance tests, those are essentially.

7 They're like for an automobile a smog test, or a
8 craft survey test. So, those are essential. I'm just
9 saying as a general performance-based rating for the
10 house to use those individual tests just doesn't add up.

11 Okay, so what improvements could actually be
12 made? Well, we have to create a rating system that
13 measures performance.

14 And here's a few ways that could look. One
15 example of a performance measurement would be how long
16 does it take to bring a home from an outdoor temperature
17 to, you know, say like 74 degrees. Right, we could have
18 a range of different timing things and different outs
19 for temperatures, turn on the system and see how long it
20 takes. That's performance; that actually shows the
21 performance.

22 See, so, you know, anyway, so that's one idea.

23 Another idea would be, you know, how many
24 kilowatt hours does it take to keep the home at 72
25 degrees for the whole day when the -- and these

1 temperatures are, you know, can just be created, when
2 the peak temperature outside reads X. And you could
3 have, you know, a chart that would extrapolate something
4 like that.

5 You know, a value or a data point that would
6 really make a difference for ratings would be something
7 simple, something that's usable, something that's
8 relevant. Something like kilowatt hour per square foot
9 per year, right. So, what would that be, TKPS could be
10 the relevant thing.

11 So, something that's translatable by homeowners
12 and consumers.

13 And in terms of how it could be used with the
14 current Whole House Energy Upgrade Program, it has to
15 relate to and connect to the program. So, for the
16 advanced path, if we still have an advanced path, the
17 score would connect and relate to that.

18 So, say there's this much percentage of --
19 there's this much percentage of savings, then that
20 would, you know, correspond to this percentage of
21 incentives.

22 And the other thing that I think is critical for
23 a home energy rating, and I see we're kind of at the end
24 here, so I'm going to wrap this up, is to have some kind
25 of certificate.

1 So, you know, a California energy upgraded home
2 with a rating of X. Now, if we're staying with the
3 current standard, it's a rating of 76, right.

4 But I kind of outlined some of the things about
5 the program that don't work and what I see are really
6 missing, so that HERS ratings could universally
7 communicate to the industry and the marketplace.

8 You know, thank you so much for your time and
9 your listening. I just think it's a great opportunity
10 to continue to expand and develop the reach and breadth
11 of these types of programs. And, yeah, thank you again.

12 MR. PENNINGTON: Thank you very much, Spencer.
13 Please hang onto the phone. I'm sure there will be
14 questions coming your way.

15 MR. ROSEN: I don't see the look on, okay,
16 people's faces. So, I hope that all landed.

17 MR. PENNINGTON: Very good.

18 The next speaker is Rick Wylie. Rick and the
19 Beutler Corporation have been heavily involved in
20 residential Title 24 energy modeling and compliance
21 since 1983.

22 In 2010, Beutler launched a BPI-accredited
23 division called Advanced Comfort and Energy Systems, or
24 ACES, and as contract partner with the CHF was
25 instrumental in drafting and launching the ARRA MIST

1 Home Energy Retrofit Program -- Loan Program.

2 ACES performed over 300 comprehensive home
3 energy retrofits financed through the MIST Program and
4 is now beginning to perform retrofits under the new MIST
5 II Program, called Green Star.

6 Rick.

7 MR. WYLIE: Thank you, Bill. I can sense that
8 my comments are going to make a part of the room my
9 friend and a part of the room my fierce enemies. So,
10 we'll live with that risk.

11 Just a little bit on this whole topic about the
12 ratings and the value of ratings. The CHF MIST program
13 that we were a part of was the most complex and the most
14 successful and scalable program of the ARRA programs in
15 the State.

16 It had a HERS rating test-in, a HERS rating
17 test-out, it provided cost-effectiveness validation for
18 the consumer, including estimated energy savings that
19 helped to make the decisions for the customer, helped
20 them make a good decision.

21 We, as a company, went from zero to about 30
22 ratings per week. We closed about 40 percent of those
23 rated homes until the financing was consumed.

24 One thing I'm hearing here is a lot of talk
25 about the complexity of that process and one of the

1 speakers just kind of focused on this a little bit. The
2 time of the assessment elements are about 80 percent is
3 spent on inspection, safety testing and construction
4 details, the things you need to be able to put together
5 a proposal for a customer.

6 Only about 20 percent of the time is actually
7 involved in the rating process, the detail takeoffs for
8 the areas and the input into the computer is really the
9 simple part.

10 The other elements, things with the performance
11 testing, like the duct blasting and shale blower.

12 Ratings bring credential and pride to a
13 homeowner. And again, the cars, the miles per gallon is
14 a great one. Imagine you've got an older car and
15 somebody shows you how you can take that 13-miles-per
16 gallon car up to 30. That makes you a pretty loud
17 proponent and it makes a good decision.

18 I couldn't afford a new car, didn't want a new
19 car, but look at my existing car perform.

20 So, with that kind of a little backdrop on the
21 whole process here, my questions were 12 was the first
22 one I was asked to focus on. And, absolutely, I believe
23 that the HERS providers and raters should provide a
24 critical role in whole house upgrade programs, and
25 publicly supported finance programs.

1 I believe that all homes supported by these
2 activities should have a HERS rater test-in and test-out
3 for the reasons I just expressed.

4 HERS providers also must provide the continuing
5 training and recruitment activities required to assure
6 sufficient HERS raters are available.

7 HERS providers must continually invest in IT
8 infrastructure that can streamline the capture and
9 transfer of the substantial data involved in these
10 transactions.

11 They also need to continue to work
12 collaboratively with BPI, and CEC, and other agencies to
13 meld these separate requirements.

14 By the way, our HERS rating process, we did the
15 front end ourselves. The back end was third party, and
16 that third-party guy was BPI certified. It only makes
17 sense and it's certainly possible.

18 They also need to work with the Energy
19 Commission, and EnergyPro, and other modeling tools that
20 could be incorporated to add the capability to calibrate
21 the results of the modeling to align with the actual
22 energy. Everybody's talking about that, we definitely
23 agree in calibration.

24 Question number nine, where should HERS II
25 ratings be required? A lot of folks have talked about

1 that, I'll go way on the other side of the spectrum.

2 All new homes should be required to issue a HERS II
3 rating upon completion and test-out by a HERS rater.

4 The new homes are built really well, they ought
5 to have the rating on the home to be able to carry that
6 forward. It should be on the property title.

7 For existing homes, we believe that HERS II
8 ratings should be provided in the following situations:
9 any time a permit for work is pulled on the home for any
10 remodel, any major remodel, especially solar installs.

11 If the home has not had a documented HERS II
12 rating within the last ten years and that it was built
13 prior to 2002, if the home is owner occupied, that this
14 HERS II rating is paid for or substantially subsidized
15 by utility energy efficiency funds, or the HERS II
16 rating is provided at no or minimal charge by home
17 performance contractors that see these as opportunities
18 to promote their business.

19 I'd like to touch on the other questions,
20 briefly. Questions number 10, HERS II ratings should be
21 performed at the time of property transfer. Assuming
22 that some of the same type of points, the home will be
23 owner occupied and that the home has not had a
24 documented HERS II rating within the last ten years.

25 Question 11, market barriers, certainly process

1 for attaching the HERS II ratings in a very visible way
2 to the property title; it needs to be visible, it needs
3 to be part of the ongoing process and over time that
4 will bring a lot of value to these when people look at
5 them when they're looking for their new home purchase.

6 Lack of enough HERS II raters and rating firms
7 or home performance contracting firms, certainly for the
8 volume we're talking about; the lack of encouragement or
9 requirements to receive a rating, even within utility
10 energy efficiency programs.

11 I do not understand that, when EnergyPro is
12 being modeled to justify the energy rebates or the
13 rebates for the program, not making that a requirement
14 to go ahead and put the rating on it. It's a five-
15 minute addition when you've already gone through that
16 amount of work.

17 Obviously, awareness of the buyers for these
18 ratings.

19 And the complexity of the modeling, it certainly
20 can be improved. I'd certainly like to see more focus
21 on things like the home energy score is maybe a
22 simplified process. But, again, that's not where the
23 bulk of our time is spent in a home.

24 Public funding support for encouraging these
25 ratings include rating subsidies for key transaction

1 areas, noted above, that can make the end cost
2 affordable.

3 Development of and distribution of a list of
4 home performance contracting firms by region, that are
5 willing to perform audits at reduced or no cost. I
6 think you'll be surprised how the contracting community
7 can step up and provide these at very low cost.

8 Question 13, utility rebate programs should
9 require HERS II ratings; we've already talked about
10 that. The CEC needs to work with EnergyPro to develop
11 the calibration mechanisms.

12 The bottom line, energy efficiency finance
13 programs, with less rebates and more affordable
14 financing has proven to work very well. We think the
15 rebates could be down-scaled if there's better financing
16 and that widespread use of and eventual demand for HERS
17 ratings will drive the market uptake that the AB 758
18 envisions.

19 And we think that the overall audit costs will
20 come down with practice and ongoing process
21 improvements.

22 MR. PENNINGTON: Okay, very good.

23 So, we have unanimous consensus here on this
24 panel, and so good job.

25 MR. ASHUCKIAN: Okay, we have about ten

1 questions so far and so --

2 MR. PENNINGTON: So, start with the
3 Commissioner?

4 COMMISSIONER MC ALLISTER: Yes, I'll -- a few
5 questions, again. So, let's see, when we're scheduled
6 to end this at what time?

7 MR. PENNINGTON: The schedule has us until --

8 COMMISSIONER MC ALLISTER: 3:00 p.m.?

9 MR. PENNINGTON: 3:20.

10 COMMISSIONER MC ALLISTER: 3:20, there we go,
11 great. No problem, 40 minutes. That's the fastest I've
12 ever heard Jack talk, by the way.

13 So, lots of good stuff. Clearly, we have a lot
14 to talk about and that's exactly why we're here. We
15 don't have consensus on some of these issues.

16 I, myself, you know, and I think many staff,
17 there's a lot of on-the-one-hand/on-the-other-hand going
18 on. There are perfectly valid things to be talking
19 about.

20 You know, on the one hand I could see, you know,
21 there is some value in having a HERS rating, a number on
22 the house.

23 On the other hand, you know, if the cost is X
24 maybe we're better off trying to get that investment in
25 actual installation and actual energy savings. We have

1 limited resources and, you know, why -- so, how -- what
2 data -- basically, whenever possible we want to be data
3 driven. So, we want to have information about
4 experiences that people have in the marketplace that
5 show, oh, well, you know, we had much better take up if
6 we included a HERS rating.

7 Or, you know, we had much better take off when
8 we had fewer touches with the customer. That sort of
9 real world data, real programs -- you know, I think the
10 MIST Program was exemplary. It was targeting a specific
11 market segment I think that, you know, had access to
12 very attractive financing that was, you know, better
13 than anything else out there and I think that was the
14 big thing it had in its favor.

15 But any data that you have sort of about, okay,
16 what close rates were, and things like that would be
17 terrific to have.

18 And, really, all the testimony and
19 presentations, you know, expanding on these key points
20 and getting it into the record is obviously something we
21 really want to encourage you to do.

22 So, I guess -- so, I'm on -- so just to drill
23 into the HERS issue a little bit. You know, there's a
24 lot of sort of eat your vegetables aspect to it. You
25 know we want -- we sort of -- we have this program. If

1 you want to participate in the program, then you've got
2 to sort of do this and there's some up-front costs to
3 it.

4 But on the other hand it has value and I want to
5 sort of get folks' opinion on whether that value is more
6 of a public policy kind of value, like is it -- is this
7 more of kind of a public policy call that, hey, we want
8 to understand our housing stock better, you know, have
9 many ratings out there, and maybe that would drive us
10 towards doing a sampling of program participants and,
11 you know, actually finding non-customer funds to pay for
12 these things, you know, as a subsidy.

13 On the other hand, maybe there are -- I'm
14 hearing at least a couple of the participants mentioned
15 that the facilitated model, with a HERS rater, is
16 walking the customer through the process. Maybe the
17 contractor it sounds like, it sounds like some folks are
18 actually -- sort of contractors and HERS raters are
19 getting together to sort of get the marketplace going
20 together, which I have some questions about as well.

21 So, what is the value? So, two questions, is
22 this more of a public policy kind of goal that can help
23 the marketplace generally, or is there some large subset
24 of the customers who find value in paying -- enough
25 value that they're willing to pay for a HERS rating.

1 And I guess maybe two or three of you could
2 speak to this, I don't want to go all the way from end
3 to end here. But maybe those of you who want to talk
4 about it can step up.

5 MR. PENNINGTON: Who would like to respond?

6 COMMISSIONER MC ALLISTER: And I can probably
7 rephrase that, if I have to.

8 MR. CLARK: Sure, why not. You know, I think
9 it's a combination of both. I think these ratings
10 are -- right now they're driven by public policy in
11 large part.

12 But I think as we continue to build this value
13 it's going to help drive the actual retrofit market.

14 So, I think it's a little too early to really
15 determine, ultimately, the value here in California. I
16 think we've heard some other examples in Canada,
17 certainly, on what that looks like in a more mature
18 market. I don't think we're quite there, yet.

19 COMMISSIONER MC ALLISTER: Well, let me follow
20 up just a little bit because -- so right now, so if it's
21 project level, if we're going to say there's value -- if
22 we're going to assume or we're going to presume that
23 there's value to an individual homeowner on this and,
24 yet, we're not calibrated to that individual homeowner's
25 energy bills, what should we be doing in the meantime?

1 Should we sort of forge ahead in the meantime or should
2 we set it over here and sort of fix it, get it
3 calibrated and then bring it back into the marketplace,
4 or is there some middle path that's going to -- that's
5 sort of workable from here on out as we start at point
6 A?

7 So, it looks like Conrad wants to chime in
8 there.

9 MR. ASPER: Well, I was just going to say I
10 think by default we're going to end up with a middle
11 path, depending on how things work with the utilities.
12 It's called the prescriptive path, I guess, or flex
13 path, or whatever you guys are calling it.

14 Yeah, to be named later.

15 But the contractors have been a little
16 frustrated with the complexity of the modeling. There
17 are definitely some raters that can help with that, if
18 we decide to keep that complex modeling in the program.

19 And I'm not saying let's throw out modeling all
20 together, but I think we're showing or we're going to
21 see, now, in the program cycle of 2013-2014 that we're
22 going to have this new path, and we're going to see if
23 that becomes the path of choice.

24 And the -- it's, I think, a response to the
25 system that we have now. I think there's a frustration

1 with the modeling and there's a simplification
2 opportunity here, and the utilities are going to jump on
3 that.

4 So, we may buy ourselves some time to step back
5 and really think about this a little bit, and AB 758 is
6 an opportunity to do that. We are supposed to be, as it
7 said in the actual reading, "determine for residential
8 buildings the appropriateness of the HERS program to
9 support the goals of the program" and what we're doing.

10 And so we can assess that. I don't think -- I
11 think, and again we've been talking about this, there's
12 the potential for a different kind of asset rating, like
13 a home energy score.

14 There's the potential for some kind of an
15 operational reading, potentially.

16 So, I mean I think we have time to step back and
17 think about this. I think the worst thing we can do is
18 just focus on what we have and say, okay, we're going to
19 keep driving down this path. You know, there's enough
20 folks involved in it, now, we're going to just focus on
21 it, gain traction and, you know, we'll do a little more
22 experimentation and we'll get there.

23 But I think the definition of insanity is doing
24 the same thing you've been doing over and over,
25 expecting different results. And I don't think we're

1 seeing the results right now, from some of the feedback
2 that we're getting from the ARRA funding, and programs
3 that we saw funded by a lot of taxpayer money.

4 MR. ROSEN: Yes, Spencer Rosen here.

5 MR. PENNINGTON: Excuse me just a second.
6 Spencer, I'm going to go to Rick Wylie and then to you.

7 MR. ROSEN: Okay, great.

8 MR. WYLIE: One of the things, you know, we are
9 at Beutler is a predominantly heating and air
10 conditioning company. And one of the things that came
11 out of some of the hearings, the big energy efficiency
12 goals and all was transforming of the HVAC industry.

13 And when I hear people talk about contractors,
14 saying this is too complex, I say you know what, you're
15 not going to make it. You're not going to make it.
16 This industry is getting more complex.

17 Blower doors and duct blasters, a bunch of the
18 guys don't want to do that. The ones that talk about
19 the heating and air guys got into this and they got out,
20 you know, we don't need them. We don't need them on the
21 boat.

22 This is complex. And the rebates that are being
23 offered -- and certainly it's a little bit of -- when
24 you talk about policy or homeowner benefit, it's a
25 little bit of both. The homeowner gets the benefit of a

1 large subsidy in the form of a rebate and/or subsidized
2 financing. The utilities and the State's saying, well,
3 that's good, but then we need real qualification that
4 this is a valuable upgrade.

5 So, we have to do a significant amount of
6 modeling just to determine how much energy is this
7 retrofit going to save?

8 When you've done that, you've already generated
9 all the input you need to generate a rating. So,
10 it's -- you know, we've stepped our way down such that
11 if we're going to invest in these type of improvements,
12 we're going to have to invest as an industry in better
13 training, better qualified contractors.

14 We're going to have to invest in modeling the
15 actual energy savings at an estimated stand point to be
16 able to justify the rebates.

17 And the rating is really a nice gravy on top
18 that leaves the homeowner with something that lasts for
19 a long time.

20 COMMISSIONER MC ALLISTER: So, I can definitely
21 see the rating as being a valuable -- you know, a nice
22 byproduct, right.

23 But I think there are other -- just to keep
24 pressing on this issue and, you know, I believe
25 everything's that being said here. I'd just say let's

1 say we really are in -- let's say we want to go to the
2 middle income and lower income folks. Or say, you know,
3 we really are under the gun, I don't know, just we
4 talked a little bit earlier in the morning's panel about
5 if there were big tracts that had similar housing
6 characteristics, and we kind of knew what the top five
7 were going to be all around, and could just get in there
8 and slam it out and do, you know, a high volume of
9 projects at a low cost, with a given number of measures
10 to save a lot of energy would -- is that also a valid
11 path and how does that interact?

12 You know, say that's done through sort of with
13 BPI, you know, BPI contractors are going to get in there
14 and you -- you know, you don't do a lot of modeling, but
15 you follow a building performance path.

16 So, you know, how would you sort of look at
17 those two things co-existing? You know, are those
18 different segments of the marketplace or I think -- you
19 know, I'm trying to get my head and help us get our
20 collective head around these issues.

21 Like what does a robust marketplace look like?
22 How are we going to get the numbers we need? And what
23 kind of numbers will be talking about with sort of, you
24 know, individually modeling each home versus some maybe
25 higher volume, streamlined kind of approaches?

1 MR. PENNINGTON: So, Spencer, did you have
2 comments that are relevant to that question?

3 MR. ROSEN: Yes, okay. Can you heard me okay?

4 MR. PENNINGTON: Yeah.

5 MR. ROSEN: Okay, great. So, the first thing,
6 the value of the current assessment and model, and HERS
7 II rating is extraordinary on the policy development
8 side and the incentive side because now we have an
9 opportunity to literally project and predict, right, and
10 see how accurate the savings are to incentives.

11 So, it's been -- you know, that's very valuable
12 data, especially if we can compare it and connect it
13 utilities' data.

14 In terms of large-scale implementation, you
15 know, utility usage data is our best tool. It's all
16 right there. Right, in fact we can scale to a very --
17 you know, we can scale across the State and see the
18 impact of upgrades, you know, accurately, in reality
19 about usage.

20 So, I think that's a tool that is available and,
21 you know, yes, there's all kinds of technical questions
22 that can come up but, you know, that's another
23 conversation. And I have a variety of ideas on how
24 those technical kind of averages and normalcies based
25 on, you know, things like occupancy can be derived.

1 But I think in terms of quick, easy, accurate,
2 energy savings and energy measurement data, you know,
3 the utility bill data and actual usage is one of our
4 strongest tools for that.

5 And I also assert that, you know, some of what
6 Mr. McAllister -- what Commissioner McAllister pointed
7 to in terms of benches of homes, and specific measures
8 if we use the ratings on the policy side we can see and
9 with climate, right, which upgrades are going to be the
10 most relevant and most impactful.

11 And then we can derive and create incentives
12 based on those areas, and measure and monitor them based
13 on more of a global, actual real world consumption,
14 performance-based approach, which is what we're actually
15 looking to see. We're looking to see results happen in
16 reality.

17 So, I hope that kind of addressed your question,
18 Commissioner.

19 COMMISSIONER MC ALLISTER: Yeah, thanks. Okay,
20 we'll leave it there. I think you kind -- this is super
21 different issues and it's kind of hard to tease them
22 apart and unpack it. But I think, you know, we're going
23 to have a good chance to do that.

24 So, yeah, Jonathan.

25 MR. BUDNER: Yeah, I just wanted to add that I

1 absolutely think there's a public policy benefit to
2 ratings. I think that until homeowners see a local
3 benefit, a micro benefit the utilities and the State --
4 I mean, it's an opportunity cost for that marginal
5 dollar you're spending on a rating versus some other
6 benefit.

7 If we can find a way -- but we were proposing
8 to, at the utility level, leverage the HERS raters as
9 quality control providers.

10 COMMISSIONER MC ALLISTER: Uh-huh.

11 MR. BUDNER: Now, the cost of that HERS rating
12 is not the six, seven hundred bucks to do the full
13 assessment, but the \$35 fee to send it to the registry
14 and get the certificate back.

15 Homeowners are much more willing to roll the
16 dice on 35 bucks, rather than 700.

17 COMMISSIONER MC ALLISTER: So, the rest of that
18 would be paid by the utility program, or sort of the --

19 MR. BUDNER: It could be paid -- we need to have
20 a QC function on that work, regardless.

21 COMMISSIONER MC ALLISTER: Yeah, absolutely.

22 MR. BUDNER: So, that's a cost, so it's which
23 entity does it get paid to. And especially if you go to
24 a HERS rater model, like the Res New Construction model,
25 then that price is part of the job.

1 So, it's priced into the job either directly to
2 the homeowner or through the contractor depending on
3 the, you know, BPC model, but it's a cost that the
4 utility has to bear so there's -- you know, there's more
5 competition for that dollar and to drive down the cost
6 of that inspection.

7 But that gets you from the macro to the micro.
8 And then once homeowners start seeing the value of that
9 HERS rating, then the entire market will start seeing
10 the value of that HERS rating. But until then it's
11 really hard to drive change just for cash, expensive,
12 too.

13 COMMISSIONER MC ALLISTER: Okay, thanks. I want
14 to open it up for other questions so, thank you.

15 MR. ASHUCKIAN: We have lots of questions and
16 we'll start with Mike Bachand, CalcERTS, followed by
17 George Nesbitt from CalcERTS -- CalHERS, sorry.

18 MR. BACHAND: Thank you. Thanks for having this
19 grand gathering of people who were just together last
20 week at the CPUC. Over half of this room was in San
21 Francisco the other day. So, thank you all and I'll
22 leave it at that.

23 I've synopsized our entire morning and afternoon
24 on one page. That's pretty cool, huh?

25 I just wanted to make some comments and throw

1 our two cents in, from our perspective.

2 One of the things that was talked about was
3 training. Training is expensive. This was actually in
4 the morning a little bit. But the uniformity of
5 training is necessary to help support this in a way that
6 people can rely on, the fact that everybody who's doing
7 their job, the rater for instance, whether he's a BPC
8 rater or a whole rater, is doing it essentially in the
9 same way that can be relied upon by the industry to say,
10 okay, if I hire this guy or if I hire this guy I'm
11 getting essentially the same thing.

12 So, we promote accredited training programs that
13 have gone through a process that would help the
14 Commission, and the policymakers, and the consumers feel
15 more comfortable about what a rater is and what a
16 rater's capable of. Does he know all the job tasks and
17 everything?

18 QA needs to be embraced by the workforce, I
19 believe. They need to say to themselves okay, look, we
20 can stand some checking and in order to do that we want
21 to cooperate in getting QA access.

22 We heard the five touch point horror story.
23 Okay, there's a few of those out there, that's true.

24 But, in essence, by putting the QA, and the
25 rater, and the contractor together on a policy of, okay,

1 we're going to do this, let's get the homeowner going,
2 along the same line to understand what the process is
3 going to be, that would help.

4 So, a little bit of homeowner education.

5 And also, early on in the EUC upgrade contractor
6 rater meetings we were shown a scale by the contracting
7 association that said it takes nine days to get through
8 this process.

9 We were able to see how the BPC rater format
10 cuts two days out of that nine days by the fact that
11 they're there on the job.

12 Something else that happened, we've been working
13 behind the scenes -- I'm not here to advertise CalCERTS,
14 but I can't help myself. We will be requiring building
15 analyst and building envelope, or at least combustion
16 safety training for a whole house rater in our next
17 cycle. That's going to be part of what a whole house
18 rater is. There won't be a whole house rater without
19 some acceptable form of that, or maybe whatever that
20 combined form happens to be.

21 The distress to the homeowner and the contractor
22 that's caused by multiple touches, and things, should
23 really go away.

24 Jack, I'm not criticizing you, but you mentioned
25 a line that you've been on both sides of. That line is

1 what's keeping people apart. We need to make that line
2 go away.

3 If you want to know the value of labeling of
4 homes, you can please visit the CPUC website. Kevin
5 Beck gave a great discussion about that at the meeting
6 the other day. We'll put that PowerPoint on our page,
7 too.

8 He quotes, "Not our services and data" -- he
9 quotes the McKinsey Report which for some of you who are
10 my age is not the same as a Kinsey Report.

11 (Laughter)

12 MR. BACHAND: Although it would be probably
13 better read if it were. That's McKinsey, yeah.

14 Basically, part of the label value is this is
15 upgrading your home. So, it begs the question if you
16 were at a grade what was that grade, and what did you
17 get up to? That's a measurement process and so it adds
18 value to the label.

19 We have one of the largest contractors in the
20 State of California, one of the largest rating firms in
21 the State of California, who have both had success with
22 a model basically as proposed in regulations right now.

23 There are some things that could be tweaked
24 about maybe the building performance contractor model,
25 just to maybe make it a little bit easier to use.

1 We also learned from ARRA that you can train a
2 gazillion raters, but if they don't have a place to go
3 with their little kit, it's not good. We need to help
4 develop the market, first.

5 All this morning was about market
6 transformation, market acceptance. And if the
7 contractors were selling ratings, maybe similar to the
8 model you were talking about, Jonathan, where they can
9 compete for that rebate money, charge nothing for the
10 rating and then get the \$700 on the side -- I'm not
11 trying to design a program here.

12 But, basically, if the contractor were selling
13 ratings, they could compete on that level, also. And by
14 selling, and by that person being the person selling the
15 rating, then it comes together a lot better.

16 MR. PENNINGTON: you need to wrap up, Mike.

17 MR. BACHAND: Yes, I can. That is my wrap.
18 Thank you.

19 MR. PENNINGTON: Thank you very much.

20 MR. NESBITT: George Nesbitt. And HERS raters
21 are different than HERS providers, according to the
22 regulations.

23 So, in 1999 the Energy Commission regulated HERS
24 I raters separate from RESNET nationally. They included
25 it in the Energy Code, required HERS verification.

1 Every code cycle we've increased the number of
2 HERS measure credits, HERS required measures. Come
3 2014, you will not be able to get rid of an independent
4 third-party HERS rater on any job involving ducts,
5 change-out or new in the whole State.

6 In 2008, the Energy Commission adopted the HERS
7 II rating system, as well as defined net zero energy
8 homes in California. And I happened to certify the
9 first new single family this past year.

10 The Energy Commission requires a brochure in
11 every real estate, residential real estate transaction
12 in this State be provided as a matter of disclosure.

13 Nationally, the energy efficient mortgage has
14 been around since 1993. It requires a HERS rater.

15 Energy Star has required a HERS rater since
16 1996.

17 DOE Builders Challenge, which is now Challenge
18 Home, requires a HERS rater, and Energy Star and both
19 DOE require HERS scores.

20 Nationally, RESNET oversees raters. Boulder
21 After Boulder is committing to rate 100 percent of their
22 homes.

23 Jurisdiction after jurisdiction, State, city are
24 accepting HERS ratings to show code compliance and
25 requiring scores.

1 RESNET is pairing up HERS raters with
2 contractors to do retrofits.

3 Around the world, Europe looked to RESNET to
4 develop their required rating system. They didn't look
5 to California because we didn't have one, yet.

6 We're debating, we're trying to create a second
7 system, a system we already have.

8 In 1995 the Energy Commission was directed to
9 have a rating system to come up and develop, you know,
10 clear and consistent, and all this stuff. That didn't
11 happen for, what, 13 years, until 2008 and,
12 unfortunately, has been a slow rollout.

13 I was trained by Charles at PG&E, in 2001, as a
14 building performance contractor and was in an, actually,
15 almost better whole house rebate program a decade ago,
16 and I was also trained as a HERS II rater.

17 The Energy Commission is required to have a HERS
18 rating system. It is required in some many places, it
19 opens up so many options, it provides value.

20 But if we don't support it, if we don't
21 implement it, we're just tearing it down and we're
22 wasting a lot of time and money, and I've seen a decade
23 lost. Thank you.

24 MR. PENNINGTON: Thanks George.

25 MR. ASHUCKIAN: Okay, next up we have Michael

1 Gabel, followed by Kathy Vogel.

2 MR. GABEL: Thanks. My name is Mike Gabel from
3 Gabel Associates. Thank you, Commissioner McAllister
4 for the opportunity.

5 I'll try to be brief. I'm going to try to
6 present something a little outside the box. I second
7 Mark Berman's comments this morning, and Mike Keese's.

8 I think one of the goals of market
9 transformation, to me, is to get the real estate
10 industry voluntary market driven, real estate listings
11 that include energy efficiency ratings, some kind of
12 rating to improve value.

13 The only way to do that, and if you look at the
14 Earth Advantage Institute Study from 2009, if you listen
15 to the comments here, all of the stakeholders that I've
16 talked to, homeowners and so forth say you need some
17 kind of simpler rating than HERS II, say \$300 or less
18 that would be acceptable in the marketplace to do this.

19 Then the question comes up which system, and I
20 don't want to get into that today. It could be home
21 energy score, it could be HERS II Lite, it could be
22 something else.

23 But it seems to me you need a simplified
24 assessment as a first step to get some kind of rating
25 that ends up in the multiple listings.

1 So, a homeowner, if I'm going to invest \$10,000,
2 whether it's through Energy Upgrade California, or some
3 other system or incentive, I want to know that some of
4 that money's going to appear as the appraised value of
5 my home, as an automatic part of that process.

6 So then, really, the challenge for the Energy
7 Commission is to say, and for CPUC to think how are we
8 going to create this? Given the history of the HERS II,
9 which we shouldn't abandon because it has a lot of
10 value, but I think -- I really urge the Commission and
11 the staff to think about a way to create a lower-cost
12 appraisal that could be adopted by the industry and
13 become automatic in the eyes of the homeowners and
14 become adopted in that fashion. Thanks.

15 MR. PENNINGTON: Thank you, Mike.

16 MS. VOGEL: Good afternoon. So, my question
17 follows well on the last one. I've been working on an
18 energy program for a number of years, now, and somewhat
19 distant from the rating question but, obviously, it's
20 been raised in the context of the CPUC proceedings and
21 the utility program.

22 And so the thing that has been raised today, for
23 me, is a couple of suggestions. One is that there's a
24 possible role for ratings as part of the upgrade
25 program, either as part of a QA process or the new BVC

1 pathway.

2 And I think Rick suggested a couple of other
3 potential trigger points, financing, time of sale.
4 Figuring out how to do time of sale that will be
5 accepted by the real estate industry I think is still a
6 challenge.

7 So, that's good, but the rate we're on right now
8 with upgrade -- upgrade projects, as well as sales, home
9 sales and financing, we're still talking about over the
10 next eight years, let's say, or ten years a relatively
11 small portion of the California market being touched by
12 those trigger points.

13 So, my question is regarding, you know, we also
14 have Smart Meters kind of reaching their second phase
15 and we haven't talked about that so far.

16 We have Green Button Connect coming on in the
17 next six months to a year and a half, or so, where both
18 electric and I believe gas data will be available to be
19 downloaded immediately by a contractor, with customer
20 consent.

21 So, my questions is kind of twofold, one is can
22 anyone comment on how the Green Button Connect might
23 impact the rating market.

24 And, secondly, kind of related to the context I
25 provided, might there be a value in sort of a two-tiered

1 California home rating system? One which involves in-
2 home diagnostic audit component, duct tests, blaster
3 test, very thoroughly, kind of semi-similar to what
4 exists now, and another that much more streamlined and
5 involves Green Button Connect and can either a very
6 quick in-home, you know, entry of just 20 data points.
7 Very quick, no more than an hour in the home or even,
8 possibly, some of that handled remotely.

9 So, those are the two questions.

10 MR. PENNINGTON: Who would like to address that
11 comment?

12 MR. ASPER: Just on the idea of I think what
13 you're saying with the Green Button, you're talking
14 about real data, and operational data, and I think
15 having that as an option and opening that market up, and
16 with the Smart Meter data, I think that's going to
17 trigger a lot of innovation.

18 And again, if we focus on what we already have
19 and try to make it just a little bit better, and just a
20 little bit better, I'm worried about that path.

21 Whereas -- and I mean we can continue down a
22 portion of that path, maybe with a HERS Lite, or what
23 you're saying. But I absolutely think that, yeah, being
24 able to get some operational data and provide, you know,
25 real time information could be very valuable to

1 homeowners.

2 Just really quickly, I was driving up here in my
3 Prius, with some friends, and my -- my friend said, so
4 what kind of mileage do you get?

5 And I said, well, look right there, it's 43.7.
6 It says it right there, it's real time information.

7 And he said, no, I heard, actually, that you're
8 supposed to get 50 miles per gallon on these.

9 I'm giving you an idea of what an asset rating
10 versus an operational rating is. We're going to have an
11 opportunity here to really have some real time data, and
12 why are we not developing a system or at least stepping
13 back and thinking about a system where we can take
14 advantage of that and structure things to provide
15 regulation for innovation towards that? That's all I
16 have.

17 MR. CLARK: Yeah, I'd like to follow up on that.

18 MR. ROSEN: Spencer here.

19 MR. CLARK: Spencer, hold on one second.

20 I think you're exactly right and I think this
21 comes back to Commissioner McAllister's question, how do
22 we get this scalable, this rating system?

23 You know, we're all saying the same thing, we're
24 looking for ratings, but what does that look like?

25 And perhaps you're onto it, where we're actually

1 using operational data, while we're actually getting
2 consumption level data on what's going on in the house
3 or it's a hybrid approach where we can tie in the Green
4 Button information and we can do some of that in-field
5 verification with raters who are BPI certified, who are
6 doing that QA/QC as part of programs.

7 And maybe there's that sweet spot right in the
8 middle that could help us make this more cost-effective,
9 and yet we're doing that two-tiered approach where we
10 actually get in the field and verify some of these
11 savings that we're projecting and we're capturing
12 through actual consumption.

13 So, I think that's exactly where we need to be,
14 I think that helps us scale it. And yet, we also have
15 that in-the-field approach to verify what we're seeing
16 through this operational set and this Green Button
17 scenario.

18 COMMISSIONER MC ALLISTER: So, I'm going to make
19 Spencer wait just a second actually, too, so hold on,
20 Spencer.

21 You know, Kathy, thanks for that, that's really,
22 really good. And we'll be talking, actually, quite a
23 bit about this tomorrow in the data session, hopefully.

24 But I think you're exactly right. There's going
25 to be a lot of data. You know, you have the customer

1 confidentiality issues, you've got -- you know, you have
2 some not insignificant barriers to get through to have
3 that data accessible to have some sort of pre-analysis,
4 or some automated analysis done such that a customer --
5 you know, with relatively short interval data you can
6 tell a lot about a house without even going there.

7 And you're not going to really know that house
8 until you do go there. But you can provide some sort of
9 filtering, you can provide really key education and
10 outreach, I would think, to the customer with some
11 fairly straight forward, quick, cheap analysis.

12 And then once you've kind of got that in front
13 of the customer then, you know, I'm hoping that in this
14 whole AB 758 proceeding we'll figure out how to enable
15 that sort of innovation that, you know, I certainly
16 don't know what it will look like in detail.

17 But we have to sort of sow the ground so that it
18 can happen. And then once you've got a serious
19 customer, then the sky's the limit. They can call a
20 HERS rater, they can get whatever contractor they want
21 and they can push it forward and, hopefully, they can do
22 that quickly over the kitchen table and get the project
23 going.

24 So, I think the exact form, obviously, this is
25 what we're here to try to figure out. But I'm

1 encouraged that similar things are happening at both
2 Commissions and we're trying to sort of get to the --
3 you know, not the right answer, but get to sort of the
4 right schema to move forward with programmatically.

5 MR. WYLIE: Can I make a comment, Commissioner
6 McAllister, on the actual energy use compared to the
7 calculations?

8 You know, I'm excited about the Green Button
9 concept. Giving us more information is always helpful.

10 I want to share a story, though, about one of
11 the homes we did in the MIST program, where when we did
12 an EnergyPro run on an older home, very old and in real
13 bad shape. The EnergyPro calculated that the cost of
14 heating and cooling that home, and its basic energy
15 would have been \$5,700 a year, very expensive home to
16 operate.

17 The homeowner's actual bill was \$1,800 a year.
18 What do you think's going on in that home and what kind
19 of data would that give you in making good assessments
20 on, you know, trying to -- an asset rating versus an
21 operational rating.

22 The next homebuyer might look at an operational
23 rating and say, boy, this has got to be like a really
24 wonderful home, I'm buying this sucker.

25 But the homeowner did not use air conditioning,

1 they did not use heating, they suffered. So, that's the
2 thing that you've got to recognize when you're only
3 looking at that.

4 And a lot of the time we spend when we go to the
5 home is duct blast, blower door testing, and then site
6 inspection that helps you see those things. You can't
7 get that from your Smart Meter.

8 MR. ROSEN: Hi, it's Spencer here, if I could
9 just kind of address that.

10 So, the first thing I'm not saying eliminate the
11 duct blaster test or the blower door test. What I look
12 at those as is our baselines. It's like here's our
13 minimum compliance for ducts. Here's a minimum
14 compliance for, you know, building needs. You know,
15 those are essential, critical.

16 But in terms of usage, it's just a brilliant
17 question with the Green Button. You know, if we can
18 basically say we're going to turn on the air
19 conditioning for this hour and measure how much energy
20 that air conditioning uses in reality, you know, that's
21 a valid test. And it doesn't have to be based on, you
22 know, occupancy usage.

23 See, why I'm proposing this and thinking about
24 this is because when I seal a chase in an attic, it's
25 the infiltrated heat, it's the inter-wall stability,

1 there is no way that EnergyPro, or any other energy
2 modeling software is going to be able to accurately
3 express the difference that change makes.

4 So, I think that there's just some great
5 questions, some great conversation, some great ideas
6 about how this could be connected.

7 And there are ways to be responsible for
8 occupancy and compliance.

9 MR. ASHUCKIAN: Okay, this session was scheduled
10 to end at 3:20, it's about 3:19. We have quite a few
11 cards. I'll let one more go and then we'll call it a
12 panel.

13 If we could have Chris Cone come up, from the
14 Climate Protection Campaign?

15 And I apologize for all the folks who submitted
16 cards. Again, we encourage written comments.

17 MS. CONE: My lucky day. I'm very happy to be
18 here and to be able to offer some thoughts, Commissioner
19 McAllister and panel.

20 I'm from Sonoma County and in Sonoma County we
21 have an MLS system called the Bay Area Real Estate
22 Information System. It's the 23rd largest MLS in the
23 United States.

24 It's also a leader because it has over 20 green
25 features in its database and they've just added the

1 capacity to add scores, energy scores to their database,
2 as well.

3 And I talked to the director of the MLS and in
4 the real estate industry, he told me, the scores are
5 very important because they allow someone, who is a
6 professional in the energy industry, to provide an
7 assessment than then the real estate industry can
8 leverage.

9 And the realtors really -- you know, it's not
10 their role to become energy assessors and assign value
11 to this.

12 So, that is a key benefit from a rating or
13 labeling system that -- that we have the potential to
14 shore could drive markets.

15 However, for the last three years I've been on
16 the Board of the North Bay Chapter of Efficiency First
17 California, and I meet with contractors regularly. And
18 working out how to use the HERS system to advantage is
19 something that needs to be addressed.

20 Some of the issues that regularly come up when
21 we talk about this are when you bring a HERS rater in at
22 the beginning, how does the customer know who is leading
23 the project and who is their prime educator?

24 Several of our contractors have put a lot of
25 time into trying to use the HERS raters and to capture

1 the benefits of the rebate system for HERS ratings, and
2 they were successful sometimes, and other times they had
3 a hard time finding a rater whose report added value to
4 the project and wasn't, in fact, sometimes in conflict
5 with their own assessment.

6 And there are concerns about how accurate the
7 rating results are and a disconnect -- if there are
8 inaccuracies, how will the homeowners feel about that,
9 if they're expecting one result because of a rating
10 estimate and a different result comes across?

11 So, clearly, there are operational or in-field
12 issues that everyone here is trying to work out.

13 On the other hand, making the value of that
14 improvement to the property -- it's kind of hard to have
15 somebody go up to your attic and see your R-50
16 insulation. And a rating is one way to make those --
17 that value visible. Thank you.

18 MR. PENNINGTON: Okay, thank you very much,
19 Chris.

20 I want to thank the panel and let's give the
21 panel a round of applause, please.

22 (Applause)

23 MR. PENNINGTON: Very good, thank you very much.

24 MR. ASHUCKIAN: So, let's be back here at 3:35.

25 In our seats and ready to go at 3:35.

1 (Off the record at 3:23 p.m.)

2 (Reconvene at 3:35 p.m.)

3 MR. ASHUCKIAN: If we could have the last panel
4 for the day start to get seated?

5 MS. EDEN: Good afternoon everybody and welcome
6 to panel three, as my panelists are wandering in.

7 This is the third and final panel of the day.
8 Thank you for sticking around. We're going to hope to
9 get done by five o'clock and get everybody out of here
10 on time.

11 I'm Devi Eden; I'm with the AB 758 team here at
12 the Energy Commission.

13 And this is panel three, Energy Upgrades for
14 Multi-Family/Low-Income.

15 And we thought it would be helpful just to say a
16 few words about what's covered in this panel, what makes
17 it different and special.

18 There are many dedicated people who have been
19 involved in developing and delivering energy efficiency
20 programs to the multi-family sector for many years,
21 consultants, nonprofits, developers, program
22 implementers, utilities and multi-family building
23 owners.

24 We still have one missing so I'll talk a little
25 slower.

1 This panel will address issues and barriers that
2 impact delivery of efficiency improvement programs for
3 low-income and affordable, as well as market rate
4 renters, and address the issues of multi-family building
5 owners as well.

6 The panelist have been asked to address
7 questions 14 through 18, up on the screen, and through
8 the lens of experiences in developing and delivering
9 whole building energy programs to the multi-family
10 sector.

11 Many barriers have yet to be addressed in
12 implementing these upgrade programs and, ultimately, in
13 developing AB 758 program.

14 I'm not going to read the questions, but just to
15 summarize the key ones, there's a renter, building
16 owner, and split incentive issues. There is
17 streamlining and layer of low-income and market rate
18 programs to achieve deeper energy savings, meet cost-
19 effectiveness requirements, and also address the issues
20 of energy savings attribution.

21 There are issues of conducting assessments or
22 ratings, hopefully, at the earliest possible opportunity
23 to optimize cost effectiveness, and provide
24 opportunities for deeper energy upgrades and, at the
25 same time, minimize impacts on tenants.

1 And as a reminder, quite often in the multi-
2 family sector it's a consultant model that drives energy
3 upgrade programs for the multi-family sector. That
4 means that the energy consultants, not the contractors,
5 tend to initiate and coordinate the energy programs and
6 projects.

7 And, finally, there's finance and that includes
8 incentives and rebates, and how to make those
9 sustainable.

10 So, again, I'll briefly introduce each speaker.
11 It will be followed by question and answer.

12 And just as a reminder for those that don't have
13 a chance to address the podium, and including panelists,
14 you're welcome to submit written comments. We're
15 accepting them through October 23rd, at 4:00 p.m.

16 MR. ASHUCKIAN: Before we start with the first
17 panelists, as folks are developing questions or
18 comments, if you could just make a note on your blue
19 card, if you have a comment that you think will be a
20 quick, you know, maybe one minute or less, we're going
21 to see if we can maybe try to get more folks to make
22 their comment rather than, you know, having questions
23 that require back and forth.

24 Again, just I want to have an opportunity to get
25 more folks to be heard. So, if you can just make a

1 notation on your blue card, if you have a short comment
2 maybe you can just put comment, one minute, and that way
3 we maybe will try and address more input from the
4 audience. Thank you.

5 MS. EDEN: Wait for Karim or should we forge
6 ahead?

7 So, first up is Ted Bardacke from Global Green.
8 Ted is a Senior Associate in the Green Urbanism Program
9 at Global Green USA. He works extensively with
10 developers and owners of multi-family affordable housing
11 on energy efficiency and green building projects.

12 He led Global Green's work on the Energy
13 Commission's PIER-funded Zero Energy Affordable Housing
14 Program, which led to the construction of the State's
15 first two zero net electricity affordable housing
16 projects, both in the San Diego Region.

17 He's also a member of the City of Los Angeles's
18 Green Retrofit Advisory Committee which directs the
19 City's \$40 million retrofit of city buildings and
20 workforce development

21 MR. BARDACKE: Thank you. Thank you, Devi.
22 Thank you to all of those at the Commission who have
23 been understanding that this sector, both multi-family
24 buildings as a building type, but also affordable
25 housing as a finance type requires a different approach,

1 and a different execution than the owner-occupied,
2 single-family market.

3 It wasn't always this way at the Commission.
4 It's been ten -- it was a struggle ten years ago to make
5 sure that we not only had an energy code that addressed
6 multi-family buildings different, but that we started to
7 have programs.

8 I wanted to recognize Bill Pennington here for
9 being a vocal, and not so vocal sometimes, but
10 definitely a behind-the-scenes supporter of
11 understanding -- of this understanding. So thanks,
12 Bill, for more than a decade of looking after this.

13 I wanted to start by saying that one difference
14 in this sector is motivation. This is a motivated
15 sector to improve their buildings.

16 A little bit, Devi, I think the -- it's actually
17 not the consultant who initiates here, but it is
18 actually the consumer or the building owner who's
19 initiating in this realm. And so I think it takes us
20 farther down the path towards creating good programs.

21 And some of the reasons for this is that we
22 either -- in the affordable sector we have folks who are
23 cash flow constrained because of restricted rents and
24 long-term ownership.

25 And increasingly in the multi-family sector, on

1 the market rate side, it's being dominated by REETS, who
2 need -- have asset valuation as their main sort of
3 driver of share price, not profit. They want long-term
4 asset valuation increase. So, the Archstones of the
5 world and the other folks who will be your major
6 implementers down the road will also be motivated to do
7 this.

8 The final group I think here are lots, and lots,
9 and lots of small holders who are operating on very thin
10 margins, particularly if they have low-income renters.
11 Not necessarily income-restricted by statute or by
12 financing program, but by the market that they serve.

13 And so I think we have some motivation here and
14 we really need to tap into it.

15 Now, I've been assigned questions 16 and 17, so
16 I'll immediately jump to those.

17 In question 16, about existing programs being
18 meshed, there has been this continual problem of the
19 affordable sector really qualifying people on the basis
20 of AMI, area median income, where the other programs
21 have had strict income limits that are not
22 differentiated throughout the State, nor are they often
23 differentiated by the Federal government and having to
24 do with poverty levels and that kind of thing.

25 And I think it's unreasonable to think that the

1 housing sector will move to the energy sector in the way
2 they qualify people. I think we have to understand that
3 the way of qualifying people in low income will stay
4 with -- in low-income housing will stay with an AMI-base
5 structure and we need to work on moving the energy world
6 to that kind of harmonization.

7 I understand that there are DOE Federal poverty
8 limits involved but that, I think, is the long-term
9 goal, to have one measure of what is affordable or low
10 income, and work towards the harmonization of moving
11 energy folks to the housing world.

12 The other place where this is an issue is where
13 we have a true mix of low-income people, however you
14 define it, and people who receive no subsidy, who are
15 paying market, and that market might be high, where we
16 have a true income mix.

17 And I think Matt will talk a little bit about
18 this.

19 But during the sort of waning days of the
20 weatherization program there was a really good solution
21 to this, which I think we could model, which is if a
22 certain percentage of your tenants are low-income, you
23 are a low-income building and you get access to those
24 programs.

25 And you could do it sliding scale, you could do

1 it in a variety of ways. But again, I think the minute
2 we get into sort of the high accuracy is the enemy of
3 the good here by trying to say, oh, that tenant's
4 eligible for one thing, and that tenant is eligible for
5 one thing, when we have a majority or two-thirds low-
6 income, let's just fund that building as if it was low-
7 income.

8 In terms of question 17, about split incentives,
9 there is no silver bullet here, but maybe I have a few
10 bronze bullets.

11 I think there needs to be more emphasis on
12 central systems, if we go a measure-by-measure approach,
13 because those are areas where the split incentive is not
14 as strong.

15 There's a huge opportunity in common area
16 lighting, particularly in parking lots and parking
17 garages. The amount of lighting in an underground
18 parking garage, that has to be on 24 hours a day, and is
19 burning inefficient T-12s, is just phenomenal.

20 And that's a -- let's go in and do direct
21 installs there. This is not a split incentive program,
22 let's just treat them like a commercial building with
23 some lighting.

24 I think another direct install place are master
25 switches in the units. You know, if plug load is

1 becoming more, and more, and more, and more, and more of
2 an issue that is a low-cost, direct install kind of
3 program that doesn't -- it doesn't solve split
4 incentives, but it doesn't have split incentives.

5 And, finally, I think on the deep retrofit side,
6 the deep energy retrofit side, I think one long-term,
7 out there goal out to be working on eliminating air
8 conditioning. Not just upgrading air conditioning
9 units, but really working on envelope enhancements and
10 ventilation enhancements to take those air conditioners
11 out.

12 And what that does on the split incentive is it
13 helps the tenants with lower energy bills, but it also
14 helps these long-term owners because then they don't
15 have to budget for maintenance and capital reserves to
16 replace those air conditioners again down the road.

17 So, I think that should be a goal of the deep
18 energy retrofits.

19 And I'll stop there, thank you.

20 MS. EDEN: Thank you, Ted.

21 Next up we have Nathan Bruner. Nathan is
22 Program Manager for the Energy Upgrade California for
23 San Diego Gas & Electric Company, SDG&E.

24 Nathan has successfully implemented the program
25 by bringing SDG&E, the County of San Diego, California

1 Center for Sustainable Energy, and I'll add Heschong
2 Mahone Group together for deeper implementation of the
3 single-family and multi-family programs.

4 Nathan.

5 MR. BRUNER: Thanks, Devi. Again, Nathan
6 Bruner, and thank you, Bill, Christine, Commissioner
7 McAllister for having me here today, thanks for inviting
8 me to sit on this panel and provide some input. And I
9 say that most sincerely. Really, these seats up here
10 are way more comfortable.

11 (Laughter)

12 MR. BRUNER: But, you know, I was asked if we
13 could provide some input on our multi-family pilot that
14 we ran here at SDG&E. It was a real partnership with
15 ARRA-funded program. Heschong Mahone had an ARRA-funded
16 program with the County of San Diego to reach out to
17 multi-family building owners, provide multi-family
18 building rater training, HERS II training, working with
19 CalCERTS on improving EnergyPro for multi-family
20 buildings.

21 And CCSE, who had their low- and mod-income
22 ARRA-funded programs working with the City of San Diego.

23 And it was a real opportunity to collaborate and
24 I would like to share with you, briefly, what that was.

25 I see I have five and a half minutes to do so. And

1 maybe provide some things that came out of that, that
2 could be used in a more scalable program.

3 So, the pilot was small, it targeted a thousand
4 units across building types. We were aiming for 20
5 percent whole building performance across the pilot.

6 It tended to reach out to both low and market
7 rate, and a combination thereof, of buildings. Although
8 the majority of those, due to the nature of the ARRA-
9 funded programs that participated were low income.

10 It did utilize a single point of contact.
11 Heschong Mahone served as a single point of contact for
12 both building owners and raters participating in the
13 program. And then there was third-party, independent
14 QA/QC that was provided.

15 It did use a rater model a consultant model, so
16 there were not participating contractors, as recommended
17 by the statewide HERCC committee. Multi-family building
18 owners are savvy enough to hire good contractors. They
19 often have existing relationships with contractors that
20 they trust, and the -- the participating rater can
21 provide the QA/QC and the energy assessment for test-in
22 and test-out that is necessary.

23 And in this case they also provided HERS II
24 ratings for those buildings as part of the ARRA-funded
25 part of these programs.

1 It did leverage rebates, so there were matching
2 rebates in the City of San Diego and the City of Chula
3 Vista, and it built off HMG's Savings by Design Program
4 that they have run for multi-family for several years,
5 in years past.

6 It wasn't exactly like it, but it did build off
7 of some of those lessons.

8 So, HMG recruited building owners and raters,
9 trained those raters, and then assisted those parties
10 through the process.

11 And I think that one of the big things we
12 learned was the single point of contact was really well
13 received.

14 Building owners had confidence in the raters
15 that they were spending an awful lot of money on for
16 these buildings. Ratings for multi-family buildings and
17 assessments carry a significant cost.

18 And I think there was a greater degree of
19 comfort to go through that process with a neutral party
20 kind of making recommendations, and would be over, kind
21 of mentoring the rater, when necessary.

22 And I think raters felt more comfortable. There
23 was a prerequisite to take the multi-family building
24 rater training, some prior experience in training. So,
25 these weren't kind of new folks off the street, they did

1 have experience doing ratings in the past for single-
2 family buildings and, in some cases, multi-family.

3 And having the independent QA helped, as well.

4 So, there was a prescreening process for
5 building owners and our single point of contact may
6 advise them that a whole building performance approach
7 might be the best way for them to go, or they may
8 recommend that they participate in other prescriptive
9 programs for multi-family.

10 So, it was easy for owners and raters to
11 understand who they were dealing with. They didn't have
12 to guess, they had one single point of contact from the
13 beginning until the end.

14 And our single point of contact could also
15 advise them about financing opportunities and, as I
16 said, assist them through the process.

17 Most of our projects that participated in the
18 multi-family pilot were facilities that were undergoing
19 major renovation already. It does seem to be a theme.

20 But we did get a good cross-section. We had a
21 200-unit high rise down to four -- a four-unit, garden
22 style apartments, a good cross-section of buildings.

23 Owners like the ratings. They thought that it
24 helped add value to the project that they were going to
25 do. But like I said, they were already, in many cases,

1 doing a major retrofit and this was a way for them to
2 incorporate EE in a very comprehensive and deep way,
3 sometimes, into their project and have confidence that
4 the rating helped give it some validation as to what
5 they were doing.

6 In some cases it involved significantly changing
7 the scope of work that they might have otherwise been
8 considering.

9 Some of the challenges, as we all know, multi-
10 family is a diverse housing stock. It's hard to
11 standardize a program when you have that situation, and
12 customized programs are more expensive and less cost
13 effective.

14 So, we're searching for that middle ground where
15 we have standardized customization, right, where we find
16 a way to fit everyone into some type of standards so
17 that we can streamline the process and scale the program
18 up, because it's very difficult to do scale when every
19 project has to have so much customization.

20 Another issue was indoor air quality and
21 combustion safety standards for multi-family. The
22 standards around some of these issues are not as clear
23 cut as they are for single-family and, in many cases,
24 had to be dealt with on a project-by-project basis,
25 which isn't the most streamlined way of going about it.

1 And this -- if I didn't mention, there was
2 integration with this whole building performance with
3 our low-income programs. So, to participate, before
4 raters began the process of setting the baseline and
5 developing a scope with the owner, they signed a
6 property owner waiver to allow us to serve all the low-
7 income customers who may reside in the buildings.
8 That was the first step to participation.

9 And we wanted to make sure that low-income
10 customers were fully served with this program before
11 comprehensive building measures were taken. Many times
12 the building measures may not have gone down to a unit
13 level, such as appliances, that low-income may receive.
14 So, we wanted to make sure those folks were fully
15 served.

16 And building owners were okay with this as long
17 as it was streamlined and didn't hold up their projects,
18 they didn't -- they don't like delays on large, complex
19 projects.

20 And it has gone well for the pilot and it
21 remains to be seen how well it would be, you know, to be
22 scaled up.

23 But there were some innovative ways, I think,
24 with our low-income provider in terms of how to serve
25 folks quickly in terms of enrolling, certifying them,

1 and having the measures installed for low-income in a
2 very streamlined way, so that the whole building
3 projects could proceed.

4 You're up.

5 MS. EDEN: Thank you, Nathan.

6 Next up we have Karim Bouris. Karim Bouris,
7 he's the Director of Economic Development with MAAC.
8 MAAC is -- can you tell us, briefly, what MAAC stands
9 for?

10 MR. BOURIS: Not only do I come late for my own
11 panel, but I sent my information late, in her defense.

12 (Laughter)

13 MR. BOURIS: We're a multi-service social agency
14 down in San Diego, everything from affordable housing to
15 workforce development programs, to early childhood
16 education. We do a bunch of things.

17 MS. EDEN: MAAC stands for?

18 MR. BOURIS: It is not an acronym anymore.

19 MS. EDEN: It's not. Okay, I'm sorry.

20 (Laughter)

21 MS. EDEN: Well, so what it is, it's a San
22 Diego, California-based nonprofit organization
23 committing to promoting self-sufficiency among low-
24 income families through advocacy, housing, social,
25 workforce, and educational services.

1 Karim is responsible for developing and
2 implementing programs that provide education, training
3 and support to disadvantaged populations, including a
4 Federally-funded Green Jobs Training Program, a
5 Construction Job Training Program for Youth, and an
6 initiative designed to support disadvantaged
7 communities -- to support disadvantaged communities
8 pursue careers in healthcare.

9 For the past 30 years MAAC has been running
10 different entry-level retrofit programs for low- and
11 moderate-income households through locally-, State-, and
12 Federally-funded programs such as LIHIP, ESAP, MIDI and
13 ARRA.

14 MR. BOURIS: Thank you. I was actually worried
15 when they told me that they were going to pull my bio
16 from Google, because who knows what kind of Karim Bouris
17 are out there.

18 (Laughter)

19 MR. BOURIS: But joking aside, which is very
20 dangerous when you give me a microphone and an audience.

21 I want to thank Commissioner McAllister for
22 inviting MAAC to be represented on this forum. I think
23 it's a -- we are at an interesting juncture for some
24 folks in the audience, in the sense that we are not just
25 a weatherization agency that's been a WAP for 25, 30

1 years.

2 But the angle I'm going to take today is that of
3 not just a production side, but as well as the workforce
4 development side of things, and the advocacy for low-
5 income communities.

6 And so there's this sweet spot in the middle
7 where I think the -- we really deal in the shades of
8 gray.

9 So, I'm excited as well, and MAAC is very
10 excited because poverty is not just a one-size-fits-all
11 issue, especially if we put, now, energy efficiency in
12 the context of broader economic development
13 opportunities, this is a great opportunity.

14 In San Diego, one in six residents are in
15 poverty. If you start expanding that to the low-income
16 and moderate-income, you're talking about a huge driver
17 of economic development here, at least in our
18 communities, and I would venture to say across the State
19 as well.

20 So, and just the final kind of framing question
21 I think, you know, in some ways I can give you the
22 conclusion of what I'm going to say, which is keep it
23 simple, stupid.

24 Really, I mean at the end of the day when you're
25 talking about what we do, it's a morass of complexity

1 that we are trying to make sense of.

2 And I think the angle I'd like to take is that
3 good public policy is not a democracy, it's a fascist
4 regime.

5 So, I think Nathan hit on it when he basically
6 called it standardized customization. That was just a
7 much more political way of saying it, Nathan.

8 (Laughter)

9 MR. BOURIS: But again, joking aside, with
10 limited resources I think low-income becomes a less
11 attractive of the options, especially when we're looking
12 at a measure of efficiency that is based on modeling on
13 a home. The stock of a home is typically less
14 attractive when you have a limited amount of money to do
15 the work, and you have to get it done you're not going
16 to go to the low-income stock.

17 One, on the amount of money you can spend on
18 them and, two, on the kind of measures you get back. In
19 some ways it's a disincentive to work with low-income
20 communities.

21 So, there's two main questions that we've been
22 asked to address, and they're 14 and 16, so I'll try to
23 get to them in some pretty quick bullets.

24 So, low-income is not, again, one-size-fits-all,
25 especially in the last five years, I would say. Poverty

1 is being defined by people who are like you and me, so
2 it's not poor people as in immigrants; it is not poor
3 people who don't have skills. It is people who had
4 great jobs, who can't find those jobs. It is educated
5 people who know what they want, but yet our programs
6 cater to them as if they're ignorant.

7 So, I think that's one of the framing pieces
8 that I'd like to always mention about the low-income.
9 It's not, you know, those people. So, it's us, it's
10 people we know. It's our neighbors, it's our family
11 members.

12 So, I think that as we approach our programs
13 that the idea that we -- we approach it from the same
14 way that we do our government programs, because there's
15 really nothing better than a government, them coming
16 across the room and saying, trust me, I'm with the
17 government.

18 But educated people will try to say show me the
19 proof, why?

20 And once we have, again, a whole spectrum of
21 options of programs available to them, and we are not
22 educated on how to cut through that chase, we lose our
23 customers. It's a huge turnoff for people to try and
24 make sense of it.

25 But then, again, if you're looking at the

1 process it takes to do this work -- earlier today
2 Russell mentioned it and I really appreciated that, when
3 you're talking about an average four, five, six visits
4 to get the work done even in basic, you know,
5 weatherization work, and put yourself in the position of
6 somebody who has a job, or two, and you have to take
7 time off to let somebody in.

8 Those are the kinds of programs they have,
9 they're disincentives for the contractors, they're
10 disincentives for the folks who live in those
11 communities, who benefit from it -- arguably, benefit
12 from it.

13 So, these are the kinds of things I think that
14 there are easy solutions for, if we approached it from
15 the customer experience perspective and lenses.

16 So, I think that the other piece that's
17 important, if we're looking at how addressing low-income
18 consumers, is weatherization costs you nothing. The
19 other programs cost you something.

20 So, on average when you do weatherization the
21 savings on a household is about 300 and -- I think we
22 estimated it's about \$325 a year. It doesn't sound like
23 much when you spend \$325 over 12 months, except when you
24 don't have money to do your laundry, then that is huge
25 savings.

1 But then we go from this free program to
2 retrofit programs that cost you in the thousands, even
3 with the incentives. That's a huge leap for a low- or
4 moderate-income consumer, who is wanting to do this.

5 So, I think that it's that kind of gradation
6 that we need to start addressing in our different
7 models.

8 And I like the pay for -- the different scalable
9 approaches that Ted was mentioning.

10 So, on the consumer side there's those
11 challenges. I think that on the contractor side
12 there's, as well -- a lot of them -- it is no fun having
13 to do eligibility criteria assessments, it's no fun
14 having to figure out language barriers, financing
15 systems, and explaining that to people who really just
16 want a good service offered.

17 So, we spend a lot of time explaining as opposed
18 to doing in this field.

19 So, the other piece that I would like to
20 highlight in terms of the programs is around how we
21 interact with them. There is a trust factor that is --
22 that should be counted.

23 And there's a model that was part of -- that we
24 looked at doing, and we're doing in San Diego, which has
25 an intermediary that is based on what social service

1 agencies do well, which is we have trust, and that's the
2 "promatora" [sic] kind of model.

3 There are agencies like Environmental Health
4 Coalition, like Community Housing Works that are
5 actually very involved in the lives of folks, and that
6 provide a value added to them that understand the whole
7 picture. That it's not just about savings on energy
8 efficiency, it's about your budget, taking care of your
9 kids, and paying things in addition to that. It's about
10 quality of life.

11 So, contractors, I think, need -- would benefit
12 from having that partnership well regulated and expected
13 in the kinds of programs that we're talking about.

14 So, just real quick, now, on question 16, which
15 is around multi-family, you know, I think that -- I
16 can't -- I'm not going to run with the contractors out
17 there in terms of trying to argue the pros and cons of
18 the technicality and how it works.

19 I think that just looking at it from what works
20 and trying to -- again, as a rule of thumb, repeat what
21 words. Ted, again, you mentioned it really well. HUD
22 programs that look at a whole multi-family, that say if
23 66 percent of them qualify, then just do the whole home.

24 Then you're cutting through having to do a ton
25 of different assessments in a 200-unit high rise, and

1 that makes sense.

2 On our end, when we do multi-family work, we're
3 really talking about a scale of being able to crank out
4 15 to 20 assessments, versus three to four single family
5 homes in a day.

6 I mean, that's economies of scale that you can
7 gain.

8 So, I think it's repeating what works, it is
9 trying to try and minimize the number of different
10 programs and qualifying criteria, and trying to
11 understand that we don't have enough money to go around,
12 so we may as well just get the work done.

13 I know it sounds simple, but if we want to start
14 asking the specifics, I think I would like the Q&A to
15 get to that, mostly.

16 But again, we are an advocacy organization for
17 poverty and rights of people. And I think as we're
18 talking of energy efficiency, we're bordering on this
19 question of a right that some folks are totally kept out
20 of because we have income criteria that's coming in the
21 way.

22 MS. EDEN: Thank you, Karim.

23 Our next speaker, panelist is Heather Larson
24 from StopWaste.org in Alameda County. We're pleased
25 Heather could join us today as she's recently back from

1 maternity leave. Welcome back. Right into the fire.

2 Heather leads green building in Alameda County's
3 technical assistance and grants to nonprofit housing
4 programs.

5 She managed Energy Upgrade California multi-
6 family deliverables for the ARRA-funded ABAG program and
7 managed a partnership with the Energy Foundation to
8 jointly fund development of the Green Point Rated
9 Program for Multi-Family Existing Buildings, and is
10 Chair of the USEPA's Multi-Family Home Energy Retrofit
11 Coordinating Committee, known as HERCC.

12 And previously she managed the California Multi-
13 Family New Homes Program sponsored by PG&E.

14 She holds a master of science in design science
15 and sustainable design from the University of Sydney,
16 Australia, and a BA in architecture from UC Berkeley.

17 MS. LARSON: Thanks Devi. Yeah, the
18 qualification I'm most proud of is new mom to six-month-
19 old baby right now.

20 But I'm actually going to address questions 15
21 and 17 today, and you can all read those yourselves up
22 there while I make a couple of preface comments to my
23 answers to these questions.

24 One, for those of you who are not entrenched in
25 the multi-family program world, I'd like to remind

1 everybody that there are actually a multitude of
2 programs out there addressing the multi-owned sector,
3 both between the investor-owned utilities, local
4 governments and low-income housing programs there are
5 over 50 programs out there throughout the State working
6 in this sector.

7 And I would like to acknowledge the investor-
8 owned utilities, as well as the PUC Energy Division
9 staff for the strides that they have made to simplify
10 that arena for multi-family program participants,
11 because there's been a lot of work to try and kind of
12 come up with new offerings.

13 So, there's been a lot of improvement and
14 there's still, you know, a ways to go with that, but
15 they've been investing a lot of time to improve the
16 multi-family offerings.

17 And I also want to specifically remind people we
18 use the terms "multi-family" and "low-income" as kind of
19 blanket terms, but they're very specific definitions
20 according to different programs, and to different sub-
21 sectors in the multi-family housing.

22 But I think that for the most part when we talk
23 about low-income and moderate-income tenants we're
24 largely talking about the rental housing sector as a
25 sub-sector of multi-family.

1 And for two specific reasons, one because rental
2 housing constitutes the majority of multi-family housing
3 out there.

4 So, in Alameda County, specifically, 40 percent
5 of our housing stock is in multi-family buildings and 80
6 percent of that is rental housing.

7 So, when we talk about this as a blanket issue,
8 we're talking largely about rental housing.

9 Also, rental housing by definition is lower
10 income than ownership housing. And so when we -- you
11 know, instead of getting into is it low income according
12 to some definition or another, we're talking largely
13 about rental housing, both market rate and low income.

14 So, with that I want to remind people that with
15 rental housing it is the property owner at the end of
16 the day who makes the decisions around what are the
17 permanent and large scale improvements to a building on
18 behalf of their tenants.

19 And so, low- to moderate-income tenants will
20 benefit if multi-family programs are made attractive for
21 property owners and managers to participate since they
22 are, ultimately, the decision makers about these
23 significant upgrades.

24 Also, multi-family owners, having worked with
25 them both in the context of program implementation, as

1 well as stakeholder input, they are concerned about the
2 split incentive issue but, quite honestly, many of them
3 will readily make end-unit upgrades even if the tenants
4 receive the payback, if they have assistance and
5 programs are attractive to them.

6 So, I'm going to talk specifically about some
7 things that I think will improve the attractiveness of
8 programs to multi-family property owners.

9 I think first and foremost for property owners
10 is their ability to leverage incentive programs with
11 other sources of construction funding. And this is
12 important both from the property owner perspective, as
13 well as a perspective of sort of sustainability of these
14 programs moving forward.

15 In order to sort of enable layering of incentive
16 programs with construction funding it really does take
17 some technical assistance on behalf of the programs to
18 sort of bring the incentives, the energy funding
19 together with the non-energy funding.

20 And by non-energy funding I often mean, say,
21 low-income housing funding that comes in the forms of
22 low-income housing tax credits, housing and urban
23 development funding, local government funding in the
24 form of NOFAs, as well as funding that may come from,
25 say, water agencies, waste agencies, et cetera.

1 Also, another key thing about being able to --
2 or property owners' interest to leverage construction
3 funding is that the contractor selection is driven by
4 large construction budgets, as opposed to incentive
5 programs.

6 And in this regard I'd like to kind of echo
7 something that Jonathan Budner said earlier about
8 looking to new construction programs as a model. He
9 said it in a different context, but for multi-family
10 programs I think it's more appropriate to look to multi-
11 family new construction programs as a model, as opposed
12 to single-family rehab programs as a delivery model in
13 terms of the way that we provide QA and provide options
14 to property owners to hire their own contractors.

15 And also, I'd like to give as an example the
16 Low-Income Housing Tax Credit Program, as well as the
17 HUD Green Retrofit Program are both sources of
18 construction funding for low-income housing. They've
19 done a really good job of trying to align their new
20 construction programs to utility incentives and other
21 sources of funding out there. And so that it's a really
22 complementary offering to property owners where they can
23 layer those resources, and that's kind of where we need
24 to get to in the rehab side.

25 So, apart from that, another key thing in terms

1 of any kind of multi-family financing, I think it's
2 really important to acknowledge that any energy-specific
3 lending product that's offered to the multi-family
4 housing sector should be coupled directly with a grant,
5 a rebate with an upfront installment, or an equity
6 contribution that is offered directly in conjunction
7 with this lending product.

8 And the key issue related to this is that
9 property owners are not typically interested or
10 sometimes even able to take on additional debt to pay
11 for energy improvements, if they don't have additional
12 equity invested to justify that debt.

13 And I'm not an economist, but that seems like a
14 pretty basic principle. And it's also not just that
15 there's a rebate out there and there's a financing
16 product out there, it's really important that those are,
17 you know, entirely consistent in the sense that the
18 rebate really needs to provide some of the quality
19 assurance, the data collection, the auditing, and the
20 verification.

21 All of those components are really costly to
22 administer, both on a program level and in terms of a
23 developer's sort of investment in that participation.
24 And so it's really important that that rebate process
25 provide those functions for the financing product.

1 So, there's a lot of different reasons why it's
2 really important that those two things are offered
3 directly together.

4 Another thing that would be really helpful for
5 overcoming the split incentive barrier, as well as
6 enabling whole building programs is if property owners
7 had automated access to aggregated anonymous energy
8 consumption data at the whole building level.

9 And so this is something where, on the
10 commercial side, AB 1103 has applied to commercial
11 buildings to start providing ABS services. And I think
12 that there's a similar interest for multi-family
13 property owners to get access to information.

14 If you kind of think of a multi-family property
15 owner trying to undertake upgrades for their building,
16 on behalf of their tenants, it's difficult for them to
17 get a picture of how a whole building is performing
18 without access to their tenants' data.

19 And it doesn't need to be individual data, but
20 aggregated on an anonymous basis for the whole building
21 would be very useful.

22 And so, yeah, both AB 1103 in California, and I
23 understand New York's sort of benchmarking initiative
24 also classifies multi-family buildings as commercial,
25 where there's been some progress in that area.

1 And for the general reasons where entities,
2 either at the State level, or local governments are
3 initiating benchmarking rating and disclosure policies
4 could better work with the multi-family sector if this
5 data were available.

6 And then, lastly, which I think I started out by
7 saying that there's been a lot of work trying to
8 streamline services to the multi-family sector, but this
9 is something that is really key and important for
10 property owners to be able to actually undertake
11 upgrades.

12 There's a whole bunch of landscape of programs
13 out there, and some other people on the panel, I think,
14 might talk about this concept of a single point of
15 contact, which the investor-owned utilities have talked
16 about implementing in their multi-family programs.

17 But I think beyond that single point of contact
18 it's important to have additional technical assistance
19 to layer the IOU programs with non-energy programs.

20 And also, I think that something that should be
21 addressed that's a little bit beyond the program level
22 is really the way that these programs are either
23 regulated or evaluated, and that the way that the
24 savings goals are attributed to individual programs
25 should be looked at, because I think it's very difficult

1 for these individuals programs to work collectively or
2 cooperatively in their program offerings if they're
3 competing for savings against their programs.

4 So, that's it.

5 MS. EDEN: Thank you, Heather.

6 Okay, next is Matt Schwartz. Matt is President
7 and CEO of California Housing Partnership Corporation,
8 or CHPC and it's out of San Francisco.

9 He plays a leadership role in expanding the
10 resources available to preserve and create affordable
11 housing.

12 In 2010 CHPC helped to create a coalition of
13 local organizations to help owners and residents of low-
14 income rental housing better access Federal and State
15 energy efficiency retrofit resources and achieve deeper
16 energy savings.

17 CHPC is currently working with SoCal Gas and
18 SoCal Edison on a pilot project to demonstrate an
19 integrated approach of whole building upgrades of low-
20 income multi-family housing using on-bill repayment
21 finance.

22 Matt is also President of the Board of Housing
23 California and is recognized as an expert on sustainable
24 affordable rental housing policy in California and
25 nationally.

1 MR. SCHWARTZ: Thanks very much, Devi. And just
2 a quick clarification, I'm a past president. I wouldn't
3 want anyone from Housing California to think I was
4 claiming another office.

5 I want to just thank the Commission and
6 Commissioner McAllister, in particular, for inviting me
7 here today, and all the staff work that went on in
8 preparing the scoping report, which I'm still reading
9 through, but I've been very impressed in the quality of
10 the information that's in there, and I really appreciate
11 the work that's gone into that.

12 So, California Housing Partnership is currently
13 working with over a hundred nonprofit and local
14 government housing organizations. And the role we
15 primarily play is in making sure that there's adequate
16 financing, and the right combinations of financing to
17 make the housing not only feasible in the first place,
18 but sustainable over the long term.

19 So, over the years we've arranged the financing
20 for more than 20,000 low-income apartments directly and
21 we've contributed technical assistance and training to
22 thousands, tens of thousands of more units.

23 So, we're coming, really, from the financing
24 perspective and my remarks are going to be in that
25 context.

1 I'm going to touch, briefly, on question 14 and
2 then move to 16 and 17.

3 "What makes a multi-family dwelling,
4 specifically larger multi-family buildings different and
5 why should they be treated differently from single-
6 family?"

7 For some people here that's an obvious question
8 that doesn't really need a lot of answer, but I was
9 asked to just touch on that.

10 So, I'm going to talk about three different
11 qualities that I think particularly make them different,
12 from my experience.

13 Multi-family buildings that we deal with are
14 generally larger buildings with complex utility systems,
15 where there's a -- the utility systems run between the
16 private living space and the common areas. It's really
17 difficult, in most cases, to try to separate the systems
18 out. And this is one of the many reasons it's been
19 difficult to serve multi-family buildings well with the
20 prescriptive measures that were historically used for
21 single-family homes.

22 On average a multi-family building goes through
23 a substantial renovation -- this is one little issue I
24 want to take with the report. The report mentioned that
25 there's typically refinancing every 12 to 15 years of

1 multi-family properties.

2 While that's often the case with low-income
3 housing tax credit properties, historically, the money
4 available for substantial rehabilitation has actually
5 declined precipitously in the last two years, which I
6 think many of you are aware of, with the elimination of
7 redevelopment funds, and the exhaustion of the State
8 housing bonds.

9 Even before that, I would say the typical cycle
10 is more like every 15 to 20 years.

11 Now, we're going to be looking at rehabs,
12 substantial rehabs every 20 to 30 years.

13 So, I think the point is we don't want to have
14 to wait for a multi-family owner, like my colleague Ali
15 Gaylord, who's going to speak next, to have to wait 25
16 or 30 years to improve the energy efficiency of BRIDGE
17 Housing's buildings.

18 We need tools and best practices that will
19 enable BRIDGE to move in the intermediate periods to
20 adopt more energy efficiency practices.

21 And again, that's the context of some of my
22 remarks.

23 So, in that in-between retrofit, the typical
24 cost to the owner or the cost of the project is about
25 \$3,000 to \$5,000 a unit in California.

1 And that cost, I was going to talk about, needs
2 to be split up and dealt with appropriately.

3 We've had some discussion already of the split
4 incentive problem and so just to frame that in the broad
5 terms, in multi-family buildings of the type I'm
6 discussing, tenants on average pay about half of the
7 utilities and would reap about half of the utility
8 benefits if there's savings.

9 So, it's a serious issue, the split incentive
10 buildings when you're trying to -- as an owner, like
11 BRIDGE Housing, is trying to figure out a way to finance
12 these improvements to not have an ability to tap into
13 roughly half the savings, on average.

14 Finally, this is a really critical point, and as
15 someone who's worked in housing finance for over 20
16 years in this area, each one of the buildings we're
17 talking about, particularly in the low-income, rent
18 restricted, has on average at least a dozen lienholders,
19 which is why the traditional approach of financing with
20 deed of trusts, loans secured by deed of trusts on the
21 property doesn't work in the energy efficiency sector.

22 Let me just frame this another way. If Ali
23 needs to get a \$200,000 loan to finance a retrofit on a
24 75-, 80-unit building that has a stack of financing
25 that's \$20 million to \$40 million of value, she's going

1 to have to get the permission of the investors, and
2 lenders and public agencies that provided that
3 financing.

4 It would take her weeks to do it, and a lot of
5 staff time, and it generally will not be worth her
6 while.

7 So, that's one reason that traditional loan
8 programs, property-secured loan programs do not work in
9 this sector.

10 Just a point of information, some of you may be
11 familiar with the Bay Area Multi-Family Funds which, by
12 my -- in my reckoning was the most ambitious, perhaps
13 most successful, despite what I'm about to say, of the
14 ARRA-funded multi-family programs on a large scale.

15 They commissioned 54 energy audits for prime
16 candidates for multi-family retrofits, low-income
17 buildings in the Bay Area.

18 In the end they had four property owners, with
19 six properties, who were willing to proceed with these
20 heavily subsidized loans, where the audits were already
21 paid for by other parties.

22 The two biggest factors in nonparticipation by
23 owners, like Ali, were this multiple -- the brain damage
24 from trying to deal with permissions, from a stack of
25 existing lienholders. And, two, being asked to shoulder

1 the risk of the energy savings, the energy savings
2 actually materializing when the benefit was only going
3 to be half coming to the owner, without any real
4 guarantees or any performance data to back up the
5 likelihood that that would occur.

6 So, what are some essential elements of a
7 successful retrofit program?

8 Heather just made this point, but I want to say
9 it in my own way. For this sector you can't just have
10 debt, and you can't just have grants, or equity, you've
11 actually got to have a combination of the two.

12 And our experience so far, in our preliminary
13 work with SoCal Gas and Edison on this new approach to a
14 one-stop-shop, and then on-bill repayment financing says
15 that the balance needs to be roughly 50/50. And it's 50
16 percent incentives on direct install, and about 50
17 percent financing of the remaining improvements.

18 It's got to be both. And I know that there are
19 some utility representatives who would like to argue
20 that financing should altogether replace the incentives
21 and subsidies. And I'm here to tell you that will not
22 work in this sector, at least not today.

23 Two, one-stop-shop access is critical, that's
24 the single point of contact. I really appreciated the
25 San Diego model, that they pioneered, and I can tell you

1 that SoCal Gas and SoCal Edison are able and willing, at
2 least in our pilot projects so far, to do that and do it
3 well. It is doable. And I'm glad the CPUC has ordered
4 all the utilities to explore that approach.

5 Three, incentives should be whole building
6 performance-based whenever possible. And I realize
7 there may be some occasions when it's not the best
8 approach. And this is an issue, for example, where the
9 CPUC's-governed Energy Savings Assistance Program, and
10 Low-Income Program, which so far is rejecting adopting
11 this approach for various reasons we don't have time to
12 get into.

13 Four, low-income incentives should be graduated
14 based on income level. Think of it as scaled. Right
15 now it's a binary system, you either meet 200 percent of
16 Federal poverty, in which case you receive free
17 services, or you don't, in which case you receive
18 nothing free and you just have to compete for whatever
19 other rebates and incentives are out there.

20 I think the point was made earlier, by Ted, in
21 the housing world we recognize that there are whole
22 layers of extremely low, very low, and low-income
23 households and the needs don't just disappear, even
24 though I realize that there are Federal agencies that
25 also have looked at it the other way.

1 Next, income eligibility levels in definition
2 should be standardized across all State low-income
3 energy efficiency programs. It is simply crazy to have
4 the State Community Services and Development Division
5 running a program with one income definition and the
6 State Public Utilities Commission running it with a
7 different one, especially when we want to have them
8 working together.

9 We've got to find a way to bring these together,
10 and we have two State agencies with differing
11 approaches.

12 Lastly, as was mentioned before in the San Diego
13 model, which I really think is terrific, and Heather's
14 note about Jonathan Budner's comment, owners in these
15 buildings have to have a role at least in contractor
16 selection and in supervising the work.

17 Too many stories about owners who were asked to
18 sign documents that basically gave them no rights to
19 supervise the work. And in the event that the work was
20 done in a shoddy or unprofessional manner, and I'm not
21 saying it's done that way often, but occasionally it
22 happens, they had no recourse.

23 The standard contracts in some of these programs
24 do not give owners standard industry protections for
25 work done on their property, and they must do that.

1 Okay, what tools are out there that have not yet
2 been really fully utilized?

3 There is some promise from the energy
4 performance contracting and energy service contracting
5 where a contractor guarantees the energy savings will
6 materialize and arranges financing.

7 By and large, though, these successful programs
8 have only worked for public housing. I'm a Commissioner
9 for the San Francisco Housing Authority. We did a \$30
10 million ESCO and it's working well.

11 It's working well because the U.S. Department of
12 Housing has guaranteed the utility savings all come to
13 the ESCO. That is not the case with most multi-family
14 housing.

15 So, ESCO's are tough to do on a smaller scale,
16 and under a million dollar properties or portfolios.

17 What will work well, we believe, and we are
18 looking forward to doing this more with the utilities,
19 is on-bill repayment financing combined with one-stop-
20 shop leveraging of existing utility resources.

21 And I'm getting the time signal, but I'm just
22 going to quickly say the three benefits, no deed of
23 trust is required, therefore there's no need to
24 negotiate with senior lien holders as long as the
25 concept of bill neutrality is observed. That is the

1 debt service cannot exceed the savings.

2 Two, private capital is leveraged, stretching
3 ratepayer and State funding.

4 And three, water savings can be combined with
5 gas and electric savings.

6 I'll be happy to answer more questions about
7 this pilot project, which we're underway on in Southern
8 California and is now authorized, at least in part, by
9 the CPUC. And again, thanks for the opportunity to make
10 comments.

11 MS. EDEN: Thank you, Matt.

12 Next on our panel is Ali Gaylord. Ali is
13 Project Manager at BRIDGE Housing Corporation, a
14 nonprofit housing provider with properties throughout
15 California representing, you know, the building owner
16 side of things.

17 BRIDGE is the owner/operator of over 13,000
18 units of rental housing for low- and moderate-income
19 families and senior citizens.

20 Ali is on the Portfolio Management Team at
21 BRIDGE, which focuses on maintaining the high quality of
22 BRIDGE's portfolio properties.

23 Ali has completed several renovations and
24 recapitalizations of buildings by leveraging a variety
25 of Federal, State and private funding sources.

1 MS. GAYLORD: Thank you. Thank you, Devi.
2 Thank you, Commissioner and the Energy Commission for
3 having us today.

4 So, I'm representing the building owners' stand
5 point. And let me just tell you a little bit about how
6 BRIDGE is set up. You mentioned the portfolio
7 management division.

8 So, we are a long-term owner and operator of
9 affordable multi-family buildings. Portfolio management
10 does a 360 degree assessment of all of our properties
11 and we look for energy improvement opportunities, as
12 well as full recapitalizations.

13 So, we've accessed a lot of the energy
14 efficiency programs, as well as full renovations of our
15 buildings.

16 So, we've also got a management company that
17 does some of our smaller energy efficiency improvements,
18 or accesses rebates, or things like that through the
19 utility companies.

20 I'm addressing questions 15 and 16 today. And I
21 think I will start out with just echoing what some of my
22 colleagues up here have said, that the single point of
23 contact is very important for our utilization of these
24 programs.

25 As Heather mentioned, there are over 50 programs

1 that building owners can take advantage of.

2 We don't have the staff time or capacity to wade
3 through each and every program to see what measure is
4 applicable to our over 80 buildings that we have.

5 So, if we have a single point of contact that
6 can help us apply for and cut through the red tape, and
7 administer these funds that would be extremely helpful
8 for us to access these, and to then pass on the energy
9 improvements to our low-income residents.

10 Additionally, the whole building approach is the
11 best way for us to look at our properties. We have
12 energy efficiency improvements that we like to make that
13 are property-wide, and the big improvements are major
14 building systems.

15 We're talking about heating and cooling, and
16 water heating, which are not currently measures that are
17 allowable.

18 We've also got this idea of the building as a
19 whole, as opposed to each resident's unit. For
20 instance, insulation is an eligible measure. If you
21 were to do insulation in every individual resident's
22 unit, that would be a lot less efficient than going to
23 the attic and providing attic insulation for the
24 building, which would increase the energy efficiency of
25 the building overall.

1 Another point we need to make is the ability for
2 the owner to select our own contractor. As Heather was
3 saying, much of the energy improvements are going along
4 with a full building renovation. So, we can't have one
5 contractor doing millions of dollars' worth of work and
6 then private contractors coming in and trying to do
7 small energy efficiency upgrades.

8 If we can provide our own contractor, we can
9 ensure that it fits with our full building renovation
10 and doesn't slow anything down.

11 Or, even if we were doing a smaller renovation
12 or just the energy efficiency upgrades we can select our
13 own contractor, make sure that we have a good
14 relationship with that contractor, and that they're used
15 to working in occupied, multi-family buildings.

16 We also have insurance requirements that we need
17 our contractors to meet in order to be working on our
18 buildings.

19 We also have some of the horror stories, like
20 Matt mentioned earlier, where we had taken advantage of
21 some energy efficiency upgrades in 2007. For eight
22 properties they installed over 3,000 light fixtures.
23 Within a year the light fixtures started failing. That
24 contractor had gone out of business. We have no one to
25 call, no one to talk to. We ended up having to re-

1 replace all of these light fixtures and that's not good
2 for anyone.

3 Also, the whole building approach helps us to
4 create consistency in the upgrades and removing the
5 inefficiencies of going door to door.

6 We need to incentivize building owners to do the
7 whole building as opposed to knocking on doors and doing
8 one-off here or there.

9 That creates inefficiencies not only for the
10 contractors who are trying to install the measures, but
11 also for us as a long-time building owner trying to
12 maintain. This unit over here has this certain
13 refrigerator and maybe we don't know that that unit got
14 theirs replaced without the building owner's knowledge.

15 Additionally, we need to address the buildings
16 that have tenants that have a mix of incomes. We can't
17 do just 50 percent of the building; we needed to do the
18 whole building and not waste time just doing portions
19 here and there.

20 I think Matt had touched on the split building
21 incentive -- the split incentive for energy
22 efficiencies, but I just wanted to touch on that one
23 more time.

24 As a building owner of affordable housing, we
25 are severely restricted in our ability to raise rents or

1 to use our own reserves to pay for energy improvements.

2 What is generally allowable is things that make
3 your building habitable and that must be replaced for a
4 unit to be turned over and re-rented.

5 We have to ask investors' and lenders'
6 permission before we even make those improvements. So,
7 those lenders and investors generally think of the
8 energy efficiency improvements as a luxury, as opposed
9 to something that is creating value for their asset.

10 So, I think that that's a very important point
11 to keep in mind.

12 Finally, I think we need to make sure that the
13 incentives are enough to cover the upgrades that are
14 needed. Multi-family building owners have heating, and
15 hot water, cooling, big building systems that make a
16 huge difference for energy efficiency.

17 These systems cost hundreds of thousands of
18 dollars and a small rebate or a small incentive won't
19 incentivize the building owner to make that energy
20 upgrade without other extenuating circumstances, like
21 that piece of equipment being near the end of its useful
22 life.

23 If we want to make good and meaningful energy
24 upgrades, we need to make sure that there's funding for
25 it and that people have access to it.

1 And I think that's it, and that's my time.

2 MS. EDEN: I think you win, the best timing of
3 the day. Thank you, Ali.

4 And finally, the last one up, for those of you
5 who might have gotten online and seen an earlier agenda
6 for today, Julianne Summerford was originally invited as
7 the last speaker on this panel. She's taken ill and we
8 wish her a speedy recovery.

9 And Sophia Hartkopf has agreed to step in at the
10 last second and address the panel today.

11 Sophia is a project manager at Heschong Mahone
12 Group, HMG, some of you know them, which is based out of
13 Gold River, California, with offices around the State.

14 HMG specializes in residential whole building
15 programs, primarily multi-family and affordable, and
16 also single-family housing.

17 HMG's experience began over 13 years ago with
18 implementing California's first multi-family whole
19 building programs for new and existing buildings.

20 And since then they've successfully implemented
21 a host of multi-family whole building retrofit programs
22 for the IOUs. More recently for the ARRA-funded Energy
23 Upgrade California Multi-Family Programs in Alameda,
24 Sacramento, and San Diego Counties, and most recently
25 for San Diego Gas and Electric.

1 Sophia has over six years of experience.

2 (Interruption by WebEx Operator)

3 MS. EDEN: Thank you. Sophia has over six years
4 of experience in all aspects of multi-family program
5 implementation, including program design, marketing,
6 HERS rater training and support, design assistance,
7 quality assurance, and market analysis.

8 Sophia.

9 MS. HARTKOPF: Great. Thank you so much for the
10 opportunity to speak. I work with Julianne Summerford
11 so she and I talk daily on these topics, so I'm pretty
12 well versed on many of these topics we want to talk
13 about today.

14 So, I'm going to take the program implementer
15 and administrator perspective. We've heard a lot of
16 other folks talk about some of the barriers that are
17 common among multi-family building owners, other
18 individuals that work within the sector.

19 I'm going to focus more from the lessons learned
20 perspective from running these programs, but through the
21 utilities, through ARRA, through other sources.

22 So, to start with I was asked to address two
23 questions, question number 18 and question number 16.
24 I'm going to start with question number 18.

25 So, we were asked to talk about what we've

1 learned from running the San Diego program. And like
2 Devi mentioned in my introduction, we've also been
3 involved with the Sacramento and Alameda County programs
4 that went through ARRA, and also a number of IOU
5 programs that were run previous to ARRA.

6 So, based on those programs and primarily based
7 on our San Diego experience there are two major points
8 that I want to make under lessons learned.

9 One, we have a lot of work to do as it relates
10 to updates to the whole house HERS II system.

11 And, secondly, there are a number of program
12 lessons learned that I want to highlight today.

13 So, starting with the rater updates we've found,
14 like Devi mentioned early on, these are consultant-based
15 programs where energy raters or energy consultants
16 provide the backbone for the program. They do the
17 testing, they do the energy modeling, they help the
18 property owner through the various steps, help to define
19 the work scope with the property owner and, ultimately,
20 do the verification and in some cases quality control
21 for the program.

22 However, and this has been very, very successful
23 and is definitely the model that we prefer for multi-
24 family programs for many of the points that were raised
25 earlier.

1 But there is still a lot of work that needs to
2 be done in the whole house sector. And the first point
3 we wanted to make here is that we can't stop at training
4 and certification.

5 So, we developed a five-day training, along with
6 a number of other parties, including Alameda County and
7 others, that addressed the multi-family sector. So that
8 the HERS II raters that went through a single-family
9 focus training had the capacity and the skills to serve
10 the multi-family sector.

11 However, we definitely cannot stop there. We've
12 noticed a lot of issues with the raters being really
13 prepared from a professional stand point to take on
14 these big, complex projects, so they absolutely need the
15 ongoing support in the form of some sort of industry
16 organization, or some other association outside of the
17 HERS providers to provide them with the day-to-day
18 support to really develop into a sustainable, long-term
19 industry.

20 Secondly, we need the providers themselves to
21 develop more specific multi-family expertise. So, we
22 worked very extensively through ARRA to develop some of
23 that in-house capacity, but there's still work that
24 needs to be in this area. And we really need the
25 providers and the Commission to encourage the providers

1 to develop specific expertise in the multi-family
2 sector.

3 Like we've said previously, single-family is not
4 the same as multi-family.

5 So, also, we ultimately need the CEC to adopt
6 HERS II for multi-family. So, we weren't actually able
7 to provide "ratings." We did use all of the protocols
8 that were set forward with HERS II, as well as developed
9 a very detailed set of protocols which were turned in as
10 a deliverable, as part of ARRA.

11 However, ultimately for these programs to really
12 get behind HERS II, the Commission needs to adopt HERS
13 II for multi-family.

14 In terms of program updates there's a couple of
15 points that I'd like to make here. One, we absolutely
16 need to make sure these programs are long term and are
17 available over a long term, and span multiple program
18 cycles.

19 In affordable housing, in particular, we have
20 very long program time frames and we need to be able to
21 accommodate projects that take a number of years to
22 complete, especially as we're thinking about deep
23 retrofits.

24 Secondly, we really need to think about net zero
25 and getting to net zero. If we want to meet our policy

1 goals, we also need to align our programs to address
2 that.

3 Right now it's still somewhat difficult from a
4 program administrative perspective, but also from the
5 participation perspective, to get to net zero and
6 leverage all of these various programs.

7 There is work being done to combine them but,
8 ultimately, there's still a lot of issues with
9 competition for savings.

10 And one example I'd like to give about that, in
11 particular, is that right now under the San Diego
12 program we're unable to promote the CSI Solar Thermal
13 program directly because there's different forms of
14 funding, and that funding has various pots that we they
15 can pull from.

16 So as much as we can align those pots so that
17 you can allow some of that cross-promotion and cross-
18 pollination, the more success we'll have at reaching
19 these deep energy savings.

20 So, we also have a long way to go from a lessons
21 learned, from a program perspective on IAQ and
22 combustion safety issues. So, that's something to
23 really -- for the AB 758 group to really focus in on.

24 It's very difficult to run cost-effective
25 programs with the current criteria that we're being --

1 that we're facing for combustion safety and other IAQ
2 issues, so we still have a lot of work to do on that
3 front.

4 Also, we also need to think about the QA/QC
5 protocols and whether we really need to do up front
6 QA/QC on every project.

7 So, one of the points that Jonathan Budner made
8 earlier today, about how the third-party HERS raters, if
9 they prove that they are effective at doing QA/QC that
10 we may be able to reduce the number of projects that are
11 QA/QC'd and also allow them to do that QA/QC, something
12 that I think we really need to explore as well for
13 multi-family.

14 All right, in terms of things to replicate, we
15 absolutely need to have up front incentives for audits.
16 We've found that that's absolutely a big factor for
17 getting -- especially projects that weren't already
18 planning to do upgrades into the door.

19 And we've seen success at providing audits that
20 are -- or incentives that are actually given at the back
21 end or partially given at the front end and mostly given
22 at the back end, so that the owner still had some buy-in
23 on the actual audit costs, so that they're not just
24 getting a freebie and then not moving forward with the
25 actual retrofit.

1 So, secondly, I've been asked to talk about how
2 low-income programs can be integrated into multi-family
3 whole building programs. So, I'm going to touch a
4 little bit on that based on our experience, as well,
5 with the San Diego Gas & Electric program.

6 Nathan already talked about how that structure
7 works, but in terms of areas where we still see the
8 potential for improvement, specifically on combining the
9 Energy Savings Assistance Program, Weatherization
10 Assistance Programs, and the Energy Upgrade Whole
11 Building Programs.

12 So, right now there's still some challenges with
13 running these programs side by side. So, the way that
14 the pilot was set up, the energy assistance or energy
15 savings assistance program comes in first and does a
16 walk through and determines measures that would be
17 qualified for upgrades, both based on income and
18 eligibility.

19 And one of the challenges that a lot of the
20 folks have already brought up is that if a project is
21 partially income qualified, they can't participate with
22 all of the units.

23 So, one suggestion that we have in this area is
24 that if there's a possibility for the building owner to
25 contribute some of that cost for the non-income-

1 qualified units, there may still be a way to address
2 multiple units within a building, even if they don't all
3 qualify as low-income.

4 And then, also, we see a need to really
5 streamline the audit protocols between these programs.
6 So, right now it's kind of like we've forced a marriage
7 of two programs and it has worked in some respects, but
8 in other respects it's still a cumbersome process to go
9 through and still involves a lot of layers of
10 participation.

11 So, however we can streamline those audit
12 procedures, we would benefit from that.

13 And along that vein, the AB 758 program had
14 funded some research to analyze programs or audit
15 programs that are used for weatherization, such as Tree
16 and REM/Rate, and how that compares to EnergyPro. That
17 work has been put on hold, so we highly encourage the
18 Energy Commission to pick that back up again as it is
19 really a key area to allow for this streamlining of
20 audit protocols so that projects don't need to go
21 through multiple audits, and multiple policies to
22 participate in multiple programs.

23 So, the other point that I wanted to -- or the
24 last point I wanted to make is for the Tax Credit
25 Allocation Committee, we really encourage the Commission

1 to continue work on looking at the California Utility
2 Allowance Calculator and how that impacts the multi-
3 family sector, opening that up to being allowed to be
4 used on retrofit projects. Thank you.

5 MS. EDEN: Thank you, Sophia. And thank you,
6 panelists. And I think we'll hand the mic over to the
7 Commissioner.

8 COMMISSIONER MC ALLISTER: Yeah, thanks. So,
9 thanks so much, this is really, really helpful and it's
10 great to have such a diversity of experience on the
11 panel.

12 And I think this is an area I personally know
13 probably the least about, as far as the different
14 sectors of energy efficiency and how it actually works
15 in the real world. And I think it's great to have your
16 insight on that.

17 And definitely going forward, you know, we'd
18 expect to keep engaging and keep being able to reach out
19 to you to vet different ideas and, you know, keep the
20 right questions in the air, as it were.

21 So, I do have a couple of questions. I guess
22 the -- so I'm wondering what the diversity of building
23 ownership is in the multi-family sector, and sort of how
24 do we, as a Commission, organize this conversation to
25 make sure that the right people are at the table so that

1 we're covering a healthy percentage, you know, as much
2 as possible of this marketplace.

3 How diverse -- you know, we mentioned REITS. We
4 have a developer here on the panel or and owner here on
5 the panel.

6 So, you know, what is the breadth of this --
7 what does this marketplace look like and how can we make
8 sure that we're covering it as well as possible in the
9 conversation that we're having about what works.

10 And I've kind of got a follow-up question about
11 that -- well, maybe you can talk about it at the same
12 time. What would that group look like? What kind of
13 group would we get together to brainstorm about the
14 kinds of policy initiatives we might want to adopt in
15 this area?

16 MS. LARSON: Can I take a shot at that?

17 MS. EDEN: Sure, go ahead. And it looked Matt
18 wanted to so, Matt, you can follow Heather.

19 MS. LARSON: Well, one thing I wanted -- I know
20 a few people in the room are aware of this, but I wanted
21 to call everybody's attention to a Multi-Family Scoping
22 Study which was authorized under the Low-Income
23 Proceeding to essentially characterize the multi-family
24 market sector.

25 And so that's under -- and I know Tory's here

1 today and he can probably talk a little bit more
2 specifically about that.

3 But it kind of answers part of your question of,
4 you know, exactly -- you know, what are the sub-sectors
5 and how we'll be targeting them, specifically.

6 And there is some stakeholder work associated
7 with that project in terms of, you know, bringing
8 different groups together.

9 But quickly to talk about, you know, the primary
10 sort of divisions of the multi-family property owners,
11 you have market rate property owners, which you can sort
12 of subdivide into either venture capital partners,
13 REITS, or large property owners who are owners of their
14 own large portfolios.

15 And then within low-income housing you can
16 generalize that you have nonprofit housing owners, you
17 have publicly-owned housing, so public housing, and then
18 you have market rate housing which receives subsidies,
19 so HUD. So, there are kind of those levels; basically
20 three sub-sectors within market rate housing and low-
21 income housing.

22 COMMISSIONER MC ALLISTER: But the discussion
23 with each of those, I'm assuming, would be very
24 different as to what would motivate them to make
25 investments in their property in energy efficiency, and

1 what kinds of tools they would need to feel comfortable
2 with that, I guess.

3 MS. LARSON: Yeah, I do think so, particularly
4 from a financing perspective. But I think partly what I
5 mentioned earlier is that the rental housing cross-cuts
6 a lot of those ownership types, and so there's some
7 commonalities to rental housing and rental owners that,
8 you know, are not necessarily unique to ownership type,
9 although there's different considerations associated
10 with all of those.

11 MR. SCHWARTZ: I think Heather covered just
12 about all of what I was going to say. I would just add
13 that my organization does outreach to many multi-family
14 owners from REITS to what are referred to as mom-and-pop
15 owners of small buildings.

16 And while there certainly is a diversity of
17 financing that's involved and interest, I would say, you
18 know, I've gotten similar responses from AIMCO, which is
19 one of the REITS in the country, which owns a lot of
20 properties, to smaller owners about some of the
21 challenges in accessing some of the energy efficiency
22 programs.

23 There is one other point to add, there is a
24 California Apartment Association that could be brought
25 to the table to represent apartment owners in a slightly

1 more formal manner, if the Commission wanted to do that,
2 beyond the study, which I think is a good reminder.

3 MS. HARTKOPF: I just want to add one thing to
4 this. So, when we're talk about low-income here, a lot
5 of us were talking about subsidized low-income
6 properties, or properties that receive some form of
7 State subsidy. But there are also a lot of very poorly
8 managed properties in -- excuse me -- all over the
9 State, including in Sacramento.

10 I was working on that program for quite a long
11 time and I've worked with many of them through the
12 Stimulus Project.

13 But they have little or no interest in making
14 upgrades to their properties because they see no
15 financial gain or return, unless they're planning to
16 sell the property. And there may be the hardest sector
17 to still tap and often left out of the picture. But
18 they house a lot of what you would consider low- to
19 moderate-income tenants that cannot get access to the
20 better managed properties.

21 COMMISSIONER MC ALLISTER: So maybe that's a --
22 we're not going to solve this right now, today, but
23 maybe that's something we can put our thinking caps on
24 about and figure out if there's a way to access those
25 building owners in a way that's productive. I mean I

1 don't know.

2 I guess, so the follow-up question is, is
3 there -- I was very impressed and I think a lot of us
4 were with the Multi-Family HERCC and that was, you know,
5 sort of the right thing at the right time.

6 I guess, what would your suggestions be for --
7 well, for sort of re-energizing or -- I think it's still
8 constituted technically, right, but sort of getting that
9 moving again as part of the 758 process and how might
10 you change it, if we decided to sort of facilitate that?

11 MS. LARSON: Great. Well, thank you. I think
12 the HERCC was, like you said, a great example of
13 something that was the right thing at the right time,
14 and there's a lot of people in the room who participated
15 in that process.

16 And we have actually been discussing on the
17 table right now, with Energy Division staff, the
18 potential to reinvigorate that process.

19 It does take some resource and I think one of
20 the key things about the success with the last iteration
21 is that there was some ARRA funding to support the
22 process. A lot of it is a voluntary effort, people
23 coming together, but at the same time there were
24 consultants who had an interest to participate because
25 they had particular projects that had, you know, vested

1 interest in the outcome of the HERCC process.

2 So, it would be good to kind of tie it to some
3 of the programs or some of the resources that are
4 available to get people to do things. They're more
5 motivated if it's not entirely voluntary.

6 And I think that, you know, we had looked at
7 some of the key areas for sort of convening the HERCC
8 right now. It could be related to, one, this low-income
9 market segment analysis that is coming out.

10 Additionally, some of the coordination between
11 the local governments and IOUs, if the RENS are
12 approved; so kind of trying to figure out how some of
13 the IOU programs and the local government programs might
14 work together.

15 And then some of that would be subdivided on a
16 regional basis, so as has been discussed throughout the
17 day there's the SoCal REN and the Northern California
18 Bay Area REN which were proposed. If those move
19 forward, then there could be some regional coordination
20 issues with the regional utilities, as opposed to sort
21 of on the statewide basis on some of the bigger
22 statewide issues.

23 So, I think the low-income sector, the regional
24 coordination and the statewide coordination are sort of
25 some of the 3-K areas.

1 So, we are hoping to reconvene that and we, you
2 know, would be open to suggestions of how it could
3 integrate with AB 758 process.

4 MR. BARDACKE: Can I just say one thing about
5 that last point about the poorly managed, and how we
6 reached those?

7 I think we, organizationally, were a little
8 disturbed by the -- the sort of the writing off of the
9 mandatory or regulatory approaches to anything until
10 phase three of AB 758 in the scoping plan.

11 The way you're going to reach those folks is by
12 telling them what to do. And they're often, I would
13 say, the most poorly managed and the biggest energy hogs
14 out there.

15 So, in terms of bang for buck, but also
16 invigorating the process, looking at sort of bringing in
17 some mandatory items for the really worst buildings in
18 phase two, rather than waiting until 2015 and beyond,
19 which is what the scoping plan sort of stated, could be
20 a very effective measure of engaging those people.

21 COMMISSIONER MC ALLISTER: Well, I wonder if
22 there's a middle step to basically force disclosure in
23 some fashion. And then, you know, you've got some
24 public information out there and then, you know, who
25 knows where that could go. So, I think that's great,

1 thanks a lot.

2 MR. BARDACKE: Yeah, it was sort of said as an
3 aside a little bit, with Heather, but to force
4 disclosure there we've got to be able to deal with the
5 whole building anonymous data disclosure.

6 New York City solved it in a year.

7 COMMISSIONER MC ALLISTER: Yeah, we're going to
8 have some -- we're going to have a presentation about
9 New York and some other places that have done disclosure
10 tomorrow.

11 MR. BARDACKE: Great.

12 COMMISSIONER MC ALLISTER: So, the Institute for
13 Market Transformation's going to be here, so we're all
14 really excited to have them.

15 So, we're almost at five o'clock. I do have,
16 actually, one more thing I want to get us going on
17 because I think it's super important, and it really
18 hasn't come up much except for somebody on the panel,
19 and I'm sorry, I can't remember who it was, mentioned
20 the re-lighting that had to happen in a facility.

21 Was that you? Yeah.

22 Yeah, and that brought up all sorts of issues
23 that I'm hoping we can find some solutions to. And I've
24 been involved in the solar side of the world for quite a
25 long time and it was one of the things that the

1 contractors, their struggle -- the reputable
2 contractors, they're struggling with, is what happens
3 when a contractor goes out of business and there's a
4 crappy job that's going south, and who steps in to make
5 it right?

6 So, there's the sort of the contractor
7 responsibility aspect of it, or implementer
8 responsibility if you want to be a little bit more
9 broad.

10 But there's also -- and then the flip side of
11 that are the customer protections.

12 So, you know, I think it's a balance, right.
13 You want to let the marketplace do its thing, but you've
14 also got to have some mechanisms to shore it up, some
15 kind of insurance, some kind of -- that's important,
16 also, for the brand of the industry.

17 So, I kind of want to just get that started on
18 the record and, hopefully, people can, if they have
19 ideas, put that in their comments. I think it's
20 something we don't talk about enough and that
21 contractors legitimately struggle with.

22 We heard this morning that the contractors are
23 all worried about their brand. They're concerned about
24 it, they think they can develop a good brand, they're
25 very confident about that, and so am I, and I think a

1 lot of us are.

2 But it only takes one big media story to kind of
3 kill a lot of goodwill. So, I think we need to take
4 that seriously. And if we want this industry to build a
5 good brand, we've got to figure out ways that we can
6 point to that the customer can take comfort in.

7 So, anyway, I'll get off my soapbox.

8 I guess, Dave, so I would kind of propose that
9 if there are a bunch of cards that we give people the
10 opportunity to come up and speak their piece. I know a
11 couple of people have submitted multiple -- and I'm
12 willing to stay here past 5:00, if others are, I'm not
13 sure.

14 MR. ASHUCKIAN: Well, it turns out there's been
15 very little questions for this particular panel.

16 COMMISSIONER MC ALLISTER: Okay.

17 MR. ASHUCKIAN: I think a lot of the folks have
18 left.

19 What we do have, actually, one question that
20 Sophia asked earlier was about the role of ratings in
21 multi-family homes, or multi-family housing. And so
22 that might be a question for this panel.

23 In addition we have some comments from Camille
24 Watts-Zaga from DRA, she's the low-income person.
25 However, she's no longer online, but we do have her

1 questions and I could read them.

2 So, and then at that point we can open it up to
3 anybody else who wants to make some final comments.

4 So, does anybody want to ask about what the --

5 MS. LARSON: I'll just respond to the role of
6 the rating in multi-family, I mean I think we all could.

7 But one thing I'll mention is that with the
8 Better Buildings Program funding there was a green
9 labeling pilot implemented specifically for multi-family
10 in Alameda County.

11 And part of the idea was they actually have to
12 achieve a full green point rating or a lead rating
13 certification on the project.

14 And there has not been a whole building rebate
15 to help pay for the work to be done, but it has
16 motivated property owners, multi-family market rate
17 property owners to undertake upgrades just for the sake
18 of getting a rating on their building.

19 So, I think that's something interesting. And
20 there's, you know, the evaluation of that program that
21 will be coming out that helps talk about sort of the
22 value of the rating in that context.

23 MR. BOURIS: If I can just add one thing, we've
24 been participating in San Diego in the Retrofit Advisory
25 Council, and the example that I've given regularly over

1 there has been just traveling overseas to Europe, where
2 there's a much higher rental rate, especially in big
3 cities, I was in Paris, opened the paper to just see
4 real estate and even in, you know, seventh floor walkups
5 there's an energy rating for the house.

6 So that if you're going to be paying a lot of
7 money for a rental, you can actually compare apples to
8 apples, whether it's a better neighborhood, worst
9 neighborhood, but at least that was a factor that was
10 regulated as far as having to make it transparent, and
11 there was an actual score included, now, in that. And I
12 think we can learn something from that.

13 MS. HARTKOPF: I guess I can answer my own
14 question from my perspective. But one thing I will add
15 is that I have seen a lot of interest, especially
16 from -- less so from affordable housing, but more so
17 from market rate property owners in getting a rating,
18 because they want -- if they're going green, they want
19 to tout it. And they're very interesting in being able
20 to market that to prospective tenants, especially some
21 of the higher-end apartments that are marketing to a
22 young, generally green-minded type of renter.

23 But that being said, I think we should look
24 towards what Heather's doing and then many of my points
25 that I made early on about some of the changes that we

1 still need to make and that, ultimately, in order to
2 adopt the new HERS II that really leads to that.

3 Right now we have -- we do have green point
4 rated, like Heather mentioned, that we can use as a
5 rating for multi-family, but we don't have any other --
6 the HERS system is not fully adopted for multi-family,
7 so we really need to get that adopted before we can
8 provide meaningful ratings for the multi-family sector.

9 MR. ASHUCKIAN: I'll read the questions from
10 Camille.

11 MR. BARDACKE: Yeah, I was going to answer one
12 of them, sorry.

13 MR. ASHUCKIAN: Go ahead.

14 MR. BARDACKE: Because Sophia mentioned it right
15 at the end, about the California Utility Allowance
16 Calculator, which is an Energy Commission project,
17 together with TECACC, and it's been actually incredible
18 to watch two State agencies actually have the same goal
19 and deliver, so appreciate that.

20 The issue right now is that it's only available
21 for new construction. You can't go in and use the
22 Utility Allowance Calculator to reset rents, or reset
23 the utility allowances after a building retrofit.

24 And there's been some technical issues around
25 that, there's been some financing, some regulatory, but

1 there's also been sort of not necessarily the investment
2 in figuring out how to make that work.

3 And it -- you know, in terms of where the
4 Commission put some investment dollars in, sort of R&D,
5 could be really helpful in terms of making suggestions
6 to TECACC about how to reset utility allowances after
7 the tenants experience a significant reduction in
8 utility bills.

9 MR. ASHUCKIAN: Okay, let me go ahead and read
10 the questions from Camille Watts-Zaga, again, from the
11 Division of Ratepayer Advocates.

12 "Which entity in the State keeps the inventory
13 of the Multi-Family Building Green Retrofits undertaken,
14 specifically green retrofits partially funded through
15 the utility ratepayer, municipal, ARRA, other public
16 funds?"

17 "Would you agree that this inventory is the
18 first step in amassing the performance data metrics that
19 we are after to demonstrate the value proposition?"

20 The last question; "The CEC scoping report
21 states that affordable multi-family owners may have an
22 avenue to overcome the split incentive through
23 California Utility Allowance Calculator. Can you
24 explain this?"

25 MS. EDEN: Do we have any volunteers?

1 MS. LARSON: Yeah, I guess, you know, on the
2 first one in terms of who's keeping an inventory of the
3 projects, I think somebody mentioned earlier that, you
4 know, there's various programs throughout the State, be
5 it multi-family or otherwise, that have data. And
6 there's not sort of this systematic way that the data
7 has been collected across programs and whatnot.

8 And that's something that there isn't one
9 centralized place. And given the number of multi-family
10 programs, there probably isn't one centralized place.

11 There was an ARRA-funded project, it's called a
12 Multi-Family Tracking System, which kind of looked
13 across various programs, including the National Home
14 performance XML protocol to try and standardize the kind
15 of data that's collected across programs.

16 And eventually, if more and more programs use
17 either this tracking system or one that has similar data
18 output that we could start to amass more data, you know,
19 across these buildings.

20 So, that's something that was ARRA-funded and we
21 do hope that that tracking system will be continued to
22 use or something that's consistent with it.

23 MR. ASHUCKIAN: And the second question, Ted
24 started really answering that, which is if the QUAC
25 could be used more readily in retrofit situations then

1 it might be able to provide a means for the owner to
2 recoup some of the savings, but I think there's still
3 quite a ways to go before we can get there and we need
4 other tools in the meantime.

5 MR. BARDACKE: Yeah, I didn't mean to suggest
6 that that's going to be the one thing, it's -- first of
7 all, it would only be applicable to 600,000 of the 4.
8 whatever million multi-family. So, you know, it's a
9 decent sub-sector but it shouldn't sort of replace the
10 on-bill repayment idea with no net -- you know,
11 guaranteed no net increase, which probably provides more
12 protection to tenants than a change in the utility
13 allowance.

14 Because you mentioned, you know, the one bad
15 story can create a lot of bad will, the first story that
16 says all this innovation led to a poor person's rent
17 plus utility bills going up, we're -- we're back to --
18 we're behind square one again.

19 MR. ASHUCKIAN: We have a question from Jonathan
20 Budner.

21 MR. BUDNER: So, I wanted to understand, Matt,
22 you said that it's important to have 50 percent subsidy
23 in the form of cash incentives and 50 percent in the
24 form of loans, subsidized loans.

25 Is it important to half that being loans? Why

1 is it -- or did I misunderstand your response? What is
2 wrong with, say, a hundred percent subsidy in the form
3 of cash or a direct install type approach?

4 MR. SCHWARTZ: I'm glad you asked the question
5 because I didn't mean to leave the impression that
6 owners would be displeased in taking a hundred percent
7 cash incentive.

8 MR. BUDNER: I wouldn't think so, but I wanted
9 to ask the question.

10 (Laughter)

11 MR. SCHWARTZ: No, I was just talking about the
12 maximum ability right now to leverage the owner-metered
13 savings through a product like on-bill repayment. That
14 we can't get to the full cost of a retrofit that way,
15 that there's still a gap, and that the utilities should
16 not draw the conclusion that even if on-bill repayment
17 is fully adopted that, therefore, they can pull back on
18 the incentives and direct install. There needs to be a
19 marriage.

20 And the 50 percent is just a rough ratio based
21 on the first property we're looking at. There will be a
22 variation, maybe 25 to 75 percent. But somewhere in the
23 middle is where we think the ratio will generally be.

24 MR. BUDNER: And I also wanted to ask a
25 question, if I may, kind of out of ignorance, because

1 I'm more familiar with the commercial retrofit market.
2 But for even subsidized housing, you still have central
3 expenses for central boilers, central plants, et cetera,
4 lighting, that is not shared or not on the individual
5 renter's bill.

6 And that cost is your cost to operate, so if you
7 lower your cost to operate at the CAP rate -- in the
8 commercial context, your asset value increases because
9 the cost to operate that same building is lower.

10 Does that also apply in an affordable -- or a
11 rental situation, where the costs are more -- similar
12 type of tenant/owner split?

13 MR. SCHWARTZ: Technically, you'd be right,
14 except that in the rent-restricted buildings that we're
15 talking about, I think Ted referenced the number 600,000
16 units, so it's not the whole stock.

17 But there's almost someone else with a right to
18 cash flow, if there is any cash flow. So, even in the
19 event that the owner's savings was more than enough to
20 pay for whatever portion of the retrofit was financed,
21 generally speaking there's not going to be a lot left by
22 the time -- I mean, for example, the State of California
23 Housing Department gets a share of any surplus cash.
24 Local governments get a share of surplus cash.

25 MR. BUDNER: Okay.

1 MR. SCHWARTZ: So there's not -- there's just
2 not much left. There's not a big incentive for surplus
3 cash in most cases.

4 MR. BUDNER: But you mentioned, I can't remember
5 if you were Alicia saying that you need additional
6 equity as part of this transaction. That seems to be a
7 source of equity if it could be capitalized in some way,
8 and if you could fend off the local governments, and the
9 cities, and the other entities that need their share
10 when that asset value increases.

11 So, where does that money -- how could that
12 money be kept in the project as an increase in equity,
13 what's the mechanism, outside of the 800,000 units that
14 fall into that category.

15 MR. SCHWARTZ: Yeah, I think, Heather, you made
16 the equity comment, I'm trying to remember. But, you
17 know, it's not -- you can't actually use low-income
18 housing tax credit equity in conjunction with any of the
19 free services because it directly comes out of the tax
20 basis.

21 So, we can't -- I'm not sure that -- that type
22 of equity is really not on the table for these in
23 between retrofits.

24 MS. LARSON: Maybe Ali can give that.

25 MS. GAYLORD: You know, and I was actually just

1 going to say I can't think of any way that we could
2 capture the equity. But actually just in practice, when
3 we as a building owner are able to keep our operating
4 expenses the same or lower them, we -- what we do as a
5 non-profit-mission-driven houser is we keep the rent
6 increase for that year low.

7 So, the benefit is going back to the resident,
8 but there's no way for us to then finance out the cost
9 of the improvements.

10 MR. BARDACKE: And I would just say that for the
11 non-600, you know, the other 75 percent, who are more in
12 a -- act more like commercial building owners, I think
13 the big issue that's facing is that if you do like a
14 direct install of lighting in a parking lot, or
15 something like that, you've only kicked the can down the
16 road of the deep energy retrofit because there's no way
17 of blending savings.

18 So, it might be good for that, you now, the
19 operating expenses of that building right then and
20 there.

21 But we're not going to get to the more ambitious
22 goals because you've taken all the low-hanging fruit and
23 now all that's left is, you know, 15-year payback.

24 And that's why I think Matt was talking about,
25 you know, or many people were talking about that the

1 whole building approach needs to be -- needs to be
2 looked at if we're going to sort of reach the deeper
3 savings goals.

4 MR. BUDNER: I would just say that I agree, the
5 problem with sort of the layer cake approach to multi-
6 program intervention in the same project is sort of low-
7 income comes in and does kind of their cherry-picking of
8 lighting stuff, and cheap stuff that they do. Not cheap
9 quality, inexpensive.

10 And then kind of the multi-family rebate
11 programs also do kind of the next level of cherry-
12 picking, the lighting and the stuff that didn't get
13 picked up in the low-income.

14 So, what's left for EUC multi-family is the
15 expensive, deep energy, central plant stuff.

16 MR. BARDACKE: Yeah.

17 MR. BUDNER: And I can't remember, I think it
18 was Heather who mentioned sort of the allocation of
19 savings among those programs is such that the low-income
20 program gets the lowest cost measure, highest return on
21 investment, and looks the best from a cost effectiveness
22 stand point, relatively speaking, they're all not great.
23 Multi-family comes next and then a EUC, at least the way
24 we're sketching this out, looks like it pays the most
25 money for the most expensive stuff.

1 MR. BARDACKE: Yeah. No, I absolutely agree and
2 that's why this whole building approach really, with
3 layering programs, is so important.

4 MR. BUDNER: Right. Correct.

5 MS. LARSON: Yeah, I'd make the --

6 MS. HARTKOPF: And I would also -- go ahead.

7 MS. LARSON: Oh, I did make the savings
8 attribution thing. But I just wanted to kind of follow
9 up on the equity issue. I think that part -- I made
10 part of that comment and I was speaking a little bit
11 more specifically about market rate multi-family owners,
12 who are not interested to take on an extra loan if they
13 don't have some kind of equity invested.

14 And parts of that came from the PG&E innovator
15 pilot project that the cities of Oakland and Emeryville
16 have. They had some multi-family market rate
17 stakeholder meetings where, you know, they tried to kind
18 of investigate what were some of the key mechanisms,
19 like it was PACE, or other types of financing
20 attractive.

21 And, you know, owners were kind of -- market
22 rate owners were saying, you know, we don't really want
23 to take on another loan if we don't have something up
24 front to help, you know, build equity that we could use
25 against that loan.

1 MR. BUDNER: Okay.

2 MS. HARTKOPF: And on a similar note I mean
3 you -- there are other limitations, too, so not every
4 building is going to have a central plant to go after,
5 so there's that issue.

6 And then, also, from a financing perspective, if
7 you're looking at the market rate sector a lot of those
8 building owners don't hold onto a property long enough
9 to make an investment for the long term.

10 And so they're maybe only interested in doing
11 these kind of upgrades unless there's a significant
12 subsidy at time of purchase, if they're requiring and
13 doing a massive rehab, or before they sell.

14 MR. BUDNER: Right. I should also mention,
15 maybe, we haven't talked about centrally-metered
16 facilities. Mostly, by implication, we've been talking
17 about individually metered units. Some of this stuff is
18 a lot easier when you have a central meter and that you
19 eliminate, essentially, part of the landlord and tenant
20 problem. At least you have all the central costs and a
21 central body responsible for those costs, and
22 responsible for those investments.

23 MR. SCHWARTZ: I think that's definitely true.
24 But I remember seeing a statistic, I don't remember from
25 which report, which rings true to me, that less than

1 three percent of the multi-family stock is fully
2 centrally metered and it tends to be single-room
3 occupancy buildings, or senior buildings, big buildings
4 in more dense areas.

5 MR. BUDNER: Right, but that's a start.

6 MS. HARTKOPF: And it still doesn't solve the
7 issue, though, with what you're bringing up, which is
8 even if there's a payback you can't access the capital
9 because your investors won't let you.

10 MR. BUDNER: If you're affordable, if you're
11 subsidized, yeah.

12 MS. HARTKOPF: Right. Right.

13 MR. ASHUCKIAN: We have one more comment from
14 George Nesbitt, from CalHERS.

15 MR. NESBITT: Thank you. I've been doing HERS I
16 verifications on multi-family since about 2002. In 2003
17 I did about six small multi-family retrofits under
18 Savings by Design, with Heather, for a small, slim word.
19 You laugh, it's true.

20 MS. LARSON: No, I met George Nesbit in the
21 attic of a small building in the middle of Oakland.

22 MR. NESBITT: Working for a slum lord.

23 (Laughter)

24 MR. NESBITT: Now a slum lord. Last year I did
25 HERS II ratings on 29 buildings and 324 units, required

1 by the California Tax Credit Allocation Committee,
2 required for multi-family rehab.

3 I also did seven of the 54 Banff audits for a
4 dysfunctional team.

5 And I am currently working on what will
6 hopefully be the first new multi-family net zero energy
7 project in California.

8 (Off-record comment)

9 MR. NESBITT: Okay, we'll be second, but it's
10 okay. The top three.

11 MS. EDEN: Maybe you can define it differently
12 so you'll --

13 MR. NESBITT: So, yeah, exactly, in Monterey
14 County or San Luis Obispo County.

15 But on the HERS II, so if you read -- if you go
16 to page 5 of "What's your Energy IQ?" the Energy
17 Commission's HERS rating system disclosure document it
18 says, "The Energy Commission created the HERS rating
19 system for all new, existing, single-family and multi-
20 family residences three stories and less, low-rise.

21 Granted, we don't have HERS for high-rise,
22 although that's probably going to fall into the
23 commercial rating system.

24 So, I think there are an awful lot of those
25 small landlords and I think those projects can go under

1 the more contractor-driven type program and/or have a
2 choice.

3 The larger, the larger institutional clients,
4 the larger buildings, definitely the consulting model I
5 think works a lot better.

6 You would think, though, that on these large
7 projects that things would be easier. So, on my net
8 zero project there's an engineer and, you know, for all
9 the promises to get money, you know, we're doing Energy
10 Star, and NAHV Green, and Enterprise, and you name it
11 and, of course, you're required to Manual J and Manual
12 D.

13 Well, the engineer does not know what that is.
14 When I did the Manual J, he didn't believe the loads
15 could be so low. But it gets to 105 in Paso Robles.

16 He said he didn't need my room-by-room loads to
17 do his duct design, so he just did an arbitrary duct
18 design and I have now proved it doesn't work. I've done
19 the actual Manual D to show why it doesn't work, why
20 it's totally off and I'm going to have to redo --
21 basically redo all the duct designs and tell the
22 engineer what he needs to sign off on.

23 So, you know, the problem I think we face,
24 whether it's single-family, multi-family is we have to
25 retrain the whole industry. Until every job is done

1 right and had good decisions made, our work is not done.

2 The good news is this is job security.

3 COMMISSIONER MC ALLISTER: Thanks George. I
4 think -- any last comments from the panel there on that?
5 I think we're trying to wrap up, I see a lot of people
6 shifting around in their seats.

7 MS. HARTKOPF: Just really quickly I want to
8 address two of George's comments. So, one, I agree
9 there are -- there is a place for the contractor model
10 within multi-family and don't misunderstand if we say
11 this is consultant model.

12 I've seen it work successfully, especially in
13 Sacramento. We had at least one contractor bring a lot
14 of projects to the Energy Upgrade Program and it worked
15 really well. He partnered with a rater and that was
16 good.

17 That being said, I also wanted to add your
18 comment about the HERS II for multi-family, there
19 definitely are a lot of the protocols already worked
20 out, and the procedures have been set in place, and
21 there have been a lot of updates that have been made in
22 the energy software, but it's the actual rating piece
23 that's not yet solved for multi-family. And actually
24 getting a rating that you can put in the registry and
25 everything else -- or download from the registry, that's

1 still an area we need to work on. So, that's it.

2 MS. EDEN: Okay, well, I want to thank our
3 panelists. We lost one to the time, but thank you very
4 much.

5 (Applause)

6 MR. ASHUCKIAN: I just want to thank everybody
7 for coming today. It was a very informative day, lots
8 of questions.

9 And again, I want to encourage folks who didn't
10 have a chance to get their questions on the record to
11 submit written questions.

12 We're also starting again tomorrow morning,
13 bright and early again, nine o'clock, starting with the
14 presentation on our overall market program and goals.

15 COMMISSIONER MC ALLISTER: Yeah, thanks
16 everybody for coming. And another great day tomorrow
17 and I hope many of you can join us then, too.

18 So, thanks again to all our panelists today and
19 everybody for being here, both on the web and here in
20 the room with us. So, thanks very much.

21 MS. EDEN: Thank you.

22 (Thereupon, the Workshop was adjourned at
23 5:21 p.m.)

24 --oOo--

25